

**Government of the People's Republic of Bangladesh**  
**Local Government Engineering Department**

**Third Urban Governance & Infrastructure  
Improvement (Sector) Project (UGIIP-III)**



**Quarterly Progress Report (QPR-5)**  
**Period: July-September, 2015**

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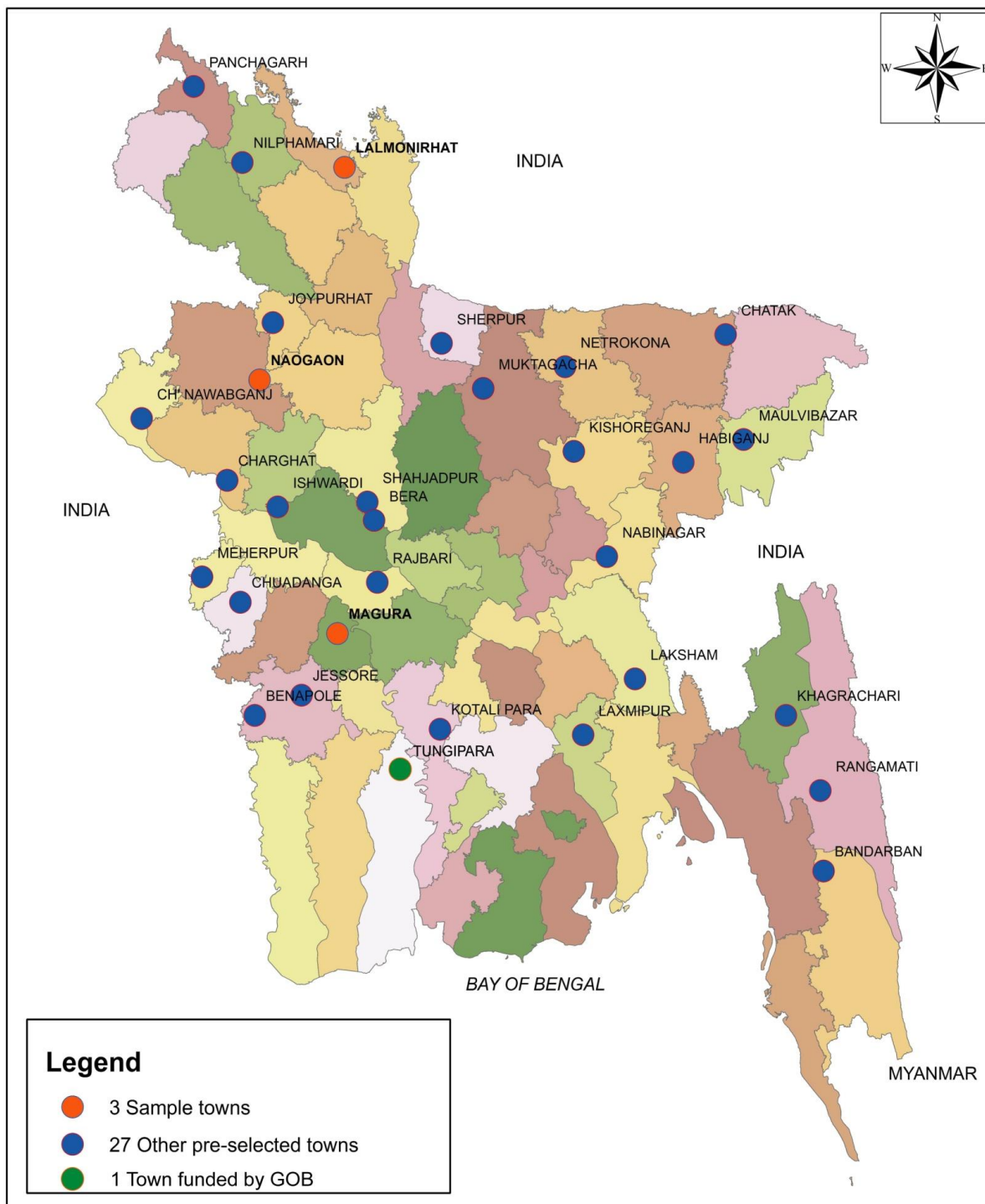
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## Geographic Location of the UGIIP-III Target Pourashavas



**Abbreviation**

ADB	-	Asian Development Bank
BDT	-	Bangladeshi Taka
CEO	-	Chief Executive Officer
Dev't	-	Development
DPHE	-	Department of Public Health Engineering
DPP	-	Development Project Performa
EIRR	-	Economic Internal Rate of return
Eqp	-	Equipment
ERD	-	Economic Relations Division
ESSIS Section	-	Environmental Sanitation and Slum Improvement
FGD	-	Focus Group Discussion
FIRR	-	Financial Internal Rate of Return
GAP	-	Gender Action Plan
GI	-	Governance Improvement
GICD	-	Governance Improvement & Capacity Development
GoB	-	Government of Bangladesh
GRC	-	Grievance Redress Cell
ISC	-	Inter-ministerial Steering Committee
IIS	-	Infrastructure Improvement Section
MCC	-	Mass Communication Cell
Mgt	-	Management
MPRC	-	Municipal Performance Review Committee
MoWCA	-	Ministry of Women & Children Affairs
NILG	-	National Institute of Local Government
OFID	-	OPEC Fund for International Development
O&M	-	Operation & Maintenance
PC	-	Planning Commission
PDP	-	Pourashava Development Plan
PME	-	Performance Monitoring & Evaluation
PMO	-	Project Management Office
PRAP	-	Poverty Reduction Action Plan
PR&SI	-	Poverty Reduction & Slum Improvement
PSU	-	Pourashava Support Unit
RM	-	Routine Maintenance
SC	-	Standing Committee
SIC	-	Slum Improvement Committee
SWM	-	Solid Waste Management
TLCC	-	Town Level Co-ordination Committee
ToT	-	Training of Trainers
UGIS	-	Urban Governance & Improvement Section
UMSU	-	Urban Management Support Unit
WLCC	-	Ward Level Co-ordination Committee

### **Summary Progress & Achievement Up to September, 2015**

**Progress made to date on different facets of UGIIP III has been narrated in the later sections. However, some notable features/attainment are described below:**

Overall physical progress in Phase-I: 18 Sub-projects for 10 PSs with estimated cost of BDT 1599.238 million have been approved, work awarded for 18 Sub-projects, amounting BDT 1454.956 and average. Physical progress of those packages- 24%. Sub-project tendering is under progress 15 PSs & Remaining 6 PSs Sub-Project is under preparation.

Global financial progress of civil works of Phase-I up to end of September 2015 – 10.53%; for financial progress of BDT 153.22 million has been made against contract value of BDT 1454.956 million.

**TLCC:** TLCC quarterly meetings in 31 PSs held and were participate by 1162 members (representing 36.66 % female, and 14.54% poor representative); meeting minutes have been prepared and transmitted to all members.

**WLCC:** WLCC's activities in 31 PSs are in progress and one quarterly meeting conducted in each PS. Minutes of meetings have been prepared and sent to PMO through quarterly report - Participated by 2,589, (39.90% female & 25.03 Poor) – meeting minutes transmitted to all members.

**Citizen Charter:** 31 Project PSs prepared Citizen Charter (CC). Of them, 31 PSs displayed CC in suitable places at PS premises except Charchat. The CCs were, as well, published in the local newspaper.

**Grievance Redress Cell (GRC):** GRC established, with clear ToR in 31 PSs - grievance box opened in in 31 PSs. Of the 547 grievances registered, a good 321 were resolved while 226 remained in resolve- process.

**Urban Planning:** Town Planning Unit has been formed and those are functional in all 31 Pourashavas. Out of 31 Pourashavas 14 PSs initiated action for control of development activities in each Pourashava.

**O&M:** O&M budget have been allocated for 2015-16 FY in all PSs amounting BDT 161,446,238 (161,446 million) in 31 PSs and corresponding expenditure stands at BDT 17,688,678 (17,688 million).

**GAP:** All project PSs have their tailored GAP and allocated budget for its implementation. In the current quarter 16 PSs have spent BDT 2,772,044 from the provision earmarked for GAP of PS revenue fund.

**PRAP:** PMO and GDPA team have convened workshop on formulation of PRAP to assist the PSs in preparing a need based pragmatic PS-tailored-PRAP. All project PSs have prepared the draft of their need-based-PRAP and discussed the PRAP in the respective TLCC. Moreover, 19 PSs have started using the PRAP allocation from PS revenue fund. It is also to be mentioned that, it is a common practice of PS to spent money for poor. However, now they are doing so in a more systematic and effective manner.

**Computerized Tax & Accounting System:** Computerized Tax billing in 30 PSs & Accounting software in 30 PSs. are functioning. Computerized Tax & billing system is in practice. Remaining PSs are in the process of procuring equipment for computerizing their tax, accounts and other areas.

**Re-Assessment:** To date, 20 PSs are carrying out regular Interim Assessment, 5 PSs (Nabinagar, Kishoreganj, Chapai-Nawabganj, Charchat and Moulvibazar) have done assessment in timely manner and 3 PSs (Panchagarh, Meherpur and Naogaon) are not yet to do it.

**Holding Tax:** Holding Tax Collection efficiency up to September, 15 (FY 2015-16) of 31 PSs are found to be 23.14%.

**Non-Tax Revenue Collection:** Under Non-Tax Revenue up to September, 15 (FY 2015-16), BDT 232.802 million has been collected

**Electricity bill:** Electricity bills are found to have been fully paid by 10 PSs and the rest are the process of settling them.

**Telephone bill:** Telephone bills are found to have been fully paid in 27 PSs, while remaining is yet to settle their dues.

**Loan:** 22 PSs availed loan out of 31 PSs. Of them, 100% installments have been paid by 09 PSs and remaining 13 PSs have substantial outstanding installments due.

**Water Tariff:** Water tariff collection efficiency of 24 PSs is found to be 23.68% during the July-September'15 quarter.

**Keeping Essential PS Services Functional:** All UGIIP-III PSs Implemented action plan for (a) Collection, disposal and management of solid waste. (b) Cleaning & Maintaining drains, (C) Arrangement for making Street Lighting functional, (d) Carrying out O&M of Infrastructure and operation of MMT and (e) Managing Sanitation.

GENERAL

## 1. GENERAL

### 1.1 Introduction and Basic Information/Data

The Third Urban Governance and Infrastructure Improvement (Sector) Project (UGIIP III) is the latest in a long sequence of urban development projects of LGED, progressively financed, principally by Asian Development Bank (ADB). More often than not, other notable development partners to the Govt of Bangladesh as well joined hands with ADB in mobilizing required resources for implementing such projects. In this particular intervention, OFID co-financed the undertaking alongside ADB, and importantly, GoB.

The project (UGIIP III) has been conceived with some difference, vis a vis departure from the convention. Albeit UGIIP I, the precursor to UGIIP II, initiated the process of placing governance improvement and capacity development of the Pourashavas (PSs) somewhat ahead of infrastructure development, the latter ushered many a new area and concept into the project expanse, built on the experiences so accumulated, which have already displayed laudable improvements in the poura-façade under the project umbrella. Some basic data/information about the project are furnished below.

1.	Country	: Bangladesh
2.	Loan No.	: ADB:3142-BAN (SF) : OFID:1626P
3.	Project Title	: Third Urban Governance & Infrastructure Improvement (Sector) Project (UGIIP-III) .
4.	Recipient	: Government of the People's Republic of Bangladesh.
5.	Executing Agency	: Local Government Engineering Department (LGED) Department of Public Health Engineering (DPHE)
6.	Implementing Agency	: LGED, DPHE and Pourashavas.
7.	Amount of Loan	: US \$ 200 million (125 million approved + 75 million in COBP for 2017) for ADB and US \$ 40.00 million for OFID
8.	Total Estimated Project Cost	: Tk. 260048.426 Lakh (DPP)
9.	Total Revised Project Cost	: Not Applicable
10.	Date of Loan Approval	: 17.07. 2014 (ADB)
11.	Project's Co-financiers	: 40.00 million USD (OFID)
12.	Date of Loan Approval	: 10 June, 2014 (OFID)
13.	Date of Signing Loan Agreement	: 27 August, 2014 (ADB)
14.	Date of Loan Effectiveness	: 04 November, 2014
15.	Date of Loan Closing	: 31 December, 2020
16.	Elapsed Loan Period	: 20.83%
17.	Overall Physical Progress	: 24%
18.	Date of Last Review Mission	: 09-16 March, 2015



## 1.2 Utilization of Funds (ADB Loan, and Counterpart Funds)

Financial Plan and expenditure is summarized in Table below.

**Table- 1.1: Cumulative Contract awarded as of 30 September, 2015**

Component		Achievement (in US\$)	Plan/Target
Civil Works	ADB	10.337	5.00
	OFID	2.763	2.00
Consultancy		13.38	13.38
Goods		1.092	1.00

**Table 1.2: Cumulative approval and expenditure as of September, 2015**

Source	Approval			Disbursement	
	In Million US\$	% of Total Project Cost	In Million Taka	In Million US\$	% of Total Project Cost
ADB	200.00 *	60.00	15600.00	6.85	3.425%
OFID	40.00	12.00	3120.00	-	-
GoB	91.25	27.37	7117.84	5.1337	5.626%
Pourashavas	2.13	00.63	166.95	-	-
Beneficiaries			-	-	-
<b>Total</b>	<b>333.40</b>	<b>100%</b>	<b>26004.84</b>	<b>11.9837</b>	<b>9.051</b>

\* ADB approved loan amount as of now is 125.00 million.

75 million loan is indicated in COBP in early 2017

Exchange Rate: 1 US\$ = BDT 77.80

Cumulative Progress up to 30 September 2015: Financial 8.47 %

### 1.2.1 Re-estimated costs to completion need for reallocation within ADB loan categories, and whether an overall project cost overrun is likely:

To be done later

## 1.3 Project Purpose

The Third Urban Governance and Infrastructure Improvement (Sector) Project (UGIIP-III) started from July 2014, to promote HRD and good urban governance and as well, to improve gender and poverty friendly infrastructure in 31 project PSs with the financial assistance from, alongside GoB, ADB and OFID. It adopts a performance based sector approach involving demand driven allocation of loan proceeds based on clearly defined performance criteria and the commitment of the PSs to undertake governance reform.

## 1.4 Project Objectives & Scope

The Primary objective of UGIIP III are to promote sustainable human resource development, economic growth and poverty reduction by enhancing municipal management, strengthening capacity to deliver municipal services and improving physical infrastructure and urban services (especially to the poor) in all project-PSs. To achieve these, UGIIP III will assist these PSs to enhance their capacity to implement, operate, manage and maintain basic urban services; to increase accountability of PSs; and to improve gender and poverty friendly physical infrastructure and urban services.



## 1.5 Project Components

UGIIP III comprises the following three principal components:

Component A : Infrastructure and service delivery;

Component B : Urban governance improvement and capacity development; and

Component C : Project management and implementation support.

**Component-A:** Municipal infrastructures roads, Drains, Sludge management facilities etc. will be improved & rehabilitated as described below:

(1) Improved, rehabilitated and reconstructed of 910 kilometers of Roads, 550 m. Bridge and culvert and 10 no of boat landing under urban transport facilities. (2) 515 kilometers of drains built or improved under drain are facilities, (3) 200 km of pipes installed or upgraded for water supply with 40,000 individual meters installation, installation 50 no of production well, 6 no of treatment plant constructed, 20 no of overhead Tank new and repair, installation 1000 no. of hand tube well and 1000 no of public stand Pipe under water supply component. (4) 150 no of public toilet, 20 no of development of sludge disposal facilities under sanitation facilities. (5) Construction 120 no of transfer station, 31 no of development dumping ground, under solid waste management component. (6) 25 no of bus terminal construction or rehabilitation, 15 no of truck terminal, 10 no of parking area, 25 no of kitchen Market, 25 no of slaughter house, 2 no of municipal parks, 10000 no of Street Light, 10 no of urban landscaping, 13 no of community Centre/ auditorium and 8 no of municipal market constructed rehabilitated under municipal facilities (7) 155 no of slum improvement sub-projects are completed in all project towns that have slums, sludge management facilities built in 10 towns. Final disposal sites built/improved in 15 towns (total capacity 150 tons/day). Climate issues considered in designing 80% of sub-projects.

**Component B:** Capacity of Pourashavas in urban service delivery, planning and financial management will be improved through achieving the target as furnished below:

TLCCs (target: at least 33% women) and WLCCs (target: 40% women) formed in 31 towns by 2015 (baseline: 5 towns). Urban master plans developed through gender-inclusive processes are gazette in 31 towns by 2017 (baseline: zero). WCA and PRSI standing committees operational in 31 towns by 2016 (Target: 40% women representation; baseline: zero). PDP, GAP and PRAP approved in 31 towns by 2017(baseline: 5 towns). Annual O&M plan approved and own budget allocated for implementation in 30 towns by 2017(baseline: 5 towns) .Computerized tax records and billing system made functional in 30 towns by 2018 (baseline: 18 towns).

**Component-C:** Project management and administration system in place through establishing Project Management Office (PMO) in LGED HQ, Project Implementation Unit (PIU) in each Pourashava level with adequately staffed. Required consulting services both from firms and individuals have been recruited and working:

## 1.6 Implementation Period & Arrangements

Time-expanse of UGIIP III stretches from 1st July' 2014 to June' 2020. The Project stands to be implemented in 3 phases as given below:

### Implementation Phases and Period

Phase	Implementation Period	Period	Remarks
1 <sup>st</sup>	July, 2014 to June, 2016	2 years	Implementation in progress
2 <sup>nd</sup>	July, 2016 to Dec, 2018	2 years 6 Months	Not due
3 <sup>rd</sup>	January.2019 to June.2020	1 years 6 months	Not due

**Central level:** Reiterating EA for the project is LGED and DPHE, PSC is responsible for reviewing the progress and guiding implementation of the Project. It is chaired by the Secretary, LGD & includes representatives from LGD, LGED, PC, ERD, Finance Div, IMED, NILG, DPHE, MoWCA, MoPW and 3 LGD-nominated project Mayors. It may convene meetings whenever necessary, but at least once every 3 months.

PMO has been established for the overall project management. It is headed by PD (a senior engineer specialized in urban development, supported by officials including three Project Managers, two from LGED and one from DPHE). The PMO manages the overall project implementation including: ✧ Planning overall project implementation by consolidating plans at the PS level; ✧ assisting PSs in implementing the UGIAP and physical works; ✧ procuring, managing and supervising consultants hired under the project; ✧ monitoring and supervising project implementation; ✧ ensuring compliance with assurance, including safeguards; and ✧ preparing and submitting reports, including progress reports and the completion report. Existing central UMSU & RUMSU have been providing standard training modules to PSs in close coordination with PMO.

Eyeing to ensure a transparent and fair performance-assessment & eventual performance-based fund allocation, MPRC remains responsible for assessing the participating PSs. UMSU has been functioning as secretariat of MPRC in such assessment. SE (Urban Mgt.), LGED acts as UMSU's Director. Addl. CE (Urban Mgt.) coordinates the project activities under the overall guidance of the Chief Engr., LGED.

**PS Level:** PIU has been established in each project-PS to implement the UGIAP and physical works. It is headed by the PS Mayor, assisted by the CEO and other officials. Each PIU includes three sections: (i) the infrastructure improvement section (IIS) headed by the EE (for A class PSs) /AE (for B class PSs); (ii) the urban governance improvement section (UGIS) headed by the Secretary; and (iii) the environmental, sanitation and slum improvement section (ESSIS) headed by the Health Officer.

The PIU stands for (i) implementing GI activities specified in UGIAP, including evolving PDP; (ii) implementing physical works, preparing bid documents, including procurement & supervision of contractors with support from the PMO and consultants, ensuring safeguard compliance and (iii) preparing annual work plan & progress reports. Each PIU has been staffed with AOs to manage financial transaction including recording, preparation of liquidation statements, etc. In addition, PMO deployed some engineering staffs to PIU subject to availability & capacity of PS in the planning & implementation of the subprojects.

As the project is at second year of its implementation the question of assessment does not arise whether major changes have occurred or will need to be made for remedial measures.

### **1.6.1 An assessment of changes to the key assumptions and risks that affect attainment of the development objectives:**

To be formulated later.

## **1.7 Implementation Progress**

A brief summary assessment of progress or achievements in implementation since the last QPR is described in the next paragraphs as follows:

### **1.7.1 Project Management Office (PMO)**

Overall Management of planning and implementation of UGIIP III has perennially been an arduous and challenging assignment for the PMO. Efforts of balancing the mix of hardware (infrastructure) and software (GI and related improvement) has been a task of a tall order. Till date, the PMO has made efforts of promptly addressing the needs of diverse nature and magnitude and as well, relentlessly cajoled the project-PSs to meet the UGIAP-stipulations, raise their efficiency on all fronts of PS-service provision, and as well, elevate their own administrative and financial capacity.

### **1.7.2 Project Implementation Unit (PIU)**

Consequent upon getting required instruction and advice on the doubles and their time-schedule, the PIUs got down to the task of preparing their respective subprojects. By and large PSs have prepared draft sub-project for phase-I.

As has been reported, the PIUs are implementing time bound activities of UGIAP activities with assistance of PMO, TLCC, WLCC and WCAC are convened as scheduled in all 31 PSs. GRC are, reportedly, conducting their regular meetings consistent with the stipulations of UGIAP.

### **1.7.3 Consulting Services**

Under UGIIP-III the following 5 packages of consultants have been procured. They are as follows:

**MDS Consultants:** MDS pckg (headed by an Intl TL) has 2112 PM (36 Int'l & 2076 Nat'l). It supports the PIU in engineering design, bid management (mgt) and supervision of physical works. It also remains responsible for safeguard measures for environmental mgt, rehab and resettlement. Contract agreement was signed on 12 March, 2015 between JV partners and LGED. MDS team is working hard to cope up with time and work load amid significant key staffs replacement and mobilization delay.

**GICD Consultants:** They support PIUs in Implementing UGIAP through capacity dev't, community mobilization (com mob) and other facilitation activities. Headed by a TL, each of the four regions have four RCs in charge of urban planning, municipal finance, community mobilization and IT specialist. The package would include engagement and management of the UGIAP promoters as Local Capacity Development Associates (LCDA) at a rate of two for each PS (for municipal finance & community mobilization) except two B-Category Pourashavas where LCDA in planning discipline also proposed. Contract agreement has been signed on 12 March, 2015 between JV partners and LGED.

The team has been working with Pourashavas in order to keep up governance in track with regular activities.

**Benefit Monitoring and Evaluation (BME):** Four individual consultants have been engaged and to work as a team. The scope of work is to assist PMO in establishing a result-based monitoring and evaluating system for the project, including (i) identifying appropriate indicators and target, (ii) establishing a system to collect and compile data, (iii) ensuring quality of data collection and compilation, (v) assessing and analyzing the collected data, (v) producing reports.

**Performance Monitoring and Evaluation (PME):** A senior national consultant has been engaged to support in monitoring, evaluating and rating performance of PS according to UGIAP. He also supports the LGD, LGED and MPRC in strengthening performance-monitoring. Budgetary process of block grant to PS, and other policy issues in the urban sector. In essence, the consultant will examine and report to MPRC through UMSU ensuring governance reforms in PSs. Other individual consultants, engaged to exclusively support the PMO, under this pckg are: a] Public Campaign/ Media Consultant: Eyed to support the PMO in planning and implementing public campaigns on local governance reforms; b] Performance Monitoring and Evaluation Specialist: in assisting Team Leader for performance rating; c] Data Analyst: in preparing and assembling data received from participating Pourashavas in connection with UGIAP implementation; d] Training Specialist: in providing required training to relevant Pourashava officials, e] Financial Management Specialist: in assisting Team Leader to compile municipal finance related data generated from UGIAP implementation. As well, they support the PMO and PIUs in establishing internal control and checking. The team collected relevant information from Pourashava field visiting and compiled accordingly. They have organized workshop in regional offices for orientation on UGIAP (Window-B).

**Gender Development and Poverty Alleviation (GDPA):** Three individual consultants have been engaged and to work as a team. The scope of work is to assist PMO in establishing a result-based monitoring and evaluating system with respect to women and urban poor for the project, including (i) Designing and implementing activities relating to gender equity and integration of the urban poor (ii) identifying appropriate indicators and target, (iii) establishing a system to collect and compile data, (iv) ensuring quality of data collection and compilation, (v) assessing and analyzing the collected data, (vi) producing reports. The team is working with objectives and providing training and arranging workshops for Pourashava in order to keep in track GDPA activities.

# GOVERNANCE

GICD

## **2. Progress of Implementation Activities:**

### **2.1 GOVERNANCE**

#### **2.1.1 Progress of Implementation of Governance Improvement and Capacity Development (GICD) Component:**

##### **Summary of Qualitative Performance**

The Summary briefly explains the progress of UGIAP implementation of Window-A Pourashavas under UGIIP-III up to 30<sup>th</sup> September 2015. All the 31 participating Pourashavas have been implementing assigned intermediate level of UGIAP activities as per PMO guidelines.

Citizen awareness and participation are being reflected through TLCC, WLCC (WC) and other meetings held at regular intervals. On an average, 78% members/invitees usually attend such meetings and take/confirm many decisions relating to UGIAP activities. They have produced prescribed Citizen Charter, displayed and distributed booklets etc. Complaint boxes were put in the Pourashava premises for public use and 42% of complaints have been resolved. Pourashavas have been implementing development schemes confirming PDP having due approval from TLCC and Pura Parishads.

Town Planning Units at Pourashava oversee development control including plan approval, land use, removal of unauthorized occupations and other planning related works. Preparation of O & M plans with budget allocation and implementations have been important functions which most of the Pourashava have complied. Expenditures against O & M allocation, however, have been low.

Project requirements of Gender Action Plan (GAP) and Poverty Reduction Action Plan (PRAP) have been formed and activated with necessary budget allocations. The activities are being undertaken through respective standing Committees. TLCC and Pourashava Parishads are kept well informed about the activities through regular meetings and notifications.

Local Resource mobilization through increased holding and non-holding taxes have increased during this reporting quarter (July-Sept 2015) through interim Assessment and Re-Assessments. Other sources such as income from assets etc are being exploited for resource generation. The demands from Water Tariff have also increased.

Annual Budgets have duly been prepared as required through Standing Committees (Finance and Establishment). Electric Bills have been accumulated for some Pourashavas which they will overcome. As of Telephone bills, a little amount remains to be paid. Installments for re-payment of GOB loans have been re-scheduled and payments are taking place. On the other hand, fixed assets inventory and preparation of fixed Asset registers have been undertaken by all Pourashavas.

Formation and Working of standing Committees have been completed in all Pourashavas having regular meetings held with writing of minutes and disclose those to TLCC and Pura Parishads. Pourashavas have been attending training programmes during reporting quarter and allocated budgets accordingly.

There were 6 Pourashavas involved in one day training on TLCC consuming 166 trainee-days. The attendance was 92% of which 56.67% was male and 35.56% was female. The following Table explains the distribution.



Table- 1: Training of Pourashava personnel

1. **Date, Venues & number of participants are as follows:**

SI No	Date	Pourashava	Venue	Participants Invited	Participants attended		
					Male	Female	Trainee days
1	19/8/15	Meherpur	Pourashava Bhaban	30	18	12	30
2	19/8/15	Lalmonirhat	Pourashava Bhaban	30	18	12	30
3	20/8/15	Paqanchagare	Pourashava Bhaban	30	13	10	23
4	25/8/15	Shahjadpur	PPD Training Center	30	17	10	27
5	26/8/15	Magura	Pourashava Bhaban	30	16	10	26
6	27/8/15	Charghat	Pourashava Bhaban	30	20	10	30
<b>Total man-days:</b>				<b>180</b>	<b>102</b>	<b>64</b>	<b>166</b>

More training with increased budget allocation will be required during the coming quarter. All Pourashavas have developed web Sites and are using the technology.

Pourashava services like garbage disposed, cleaning and maintenance of drains, arrangements of functional street light and establishment of MMT etc. with necessary fund allocations are being attempted by the respective Pourashavas. The arrangements will further strengthen during coming quarters as the Pourashavas get more and more accustomed with the practice. Sanitation status will greatly improve with Land Acquisition which have been under process.

It is expected that with the implementation of UGIAP activities, all the Pourashavas will be strengthened and sustain the developmental activities.





## Some GICD Activities in Quarter July-September 2015



Court Yard Meeting at Pourashava Level



Meeting on PRAP Activities at Pourashava

## Some GICD Activities in Quarter July-September 2015



Meeting of Town Planning Unit



Meeting with UGIS of Meherpur Paurashava



## Ongoing Mobile Maintenance and Drain Cleaning Works



PME

## **2.1.2 Performance Monitoring and Evaluation (PME) Component**

### **2.1.2.1 Progress of UGIAP Implementation Up to 30 September, 2015**

#### **Window-A:**

##### **Introduction**

The UGIAP of 31 Pourashavas under Window-A includes the following 7 areas of activity: (i) Citizen Awareness and Participation (ii) Urban Planning, (iii) Equity and Inclusiveness of Women and Urban Poor (iv) Enhancement of Local Resource Mobilization (v) Financial Management, Accountability and Sustainability (vi) Administrative Transparency (vii) Keeping Essential Pourashava Services Functional. The UGIAP also includes activities, tasks and performance indicators/criteria at Entry (E), Intermediate (I) and Advanced (A) levels. Some of the UGIAP activities are core and some are non-core. All 31 Pourashavas have been included in the Project after successful completion of their entry-level UGIAP activities. Implementation of Intermediate UGIAP activities is ongoing at present.

The status of progress of UGIAP implementation up to September, 2015 is described below:

##### **Area of Activity-1: Citizen Awareness and Participation**

There are four activities under this Area of Activity:

- Formation and working of Town Level Coordination Committee
- Formation and working of Ward Level Coordination Committee
- Preparation and implementation of Citizen Charter
- Formation and Working of Information and Grievance Redressal Cell

Progress of activities of various activates are as indicted below:

##### **• Formation and working of Town Level Coordination Committee (TLCC):**

Under this activity, all the 31Pourashavas have arranged meetings of TLCC at regular intervals. In the 31 Pourashavas, the total participants in the discussion were 1162 out of which 426 were women and 169 were poor representatives. In the 30 Pourashavas, the meeting minutes were prepared and disclosed and meeting decisions were followed up. The concerned Pourashavas have been cover up the deficiencies.

##### **• Formation and working of Ward Level Coordination Committee (WLCC):**

Under this activity, all the 31Pourashavas held meetings of WLCC at regular intervals and the total attendance of those meetings was 2589 members in which 1033 were women and 648 were poor representatives. All Pourashavas which held meetings at regular intervals prepared meeting minutes and disclosed the same except Chatak. The concerned Pourashavas have been informed to cover up the deficiencies.

##### **• Preparation and implementation of Citizen Charter (CC):**

All the 31 Pourashavas have completed the task of "Citizen Charter preparation". In the entire 31 Pourashavas, citizen charters have been endorsed by TLCC and the same were approved by Pourashava council. All the 31 Pourashavas have displayed CC in Pourashava offices and other important places.

##### **• Formation and Working of Information and Grievance Redressal Cell (IGRC):**

All the 31 Pourashavas have installed Complaint/grievance boxes in the Pourashava Offices and GRC were formed as per procedure. Out of 31 Pourashavas, 3 Pourashavas did not hold meetings as required and also GRC activities were not disclosed to TLCC. The Pourashavas have been informed to cover up the deficiencies.



## Area of Activity-2: Urban Planning

Under this area of activity, there are the following 3 activities:

- Preparation and Implementation of Pourashava Development Plan (PDP):
- Control of development activities:
- Preparing annual O&M plan including budget provision:

Progress of activities are indicated below

### • Preparation and Implementation of Pourashava Development Plan (PDP):

PDPs were approved in 31 Pourashavas. Out of 31 Pourashavas development schemes have been taken up in all the Pourashavas and implementation of schemes have been taken up in 7 Pourashavas. The concerned Pourashavas have been informed to cover up the deficiencies.

### • Control of development activities:

The following tasks have been performed under this activity:

- ✓ Dates of formation of Town Planning unit have been indicated by of 30 Pourashavas and dates for formation of Town Planning units of 1 Pourashavas have not been indicated- Laxmipur.
- ✓ Town Planning unit is functional in 31 Pourashava.
- ✓ Number of buildings have not been indicated by 3 Pourashavas- Lalmonirhat, Nilphamari and Nabinagar
- ✓ Number of approved buildings have not been indicated by 3 Pourashavas Lalmonirhat, Nabinagar and Meherpur
- ✓ Construction/Reconstruction applications have not been submitted by 4 Pourashavas- Nilphamari, Nabinagar, Benapole and Tungipara.
- ✓ Numbers of approval to Construction/Reconstruction have not been obtained by 5 Pourashavas - Nilphamari, Nabinagar, Rangamati, Benapole and Tungipara.
- ✓ 18 Pourashavas have not reported of monitoring of approval plan-Bera, Chapai Nawabgonj, Nilphamari, Panchagarh, Bandarban, Laksam, Nabinagar, Rangamati, Benapole, Chuadanga, Jessore, Meherpur, Rajbari, Tungipara, Kishoregonj, Moulavibazar, Muktagacha and Netrokona.
- ✓ 11 Pourashavas have not reported of effective prevention of encroachment of public land- Nilphamari, Bandarban, Nabinagar, Benapole, Chuadanga, Jessore, Kotalipara, Magura, Tungipara, Kishoregonj and Netrokona

All the concerned Pourashavas have been informed to cover up the deficiencies.

### Preparing annual O&M plan including budget provision:

Annual O&M plans have been prepared by 29 Pourashavas and such O&M plan have not been prepared by 2 Pourashavas- Nabinagar and Moulavibazar. Approval dates for such plans have not been indicated by 4 Pourashavas- Nabinagar, Kotalipara, Rajbari and Kishoregonj. 9 Pourashavas have not implemented O&M activities- Joypurhat, Panchagarh, Shahjampur, Laxmipur, Benapole, Meherpur, Rajbari, Chatak, Moulavibazar and Sherpur. O&M budgets have not been posted on website by 25 Pourashavas- Bera, Chapainawabganj, Charchat, Noagaon, Nilphamari, Panchagarh, Shahjampur, Bandarban, Khagrachari, Laksam, Laxmipur, Rangamati, Benapole, Chuadanga, Jessore, Kotalipara, Magura, Meherpur, Rajbari, Chatak, Habigonj, Kishoregonj, Moulavibazar, Netrokona and Sherpur. All the concerned Pourashavas have been informed to cover up the deficiencies.

## Area of Activity-3: Equity and Inclusiveness of Women and Urban Poor

The following activities have been included under this area of activity:

- Form & activate Standing Committee (SC) on Women & Children
- Form & activate Standing Committee (SC) on Poverty Reduction & Slum Improvement
- Form Slum Improvement Committee (SIC) to implement slum improvement activities:

Progresses of activities are indicated below:

- **Form & activate Standing Committee (SC) on Women & Children (according to prescribed guideline) to prepare & steer customized GAP (Reference: Article 55 of Pourashava Act, 2009):**

- ✓ All the 31 Pourashavas have organized meetings at regular interval with agenda.
- ✓ All the 31 Pourashavas have prepared and disclosed minutes.
- ✓ 30 Pourashavas except Lakmipur have arranged endorsement of GAP by TLCC and approval of GAP by Paura Council.
- ✓ 30 Pourashavas except Habiganj Pourashava made budget allocation for implementing GAP.
- ✓ 17 Pourashavas have incurred expenditure from the allocated fund for GAP and 14 Pourashavas have not spent fund for GAP implementation Joypurhat, Nilphamari, Shajadpur, Laksam, Laxmipur, Rangamati, Jessore, Kitalipara, Magura, Habiganj, Kishoreganj, Moulvibazar, Muktagacha and Netrakona

All the concerned Pourashavas have been informed to cover up the deficiencies.

- **Form & activate Standing Committee (SC) on Poverty Reduction & Slum Improvement (according to prescribed guideline) to prepare and steer customized PRAP (Reference: Article 55 of Pourashava Act, 2009):**

All the Pourashavas have organized meetings of the standing committees at regular intervals with agenda. Meeting minutes were prepared and disclosed properly by all the Pourashavas. Poverty Reduction Action Plans (PRAP) were prepared by 31 Pourashavas. TLCC endorsement and Paura Council's approval to PRAP were obtained 31 Pourashavas. 30 Pourashavas allocated fund in their revenue budget for implementation of PRAP except 1 Pourashava- Habiganj. 15 Pourashavas have incurred expenditure and 16 Pourashavas have not spent any fund out of PRAP budget- Naogaon, Nilphamari, Shajadpur, Laksam, Laxmipur, Nabinagar, Rangamati, Jessore, Kotalipara, Magura, Tungipara, Habiganj, Kishoreganj, Moulvibazar, Muktagacha and Sherpur.

The Pourashavas have been informed to cover up the deficiencies.

- **Form Slum Improvement Committee (SIC) to implement slum improvement activities:**

Out of 31 Pourashavas, slum improvement committees have been formed in 03 Pourashavas- Shahjadpur, Meherpur and Moulvibazar and SICs have not been formed in 27 other Pourashavas. Other activities as per the intermediate Criteria/ indicator are linked with the formation of SIC. The concerned Pourashavas have been informed to cover up the deficiencies.

#### **Area of Activity-4: Enhancement of Local Resource Mobilization**

Under this area of activity, 04 activities have been included as indicated below:

- Revenue mobilization through Holding Tax
- Revenue mobilization through collection of Indirect Taxes & Fees from other sources
- Computerize Tax Record System and Generate Computerized Tax Bill
- Fixation and Collection of Water Tariff

Progresses of various activities are indicated below:

- **Revenue mobilization through holding Tax:**

Out of 31 Pourashavas, Re-assessment was supposed to be completed in 8 Pourashavas in July 2015 in which 5 Pourashavas completed in a timely manner-Nabinagar, Kishoreganj, Chapai-Nawabganj, Charghat and Moulvibazar, but was unable to complete the 3 Pourashavas- Noagaon, Panchagarh and Meherpur. These Pourashavas are in the process of taking up actual Re-assessment work.

Interim assessment: Recently completed Re-assessment of 8 Pourashavas and 6 Pourashavas will effect from next fiscal year for this reason they have not carried out interim assessment of holding tax- Nabinagar, Kishoreganj, Chapai Nawabganj, Charghat, Moulvibazar, Noagaon, Panchagarh and Meherpur, Shahjadpur, Laxmipur, Rajbari and Chatak.

The total demand of holding tax (arrear + current) for 2015-16 is Tk. 562,545,958 against which a sum of Tk. 130,199,402 has been collected and it represents collection efficiency of 23.14%.

All the Pourashavas have been informed to cover up the deficiencies.

- **Revenue mobilization through collection of Indirect Taxes & Fees from other sources (Other than Holding Tax):**

During Fy 2015-16, the total demand of all the 31 Pourashavas was Tk. 560,257,376 against which a sum of Tk. 130,199,500 was collected and the collection efficiency is 23.24%. There are 7 Pourashavas (Joupurhat, Laxmipur, Nilphamari, Rajbari, Benapole, Naogaon and Chatak) who attained over 30%. The lowest efficiency found in Tungipara, which is only 2.55% and the highest efficiency found in Chatak (47.83%).

The total demand of all the 31 Pourashavas during 2015-16 was Tk. 1,077,076,195 against which a sum of Tk. 232,802,435 was collected by the end of the 1st quarter representing a collection efficiency of 21.61%. The Pourashavas have been informed to cover up the deficiencies.

- **Computerize Tax Record System and Generate Computerized Tax Bill:**

30 Pourashavas installed computerized tax billing software and updated tax data regularly except Nabinagar Pourashava where installation of Software is in Process. Computerized tax bills were generated and served to customers for payment except Nabinagar Pourashavas. The concerned Pourashavas have been informed to cover up the deficiencies.

- **Fixation and Collection of Water Tariff:**

24 Pourashavas have piped water supply system and they have prepared plan for increasing water tariff. 4 Pourashavas- Shahjadpur, Nabinagar, Benapole and Chatak do not have piped-water supply facilities and 3 Pourashavas- Bandarban, Rangamati and Khagrachari have water supply facilities provided by DPHE. 24 Pourashavas have prepared plan for increasing water tariff and 4 Pourashavas- Shajadpur, Nabinagar, Benapole, and Chatak are in progress to prepared plan for increasing water tariff. 27 Pourashavas have prepared and published inventory of assets and 4 Pourashavas are in progress prepared/published inventory – Shahjadpur, Nabinagar, Benapole and Chatak. 29 Pourashavas have indicated collection of water bill through bank and 2 Pourashavas have not done this- Bera and Charghat.

The Pourashavas have been informed to cover up the deficiencies.

## **Area of Activity-5: Financial Management, Accountability & Sustainability**

The following 6 activities have been covered under this area of activity:

- Preparation of budget through involvement of the Standing Committee on Finance and Establishment.
- Carrying out of Audit of Accounts through involvement of the Standing Committee on Accounts and Audit.
- Computerized accounting system installed
- Payment of Electric and Telephone bills
- Carrying out of inventory of fixed assets.

Progress of various activates are indicted below:

- **Preparation of Annual Pourashava Budget:**

Annual Pourashava budgets have been prepared by all the 31 Pourashavas and displayed for taking views and suggestions from citizens. The budgets were discussed in TLCC in 31 Pourashavas. Final approval to budgets in the Pura council meetings were accorded in all the Pourashavas.

- **Carrying out of Audit of Accounts:**

Annual Statements of Accounts have been prepared by 31 Pourashavas. Annual audit of accounts have been conducted by 31 Pourashavas. Audit reports were prepared and submitted to TLCC meeting by all the.

- **Computerized Accounting System installed:**

Computerized accounting systems have been introduced by 25 Pourashavas and those have not been introduced by 6 Pourashavas -Ishwardi, Laxmipur, Nabinagar, Benapole and Habiganj. Data entries have been done, Monthly Income and Expenditure Statement have been submitted to the Pourashava Mayors and Monthly/Quarterly Income and Expenditure Statements have been sent to PMO by 27 Pourashavas and 8 Pourashavas have not submitted/sent the above reports to PMO- Ishwardi, Noagaon, Laxmipur, Nabinagar, Tungipara, Kishoreganj and Muktagacha. The concerned Pourashavas have been informed to cover up the deficiencies.

- **Payment of Electric and Telephone Bills:**

The total electricity bills due (arrear and Current) have been indicated by all the 31 Pourashavas. Payment of total electricity bills have been indicated by 25 Pourashavas and 6 Pourashavas have not indicated payment of electricity bill- Ishwardi, Noagaon, Rangamati, Kotalipara, Magura and Kishoreganj. The total telephone bills due (arrear and Current) have been indicated by 29 Pourashavas and 2 Pourashavas have not indicated any telephone bill due- Lalmonirhat and Muktagacha. Payment of total telephone bill has been reported by 26 Pourashavas and 05 Pourashavas have not reported any payment – Benapole, Kotalipara, Magura, Tungipara and Muktagacha. The concerned Pourashavas have been informed to cover up the deficiencies.

- **Carrying out of Inventory of Fixed Assets:**

Fixed assets Inventories have been prepared by 26 Pourashavas and preparation under progress by 05 Pourashavas-Khagrachari, Laxmipur, Nabinagar, Choudanga and Habiganj. Inventory of fixed asset has been updated by 26 Pourashavas and 05 Pourashavas is in progress-Khagrachari, Laxmipur, Nabinagar, Choudanga and Habiganj. Computerized fixed asset database has been prepared by 26 Pourashavas and the remaining 5 Pourashavas under preparation of computerized database- Kishoreganj, Laxmipur, Nabinagar, Jessore and Habiganj. All the concerned Pourashavas have been informed to cover up the deficiencies.

- **Status of Repayment of GoB Loans:**

GOB loans have been taken by 22 Pourashavas and 9 Pourashavas have not taken any Loan-Bandarban, Khagrachari, Nabinagar, Panchagarh, Kotalipara, Tungipara, Benapole, Netrokona and Sherpur. The total amount of loan payable up to this quarter is Tk. 17,23,10,691/- which actual repayment of Tk.14,50,69,557/- and overdue is Tk. 2,72,41,134/-

#### **Area of Activity-6: Administrative Transparency**

The following activities have been included under this area of Activity:

- Formation and Working of Standing Committees
- Ensure participation and assistance in conducting all training programmes:
- Using Improved Information Technology (IIT) for Good Governance

Progresses of various activities are indicted below:

- **Formation and Working of Standing Committees:**

All the 31 Pourashavas have formed all the required number standing committees. Regular meetings have been held and minutes prepared and disclosed to TLCC in 30 Pourashavas except Habiganj. The Pourashava have been informed to cover up the deficiencies.

- **Ensure participation and assistance in conducting all training program:**

30 Pourashavas except Kotalipara Pourashava have participated in all training programmes . 29 Pourashavas except Kotalipara and Habiganj have planned to provide budget from own sources and actually, 26 Pourashavas have made actual allocation of budget for training programmes except Khagrachari , Laxipur, Kotalipara, Habiganj and Moulvibazar. Only 6 Pourashavas have incurred expenditure from own training budget –Bera, Charghat, Joypurhat, Rangamati, Meherpur and Chatak. Other Pourashavas have not yet incurred any expenditure from the allocated budget. The Concerned Pourashavas have been informed to cover up the deficiencies.

- **Using Improved Information Technology (IIT) for Good Governance:**

30 out of 31 Pourashavas have developed Web site and 01 Pourashavas is in progress of developed Website- Charghat. All the 30 Pourashavas have updated the Website. The concerned Pourashava have been informed to cover up the deficiencies.

#### **Area of Activity-7: Keeping Essential Pourashava Services Functional**

The following 5 activities have been included under this area of activity:

- Collection, Disposal and Management of Solid Waste.
- Cleaning and Maintenance of Drains.
- Arrangement for making Street Lighting functional.
- Carrying out Operation & Maintenance (O&M) of Infrastructure & establishment & Operation of Mobile Maintenance Team.
- Managing sanitation.

Progresses of various activities are indicated below:

- **Collection, Disposal and Management of Solid Waste:**

All 31 Pourashavas prepared action plan for collection, disposal and Management of Solid Waste. Action plans were implemented by all Pourashavas. Budget allocations have been made by 31 Pourashavas. Expenditure have been incurred in 29 Pourashavas except Nabinagar and Tungipara. Regular collection of solid waste was done in core areas in 30 Pourashavas except Nabinagar. TLCC's Satisfaction level have been assessed in case of 27 Pourashavas except Bandarban, Nabinagar, Magura and Kishoreganj. The Pourashavas have been informed to cover up the deficiencies.

- **Cleaning and Maintenance of Drains:**

31 Pourashavas have prepared Action plans, implemented Action plans and budgets allocated for cleaning and maintenance of drains. Expenditure were incurred in 22 Pourashavas except Shahjadpur, Laxipur, Nabinagar, Rangamati, Kotalipara, Magura, Tungipara, Kishoreganj and Moulavibazar. Regular cleaning of primary drains was done in 30 Pourashavas except Nabinagar. TLCC's satisfaction level were assessed in 27 Pourashavas except Bandarban, Laxipur, Nabinagar and Magura.

- **Arrangement for making Street lighting functional:**

In all the 31 Pourashavas, action plans were prepared, Action plans were implemented and budget allocations were made for making the street light functional. Expenditure were incurred in 26 Pourashavas and in 5 Pourashavas, no expenditure was incurred Khagrachari, Nabinagar, Kotalipara, Magura and Tungipara. 3 Pourashavas have not submitted information on total street light and number of street light functional- Laxipur, Nabinagar and Moulvibazar. The same Pourashavas have not furnished information about assessment of TLCC's satisfaction. The concerned Pourashavas have been informed to cover up the deficiencies.

- **Carrying out Operation & Maintenance (O&M) of Infrastructure & establishment & Operation of Mobile Maintenance Team (MMT):**

All the 31 Pourashavas prepared action plan to carry out O&M of infrastructure and operation of MMT. Budget allocations for implementation of action plan were made by all the 30 Pourashavas except Tungipara. Expenditures were incurred by 26 Pourashavas except Joypurhat, Naogaon, Nabinagar, Tongipara and Habiganj. MMTs have been functional in 27 Pourashavas and 04 Pourashavas have not yet formed MMTs- Nabinagar, Tongipara, Habiganj and Moulvibazar. TLCC's satisfaction levels have been assessed in 22 Pourashavas and in 9 Pourashavas, the satisfaction levels have not been assessed- Ishwardi, Bandarban, Laxmipur, Nabinagar, Rangamati, Magura, Tungipara, Habiganj and Kishoreganj. The Pourashavas have been informed to cover up the deficiencies.

- **Managing sanitation:**

31 Pourashavas prepared action plan for managing sanitation. Budget allocations for managing sanitation action plan were made by 29 Pourashavas and budget allocation have not been made in 02 Pourashavas- Joypurhat and Tungipara. No expenditure was incurred by 21 Pourashavas – Ishwardi, Joypurhat, Noagaon, Shahjadpur, Nabinagar, Rangamati, Benapole, Chuadanga, Jessore, Kotalipara, Magura, Meherpur, Tungipara, Habiganj, Kishoreganj, Moulvibazar and Muktagacha. Public toilets were made clean and functional by 29 Pourashavas and 2 Pourashavas did not clean and made public toilets functional- Nabinagar and Magura. The concerned Pourashavas have been informed to cover up the deficiencies.

## Window-B:

### a) Pourashavas Covered Programmes and Budget for the Orientation Workshops

Through further checking of the list of A class Pourashavas and mutual discussion among the superintending Engineer (Urban Management), PD (UGIIP-III) and PME consultants, the total list of 85 Pourashavas as invited through the letter of the Chief Engineer, LGED dated 21.05.2015 was increased to 92 Pourashavas by including the following 7 Pourashavas as indicated in Table 1

Table 1: Additional 7 Pourashavas included

LGED Region	Pourashavas
Barisal	Borhanuddin
Rangpur	Parbatipur
	Setabgonj
Bogra	Rohanpur
	Bonpara
	Kakonhat
	Nandigram

The total Number of 92 Pourashavas covered is indicated in Table 2:

Table 2: Orientation Workshops for Participating Class-A Pourashavas

Orientation Date	Venue of Orientation	Participating Pourashavas	Number of Pourashavas
10.08.2015	XEN Office, LGED, Dhaka	Savar, Dohar, Kaliakoir, Manikgonj, Munshigonj, Mirkadim, Tarab, Narshingdi, Ghorashal, Faridpur, Bhanga, Shibchar & Boalmari	13
12.08.2015	XEN Office LGED, Comilla	Barayarhat, Cox's Bazar, Chukoria, Chandpur, Hajigonj, Brahmanbaria, Noakhali, Basurhat, Chatkhil, Choumuhoni, Sonaimuri, Raypur, Ramgonj, Dagonbhuian & Shahrati	15
16.08.2015	XEN Office LGED Mymensing	Mymensingh, Gafargaon, Gouripur, Ishawargonj, Fulpur, Jamalpur, Golapgonj, Nabigonj, Sreemangal & Sunamgonj	10
23.08.2015	XEN Office LGED Khulna	Kushtia, Kumarkhali, Bagerhat, Monglapur, Noapara, Kashabpur, Jhenaidha, Kotchandpur, Mohespur, Kaligonj, Sailakopa, Alamdanga, Narail & Satkhira	14
25.08.2015	XEN Office LGED Barisal	Gowronadi, Muladi, Barguna, Amtli, Bhola, Charfassion, Lalmohan, Jhalakathi, Patuakhali, Golachipa, Pirojpur, Mothbaria, Sarupkathi & Borhanuddin	14
07.09.2015	XEN Office LGED Rangpur	Dinajpur, Birampur, Setabgonj, Gaibandha, Kurigram Patgram, Thakurgaon, Panchbibi & Parbatipur	9
08.09.2015	XEN Office LGED Bogra	Bogra, Shibganj, Rohanpur, Natore, Gurudaspur, Shingra, Godagari, Taherpur, Noahata, Sirajgonj, Ullapara, Pabna, Kakonhat, Bonpara, Shathia, Sujanagar & Nandigram	17
Total			92

The Superintending Engineer (Urban Management) in collaboration with the PME Team prepared Programmes for orientation workshops for 7 regions, copies of which are enclosed in Annex-2. The budget for the orientation workshops were also prepared and administered by the Superintending Engineer (Urban Management) with assistance from the Deputy Director/Assistant Director of UMSU, Dhaka and concerned RUMSUS. Copies of the Budgets are also included in Annex-2



**b) Materials Prepared for the orientation workshops**

Through discussion with the superintending Engineer (Urban Management) and the Project Director, UGIIP-III, a set of materials for the orientation workshop was prepared by the PME team covering the issues as given in Table 3.

Table 3: Material for the Orientation Workshops

<b>Title of the Material</b>
• Sample orientation programme
• Simplified UGIAP for window B Pourashavas
• Instructions for formation and working of TLCC
• Instruction for formation and working of WLCC
• Pourashava Tax Assessment and Collection Regulation, 2013
• Pourashava Model Tax Schedule , 2014
• Pourashava Budget Regulation, 1999
• Pourashava water supply Model Regulation, 1999
• Proof of Submission of Electricity and Telephone Bills
• Instructions for formation and working of standing Committee, 2013

**c) Resource persons/Trainers/Facilitators of the Workshops**

As per the programme of the orientation workshop prepared and circulated by the Superintending Engineer (Urban management), the Chief Engineer, Addl. Chief Engineer (Urban Management), Superintending Engineer (Urban Management), Project Director, UGIIP-III were the Principal resource persons of the orientation workshop. They were the principal speakers in the inaugural sessions and the conclusion sessions for exchange of views and ideas with the workshop participants on various issues of UGIAP implementation for Window B Pourashavas. Some practical problems and issues were also discussed by them with the participants.

During Implementation of the workshops, some of the LGED officials also took part in the deliberation of the workshops and they were Addl. CE (Dhaka Region), SE (Mymensing region), SE (Rangpur region), SE (Bogra region), EE (Urban Management), Project Manager, UGIIP-III and the EE (Barisal Region), The concerned Deputy Directors and Assistant Directors of UMSU/RUMSU also Participated in the implementation of the workshops and they need any assistance in their implementation.

As per the letter issued by the Project Director, UGIIP-III on 06/08/2015, the members of the PME team worked as trainers and facilitators in the 7 orientation workshops and they covered the following topics as indicated against each:

Team Leader, PME Consultants	Citizen Awareness & Participation and Equity & Inclusiveness of Women & Urban Poor
Financial Management Specialist, PME Consultants	Enhancement of Local Resource Mobilization
Monitoring and Evaluation Specialist, PME Consultants	Financial Management, Accountability and Sustainability
Data Analyst, PME Consultants	Administrative Transparency and Keeping Essential Pourashava Services Functional

**d) Power Point Presentation were prepared by the trainers/Facilitators on various topics**

Power Point Presentation prepared by various trainers/Facilitators as indicated against each and Copies are given in Annex-2:

- Citizen Awareness & Participation and Equity & Inclusiveness of Women & Urban Poor Enhancement of Local Resource Mobilization
- Financial Management, Accountability and Sustainability
- Administrative Transparency and Keeping Essential Pourashava Services Functional

**e) Implementation of Orientation Workshops**

7 Orientation workshops were implemented as per schedule and a total number of 340 participants attended. The participants were 77 Mayors, 3 CEOs, 91 XENs, 87 Secretaries and 82 Chairpersons of WCASC. The list of Participants who attended the Orientation Workshops is given in Table 4.

Table 4: Orientation Workshops for Participants of Window-B Pourashavas

Date of Orientation	Venue of Orientation	Participating Pourashavas	Number of Participants					
			Mayor	CEO	XEN	Secretary	Chairperson of WCAC	Total
10.08.2015	XEN Office, LGED, Dhaka	Savar, Dohar, Kaliakoir, Manikgonj, Munshigonj, Mirkadim, Tarab, Narshingdi, Ghorashal, Faridpur, Bhanga, Shibchar & Boalmari	10	3	13	13	13	<b>52</b>
12.08.2015	XEN Office, LGED, Comilla	Barayarhat, Cox's Bazar, Chukoria, Chandpur, Hazigonj, Brahmanbaria, Noakhali, Basurhat, Chatkhil, Choumuhoni, Sonaimuri, Raypur, Ramgonj, Dagonbhuian & Shahrasti	11	0	15	13	13	<b>52</b>
16.08.2015	XEN Office, LGED, Mymensing	Mymensingh, Gafargaon, Gouripur, Ishawrgonj, Fulpur, Jamalpur, Golapgonj, Nabigonj, Sreemangal & Sunamganj	7	0	10	9	8	<b>34</b>
23.08.2015	XEN Office, LGED, Khulna	Kushtia, Kumarkhali, Bagerhat, Monglaport, Noapara, Kashabpur, Jhenaidha, Mohespur, Kotchandpur, Sailakopa, Kaligonj, Alamdanga, Narail & Satkhira	13	0	14	14	11	<b>52</b>

Date of Orientation	Venue of Orientation	Participating Pourashavas	Number of Participants					
			Mayor	CEO	XEN	Secretary	Chairperson of WCAC	Total
25.08.2015	XEN Office, LGED, Barisal	Gowronadi, Muladi, Barguna, Amtali, Bhola, Charfasson, Lalmohon, Jhalkathi, Patuakhli, Golachipa, Pirojpur, Mothbaria, Sarupkathi & Borhanuddin	11	0	13	13	12	<b>49</b>
07.09.2015	XEN Office, LGED, Rangpur	Dinajpur, Birampur, Setabgonj, Gaibandha, Kurigram, Patgram, Thakurgaon, Panchbibi & Parbatipur	8	0	9	8	8	<b>33</b>
08.09.2015	XEN Office, LGED, Bogra	Bogra, Shibganj, Rohanpur, Natore, Gurudaspur, Shingra, Godagari, Taherpur, Noahata, Sirajgonj, Ullapara, Pabna, Kakonhat, Bonpara, Shathia, Sujanagar & Nandigram	17	0	17	17	17	<b>68</b>
<b>Total</b>			<b>77</b>	<b>3</b>	<b>91</b>	<b>87</b>	<b>82</b>	<b>340</b>

#### f) Major Issues Raised, Discussions held and Proposals/Recommendations Made

- Through Participatory discussion among the Research persons and the participants, the following major issues were raised and proposal recommendations made:
- The participants from the Pourashavas highly appreciated the steps taken by LGED in organizing the Orientation Workshops which gave them an opportunity to understand the detailed issues of UGAIP.
- The coverage of 10-12 Pourashavas out of the total list of 92 A-class Pourashavas was considered to be on the lower side. The participants proposed to increase the number of Pourashavas from 10-12 of possible.
- For considering inclusion under window-B Pourashavas, Pourashavas not included under any development project may be considered.
- To make the working of TLCC more effective, the provision of departmental representatives may be reviewed and inclusion of departmental representatives including the Executive Engineer and other Pourashava officials may be considered.
- The Assistant Engineer / Sub Assistant Engineer are to work as member secretary of WLCC and other Pourashava officials may also be included as the Member Secretary of WLCC.
- There is no designated Member Secretary of the standing committee and Pourashava officials may be nominated as the Member Secretary of various standing committees.
- Like the regular intervals of TLCC and WLCC Meeting, the intervals of Standing Committee meetings maybe prescribed.
- The Participants recognized appreciated that through implementation of UGIAP; these will be improvement in the practice of Governance.
- The Resource persons assured that LGED would provide further assistance to the window-B Pourashavas as required.

## Activities of PME Team

### Orientation Programmes on UGIAP Implementation for Window-B Pourashavas



Dhaka Region; Date: 10th August, 2015



Mymensingh Region; Date: 16th August, 2015



Rangpur Region; Date: 7th September, 2015



Bogra Region; Date: 8th September, 2015



Barisal Region; Date: 25th August, 2015



Bogra Region; Date: 8th September, 2015

**BME**

### **2.1.3 Progress of Implementation of Benefit Monitoring and Evaluation (BME) Component:**

#### **Preamble**

Development undertakings have, inscribed at the heart of their design, the element of Benefit Monitoring and Evaluation (BME) which essentially attempts to get a measure of the benefits accrued from such interventions and other achievements that go with them. This essential exercise is particularly imperative for both the executing agencies of the project and as well, its development partners. And in the process, BME eyes to ascertain the project worth and concomitant investment into it. Inasmuch, the BME objectives also include scanning and monitoring the project's implementation to see as to what extent, the undertaken activities are consistent with the project objectives and the benefits it is reaping, or to say, are being extended to the project's target beneficiaries.

Now, in keeping with the stated purpose, an independent Benefit Monitoring and Evaluation Unit has been created and located at the PMO comprising a four-member team of individual consultants under a Sr. BME Specialist and Team Leader. Reiterating, the team will be required to determine the extent and level of benefits of the project at different stages of implementation, assess and document project benefits and along the road, suggest corrective measures for improvement (if any).

All said, the purpose of the effort is, as stated, is to support the PMO in timely monitoring and evaluation of the progress and benefit-yielding performance of physical works undertaken and governance improvement activities under the project.

The BME team comprises the positions and persons as stated below.

- a) Engr Mohd Delwar Hossain – Sr BME Specialist and Team Leader
- b) Mr Amir Hossain Mollah – Evaluation Specialist
- c) Mr Matiur Rahman – Monitoring Specialist
- d) Mr Khalid Saifullah Khan Wahedi – Data Analyst

The team has come on board, effective 01 April 2015

#### **Objectives of BME**

The main objective (reiterating) of BME is to supervise how far the project activities are managed efficiently and the benefits are reaching the target groups/individuals. Its specific objectives are to

- i. identify measures which signify level of performances of the project activities in terms of their outcomes, benefits and impact;
- ii. provide a baseline data framework for comparison in respect of reaching the target groups of the project;
- iii. facilitate the PMO and the PIUs so as to undertake appropriate measures which help reach the outcome of the project activities to the targeted beneficiaries especially the women and the poor and
- iv. assist the PIU officials and staff in building their capacities for carrying out BME of their activities at the PS level.

## Work to date

Ab initio, the works under the BME umbrella started with delving the project objectives, rationale, development framework and eventually making efforts of arriving at the Benefit Monitoring Framework (BMF) for the project. In totality, the initial days ever since induction of the BME team, was spent to have a profound understanding of the project itself.

Depicted below is an impression of the stated understanding of the project i.e. UGIIP III perspectives.

## Project Brief

Urban Governance and Infrastructure Improvement (Sector) Project III (UGIIP III) stands to be principally financed by an ADB-OFID-GoB partnership mechanism. The key objectives of the project are improvement of urban governance and concurrently improvement of infrastructure and service delivery at the Pourashava (PS) level. The project is consistent with the GoB's 6<sup>th</sup> FYP, Outline Perspective Plan (2010-21) and the ADB's Bangladesh Country Partnership Strategy (2011-15).

UGIIP III contemplates building on the first and second generation of UGIIPs (UGIIP I & II) and reach higher landmarks consistent with the project objectives.

Projected UGIIP III **Impact** will be improved living environment in 31 project towns vis a vis PSs. The **outcome** will be improved municipal service delivery and urban governance in these PSs. The project towns were pre-selected through a specific selection processes and they are planned to be supported in an integrated manner under the project umbrella.

UGIIP III **outputs** broadly involve:

- Municipal infrastructure improved and made gender- and climate responsive;
- Improved capacity of the PSs in urban services delivery;
- Appropriate planning and financial management and lastly
- Project management and administration system put in place.

## Rationale

Speedy urbanization, coupled with inadequate intervention in the overall development facets, leaves a consequent fast-widening shortfall in infrastructure and services delivered by CCs and PSs. This can be seen in the PSs affected by sluggish economic growth and high population-density rates, and largely, they are exposed to a struggle to provide services, keeping pace with urbanization process.

In most PSs, an evident shortfall in good governance is a major cause for the prevailing deficit-infrastructure, citizen's participation in the urban development expanse and apparent marginalization of destitute. It also stands as a serious impediment to the delivery of infrastructure and their concurrent services, especially in the urban sector.

During the past, especially in the last decades GoB with the assistance of the ADB has introduced a system whereby funds/loans for development are disbursed in a phased manner and based on performance, as set forth the project design. UGIIP I and UGIIP II reflect this approach which aimed to incentivize project PSs to become well-managed and maintained towns in a sustainable manner through systems of putting good governance in place, ensuring citizen's participation and the inclusion of women, the poor and the minority groups in PS initiatives.



## **Project Scope**

Included in the project and setting the limits are:

- a) Municipal infrastructure improved and made gender- and climate- responsive in target PSs;
- b) Community participation, accountability, and financial management systems strengthened with emphasis on gender quality and social inclusion; and
- c) Project management and administration adequately support.

## **General Reflections**

Observably, between and among the project towns, the infrastructure scenario entailing roads, drainage, WS&S, SWM, slum-development, etc, hit many a common ground. Conditions are not often very encouraging on their financial base (they seldom fully exploit their potentials), staff-capacity that falls below desired efficiency level, provision of many a urban services warrant substantial improvement, and importantly these entities are largely behind in respect of establishing good governance at the heart of municipal milieu.

Now even expecting (without being very ambitious) these towns to be raised to the level of 'model town', which is a far cry, however, the project contemplates attempting certain specific interventions to effect concrete and tangible improvement on the stated fronts of these towns. The project places governance improvement and capacity development in the front-seat. It is believed that through the stated efforts as set the project design, these project towns will be able to raise their efficiency level to a higher state. And along the road and through a well-orchestrated blending of governance improvement and capacity building ( the software) and the infrastructure development (the hardware), the project towns will eventually be able to raise their overall level to provide better services to the urban dwellers, backed up by a stronger financial standing and in-place good governance practices.

## **Progress under BME umbrella**

Taking on from the end of last quarter (Apr-Jun'15). Reiterating statements made in the immediate precursor QPR, it is obvious that benefits become due from a development intervention only after physical and institutional improvements are in place or in the process of being in place.

The works done by the BME team individually and collectively, within the reporting quarter are narrated below (briefly named and not exhaustive).

Generally, BME involves:

- Identification of suitable indicators
- Establishing a system for collection and compilation of data
- Ensuring quality of data collection and their compilation
- Assessing and analyzing the collected data; and
- Producing specific reports.

The project, for all practical purposes have gone off the ground not very long ago. Implementation of physical infrastructure and institutional development intervention are in progress. Reportedly, around 15% progresses on implementation of infrastructure have been made in the 10 priority PSs (as stated by PMO). So, not much can be reflected on them regarding benefits at this stage.

In the reporting quarter (Jul-Sept'15), some specific and significant BME activities have been carried out by the BME team, apart from certain other activities that were asked of by the PMO. .

A description in abridged form in respect of BME activities including its related contexts are provided below.

- Drawing from the previous quarter, in the reporting quarter as well, a number of specific formats were evolved to build detailed project-related comprehensive data-base encompassing all 31 PSs which will directly be reflective of the project-stemmed benefit and consequent outcome and impact. Contemplation is to use this progressively developed data base in BME contexts to measure the changes/benefits or (disbenefits) specifically attributable to the project intervention
- Thereafter, consequent upon a preliminary narrowing of the BMF items/elements consistent with DMF of the project, an attempt was made to extract all PS-related data/info of relevance from different documents that included a] Socio-economic BMS of reports of 10 priority PSs; b] PDPs of 31 PSs; c] Other project related books/documents
- Apart from above, an assessment was made to find the gaps/shortfalls in the data/info so extracted and subsequently those were obtained from pertinent PSs to complete the database. However, the process is on since quite a few PS are still putting together data/info for subsequent reporting to the PMO vis a vis BME team. One very important area is the results of kitchen market user survey and bus terminal user survey which themselves contain quite a few dimensions. Full information is expected to be received in the next quarter. *[Note: Traffic surveys of project roads are yet to be carried out and required data/info so sought by the BME team has already been transmitted to the PMO. Incidentally, this job will need to be carried out by the incumbent PSs, with assistance from the MDS consultants]*

Incidentally it could be noted that the database will have a wide array of information which will be somewhat in excess of the specific requirement expanse of BME. Notably, all basic data including demographic parameters have been included in the data base for broad based use of others under the project umbrella. Apart from these, significant aspects of UGIAP elements and their latest reflective evidences (TLCC, WLCC, GRC, GC etc) have also been incorporated in the data base.

- The BME team prepared the instruments (including required fine-tuning of previous ones) for carrying out (through outsourcing) the Socio-economic Benchmark Survey of 21 remaining PSs (incidentally, the BMS of 10 priority PSs were done during the PPTA period). Along the road, detailed Terms of Reference (ToR) has also been developed. All these were a substantial task which was carried out at the behest of the PMO. In doing it, a substantial array of requisites was added to the earlier questionnaires to give some completeness to the data base (there had been noticeable shortfalls in the instruments used for the BMS of 10 PSs).
- In recent times, the PMO has prepared the Project Completion Report (PCR) of UGIIP II based on the information from MDS, GICD, PME, BME and GDPA components. At the behest of the PMO, the BME team substantially assisted in formulating the PCR.
- Lastly, the BME team is simultaneously supplementing and complementing in the efforts of other project consultants, especially, in the land acquisition engaged to address different project areas – all aiming at achieving the project objectives within specified time and resources.

**BM&E Format consistent with UGHP-3 Design & Monitoring Framework (DMF)**

IMPACT	Performance Target	Project-Specific Indicators	Type of Measurement	Baseline value	Baseline date	Achievement	Achieved by	Data Source	Remarks
Improved Living Environment in Project Towns	i. a] At least 95% water supply coverage incldg continuous piped water supply systems in core urban areas (20 PS)	Coverage area (avg/PS)	Percentage (%) (weighted)	0	Jul'14		2023	BMS, QPR, Reports of PIU, CRC, PME, GICD, MDS, M&E assessment, PCR & Secondary data from PSs, etc	Core area has been calculated using a yardstick of HH/ward area ratio i.e. the wards falling below PS avg is termed <u>Non-core</u> area & those above the avg are termed <u>Core area</u>
	i. b] At least 95% sanitation coverage in core urban areas (20 PS)	Coverage area (avg/PS)	Percentage (%) (weighted)	0	Jul'14		2023		
	i. c] Feequent solid waste collection in core urban areas & safe disposal at a designated site (20 PS)	Collection Frequency & Disaposal (Avg/PS)	Nr of times week	0	Jul'14		2023		
	i. d] Core urban areas free from water-logging (20 PS)	Nr	Nr of PS	0	Jul'14		2023	Ditto	
	ii (a). Financial sustainability, with adequate O&M funding (20 PS)	PSs progressively improving their financial base	Nr of PS	0	Jul'14		2023	Ditto	
	ii (b). Financial sustainability, with debt-servicing fully recovered by own source revenue (20 PS)		Nr of PS	0	Jul'14		2023	Ditto	
	iii Citizen participation, accountability, inclusiveness and transparency, with PDP, Master Plan, GAP, PRAP and annual budget developed through consultation and disclosed to the public (20 PS)	Good governance elements practised in preparing GAP, PRAP & Annual budget in a participative manner	Nr of PS	0	Jul'14		2023	Ditto	
		Good governance elements practised in preparing Master Plans in a participative manner	Nr of PS	15 (Not gazetted)	Jul'14		2023	Ditto	Total MPs to be prepared - 31. Of them 15 stand completed but are yet to be gazetted
		Good governance elements practised in preparing PDP in a participative manner	Nr of PS	0	Jul'14	31		Ditto	In effect, by the time, especially at the time of entry point into the project, all 31 PDPs stood formulated
	iv. Urban development control with buildings constructed in accordance with approved plan (20 PS)	Buildings built conforming to approved plan by the PSs	% of all bldgs built following approved plans	0	Jul'14		2023	Ditto	

IMPACT	Performance Target	Project-Specific Indicators	Type of Measurement	Baseline value	Baseline date	Achievement	Achieved by	Data Source	Remarks
OUTCOME									
<i>Improved Municipal Service delivery and Urban governance in Project Towns</i>	<u>By 2020:</u> 40,000 house holds have new or improved access to piped water supply	Nr of new/improved HH Connection	Nr	89,658 (+) (base value)	Jul'14		2020	Ditto	(+) Reflects the aggt nr of connections in 27 PSs having WS facilities
	40,000 households have improved solid waste collection services (at least twice a week)	Nr of HH brought under regular SW collection service	Nr	2,05,592 (+) (base value)	July'14		2020	Ditto	(+) The value represents aggt nr of HHs in the core area that are under SW collection net
	85% holding tax collection efficiency achieved in 25 towns (baseline 5 towns)	Nr of PSs	Nr	5	July'14		2020	Ditto	
	Pourashava-specific GAPs have at least 1% municipal revenue budget earmarked for implementation of which 50% spent (target 20 towns, baseline 5 towns)	Nr of PSs	Nr	5	July'14		2020	Ditto	
<i>1. Municipal Infrastructure improved and made Gender and Climate responsive</i>	<u>By 2020:</u>								
	300 km of roads improved/ rehabilitated	Aggt Length of Road	Length (Km)	Nil*	Jul'14			Ditto	
	120 km drains built / improved	Aggt Length of drain	Length (Km)	Nil*	Jul'14				
	120 km of pipes installed or upgraded for water supply with 40,000 individual meters	Aggt Length of Pipeline	Length (KM)	Nil*	Jul'14				
		Metered Connections	Nr	19,863	Jul'14				Only 7 PSs of STWSSP have meters installed
	Slum improvement sub-projects are completed in all project towns that have slums	Nr of Slums Improved PSs	Nr	0	Jul'14			Ditto	
	Sludge management facilities built in 10 towns	Nr of Sludge Mgt Facilities	Nr	5 (++)	Jul'14			Ditto	(++) Reflects nr of PSs having sludge mgt facility. Out of 5, only 3 are functional
	Final solid waste disposal sites built/improved in 15 towns (total capacity 150 tons per day)	Nr & Qty of SW Disposal area	Nr & Acre	Nr- 20; Area - 56.60 acre	Jul'14			Ditto	Of the 31 PSs, 20 have SW disposal sites of different sizes, mostly inadequate (aggt area - 56.6 acres). However, 26 PSs have proposed for LA of new land (84.14 ac) for building / expanding disposal site

IMPACT	Performance Target	Project-Specific Indicators	Type of Measurement	Baseline value	Baseline date	Achievement	Achieved by	Data Source	Remarks
	Climate issues considered in designing 80% of sub-projects and incorporated if found necessary	Climate issue considered in design	Nr & %	0	Jul'14			Ditto	
	Approx 10,000 tons of CO <sub>2</sub> emission reduced	Reduction extent of CO <sub>2</sub>	Ton	0	Jul'15		2020	Ditto	
2. Improved capacity of pourashavas in urban service delivery, planning and financial management	<u>For towns under Window A (except the last target)</u>								
	TLCC (target at least 33% women) and WLCCs (target 40% women) formed in 31 towns by 2015 (base line 5 towns)	TLCC & WLCC formed in the project PSs	Nr	5	Jul'14	31	2015	Ditto	All 31 PSs formed tehir TLCCs with specified split of women and men members
	Urban Master Plans developed through gender-inclusive processes are gazetted in 30 towns by 2017 (Baseline zero)	Urban Master Plan prepared	Nr	0	Ditto		2017	Ditto	
	WCA and PRSI standing committees operational in 31 towns by 2016 (target 40% women representation)	WCA & PRSI SCs operational	Nr	0	Ditto		2016	Ditto	
	PDP, GAP, and PRAP approved in 31 towns by 2017 (baseline 5 towns)	PDP approved	Nr	5	Ditto	31	2017	Ditto	
		GAP & PRAP approved	Nr	5	Ditto	31	2017		
	Annual O&M Plan approved and own budget allocated for implementation in 31 towns by 2017 (baseline 5 towns)	O&M Plan approved	Nr	5	Jul'14	31	2017	Ditto	
		O&M Budget allocated	Nr	5	Jul'14	31	2017	Ditto	
	Computerized tax records and billing system made functional in 31 towns by 2018 (base line 18 towns)	Functional computerized tax records & billing	Nr	18	Jul'14	30	2018	Ditto	
	Top performing pourashavas under Window B awarded for subproject funding by LGD by 2017	PSs meeting stipulated performance criteria	Nr	0	Jul'14		2017	Ditto	Not yet due

# GDPA

## 2.1.4 Progress of Implementation of Gender Development and Poverty Alleviation (GDPA) Component:

### Equity and Integration of Women and Urban Poor' September'15

Women and poor are the prime stakeholders of PS like men and privileged one. Development cannot be effected and sustained ignoring them. So, regarding sustainability issue the equity and integration of women and urban poor is obvious.

#### GAP

Women and Children Affair (WCA) standing committee monthly meeting are taking place regularly. Twenty three project PSs (16 PSs in this quarter) have started GAP implementation using GAP allocation from own revenue fund alongside project fund. PSs are using the PS-GAP-fund in organizing IGA training / support, assisting destitute women, providing with education assistance, seminar on Gender awareness, etc.

Clauses on facilities for women laborer (namely: separate toilets, drinking water and shed) and engagement of at least 20% women laborer in construction works has been included in the bid document. A format regarding Women laborer has been developed and shared with the PS Infrastructure Improvement Section (IIS) personnel (i.e. Executive Engr/ Asst. Engr.) during 'Procurement Workshop'. An orientation of contractors has been contemplated within Oct-Dec'15 quarter.

The draft of sex-disaggregated quantitative and qualitative monitoring format to track the implementation of PS-GAP has also been evolved. Training for the RCs and LCDAs on GAP monitoring format has been planned to be held by Oct-Dec'15 quarter.

The program schedule for the PS level GAP orientation has been prepared and shared with GICD team.

Courtyard meeting related to GAP implementation have been convened in all project PSs. Persuasion by the GDPA team and PMO regarding GAP implementation is being carried out on a continuous basis.

UGIIP-II-GAP activities were reviewed with a view to prepare the PCR and GAP Documentation for the project. This review stands to help and provide ideas for more effective implementation of UGIIP-III GAP.



Women are in Package preparation training using Lalmonirhat revenue fund earmarked for GAP



## **PRAP**

Regular monthly meeting of Standing Committee (SC) on Poverty Reduction and Slum Improvement (PR&SI) are being conducted on a regular basis in all project PSs.

PMO & GDPA team have imparted workshop on formulation of PRAP to assist the PSs in preparing a need-based and pragmatic PS-tailored-PRAP. PS Secretary, Slum Development Officer, Ward councilor (Chair- PR&SI SC), WWC and woman & man representative from poor community from 21 project PSs participated in these event in 4 batches. Training/workshop has also been conducted on the implementation of PRAP. All the stated key members of 27 project PSs have participated in the stated training organized in 4 batches.

Workshop on implementation of PRAP for the remaining 4 PSs has been contemplated in the Oct- Dec'15 quarter.

All project PSs have prepared the draft of their need-based-PRAP and discussed it in the respective TLCC. Moreover, 19 PSs have started using the PRAP allocation from PS revenue fund. It is worth a mention that, it is a common practice of PS to spend money for poor but mostly in a somewhat sporadic manner. However, now they are doing it in a more systematic and effective manner. PSs are practicing spending from PRAP fund in providing with IGA training to the poor alongside installing sanitary toilet, infrastructure assistance and pertinent donation.



Representative from poor community is expressing about their needs and probable solution





Need based draft PRAP is exercised and presenting by representatives from poor community



Training on PRAP preparation and implementation



Assessment of participants regarding gender (written by PSs' participants: PS WWC, WC and Staff)



WWC is providing with her insightful opinion in the PRAP implementation workshop



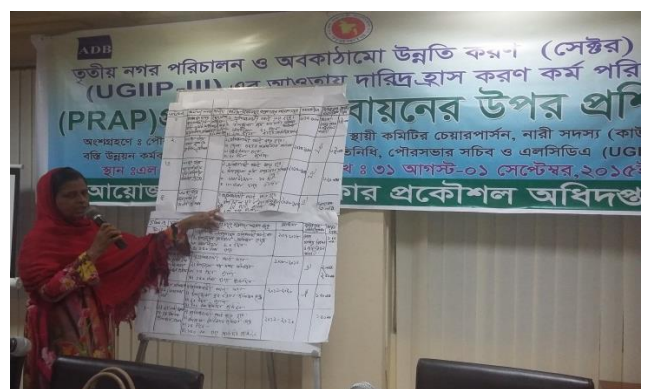
PS Councilors, Representative of poor community and PS staff are in group exercise to prepare need based PRAP



Poor representative of poor community and PS staff is presenting draft PRAP



GAP preparation and Implementation Workshop



Representative from poor community is explaining their need based draft PRAP in the Workshop on PRAP preparation

# INFRASTRUCTURE



### 3. Infrastructure

#### 1.1 Progress of implementation of Infrastructure Component:

UGIIP-III main outcomes are the improved access to municipal services, strengthened pro-poor and gender-responsive urban governance in target 31 Pourashavas (PS). Total estimated investment cost is TAK 26004.842 Million. LGED are the executing agency, DPHE is the co-executing agency, participating PS, are Project Implementation Units (PIU). UGIIP-III has 3 Components A,B & C, spread over 3 Phases. Under Component C, Package 2, a JV led by SMEC International PTY LTD (Australia) were contracted for Management, Design and Supervision (MDS) Services, mobilized on 19/04/2015, for a period of 42 months. The MDS services include: FS; design; construction; procurement; training; QC; social safeguards and environment areas. While MDS services finishes 18/10/ 2018, UGIIP-III continues to Project end date of 30/06/2020.

**Current Progress, Phase 1 Works**, started 01/06/2014, completion is 30/06/2016. 20% of Budget, main works are Roads & Drainage Infrastructure in 31 PS.

Planning based on progress indicators and observation on MDS activities indicates that it is critical to complete major components on schedule, more effort and commitment are needed apart from MDS. Current progress is:

**10 Priority PS**, Bid documentation for 18 Packages completed, by PPTA in late 2014. ADB approvals completed. Construction Supervision work started on 9 PS, and overall progress is-24%

**Following 21 PS**, Design, Estimates & BoQ's, are being finalised for SPAR. FS field checking completed. SPAPs being ready to submit.

**Social Safeguards**, UGIIP-III is considered a low risk category, under safeguard categories B (environment and involuntary resettlement) and C (indigenous people). Resettlement & Environment Consultants are implementing RPs and IEEs, Resettlement 10/21 completed. Environment 9/21 completed, minimum impact with nil effect for B & C Categories has been recorded to date. 7 IEE's and RP's submitted.

**WS&S** Desk and parallel field reviews are being actioned in all PS, recently report on high (>600) salinity solutions in Tungipara PS.

**SWM** Prepared Evaluation requests for SWM and management data, this were sent in early June to PS's for completion, 5/31 received.

**Drainage** Designs and Field reviews and standard design documentation is being undertaken.

**Training**, IEE and RP Procurement Workshop was implemented, a yearly Training Plan updated, TNA draft, draft Supervision guide/manual prepared.

**Economic Analysis**, initial examinations plus PPTA results has shown that IRR for this type of Infrastructure work is likely to be in excess of ADB requirements. Field work together with Economic Analysis for 7 SPAR has verified satisfactory IRR findings.

**UGIIP-III Related Components**, Gender Specialist part of the ADB protocol is to ensure gender equality, discussions were held and all training interventions will include have a Gender activation area.

**Phase 2** will start on 01/07/2016; completion is 31/12/2018. Current planning has verified early needs for inputs, preparatory work on BoG regulatory frameworks is in progress.

**Phase 3** will start on 01/01/2019; completion is 30/06/2020, mainly continuing infrastructure works. No work is implemented to date.

**NEXT PERIOD PLANS:** Support and finalize PS submissions for Est. & Design, complete SPAR, IEE, R & Bid docs by 30 Oct; IEE and RP Reviews 10 PS approved Schemes; confirm further Training update with TNA, Random Field Visits.

### Utilization of funds

### Management and Construction Works

#### Phase I

#### The 10 priority Pourashavas

Currently 18 subprojects of amounting 1454.956 million Taka, have been contract awarded. Nine Pourashava's have started construction works, Kishoreganj required rebidding.

#### The 21 Following Pourashavas

Design, Estimates, BoQ's, Bid documents are being finalised for SPAR and Bid Procurement. 5 SPAR & 7 Bid docs submitted. FS field checking in progress finalised in a majority of PS.

#### Phase 2 and 3

No FS or construction works has been planned for Phase 2 and 3 at this time.

### Estimated Costs

Estimated Cost to Completion for Phase 1 has not been finalized to date, based on present management approvals and controls it is likely that cost for Phase 1 will be within the current allocated budget.

Figure 2.1, below is a current Contract Management Summary for Phase 1 Construction 10 Priority Pourashavas only.

**Figure 2.1, Phase 1 Construction Management Summary (End September)**

SL. No.	Name of Pourashava	Contract Amount Approved (Million)	Approved Payments (Million)	Balance Contract Amount (Million)	Status of Construction Work
1	Naogaon	159.922	0	159.922	33%
2	Charghat	111.355	0	111.355	11%
3	Bera	122.018	22.027	99.991	16%
4	Lalmonirhat	130.418	30.000	100.418	32%
5	Muktagacha	100.625	0	100.625	1%
6	Sherpur	240.103	71.714	168.388	74%
7	Netrokona	158.506	17.181	141.324	14%
8	Kishoreganj	156.868	0	156.868	0%
9	Rajbari	137.459	0	137.459	4%
10	Magura	137.678	12.297	125.381	12%
Total=		1454.952	153.220	1301.736	24%

## MDS Consultants Contract

### Consulting Services Budget Status

The current billing positions and payments for invoices to end July 2015: at this time PMO have paid Advance Payment, April, May and June Invoices submitted to PMO. Currently PMO have paid all invoices to date.

### Implementation Progress

### MDS Contract Synopsis

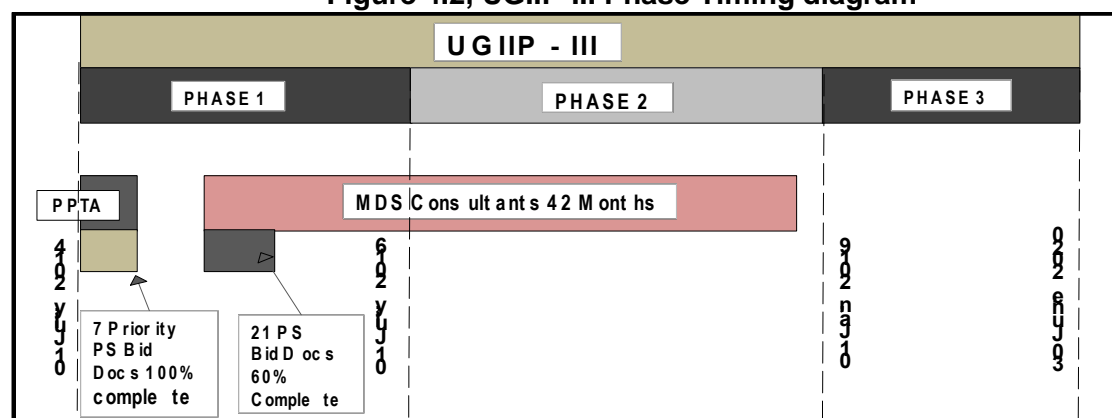
Notwithstanding actual confirmation monthly/daily mathematics the main Contract dates are:

The Date of the Contract Signing:	12/3/2015
The Date of Notice to proceed:	12/3/2015
The Contract Effective date:	11/4/2015
The latest Consultant Key Persons Mobilization Date:	11/5/2015
The Contract Termination Date is 42 months from the Effective Date.	11/10/2018

### Consultant Activities

MDS regularly submits supplemental reports, memos highlighting problems, solutions and the future course of action both verbally and written media, discussions /general update are usually held on a bi-daily basis. The Phases implemented for UGIIP-III are set out below in figure 4.2.

**Figure 4.2, UGIIP-III Phase Timing diagram**



Below in Figure 4.3 is a summary table of MDS consultant area activities further details are shown in appendices.

**Figure 4.3, Consultant Activities/Outputs**

Outputs/ Areas	Status/Due dates	Status/ Description	Remarks, Key Staff reporting task have been completed on schedule, except where noted.
Municipal Engineers Outputs	Monthly	Field Guideline compliance Construction Supervision	ME's managed by DTL: responsible for weekly site diary checks; weekly receipt of Scheme compliance updates and Construction details. Ensuring ME attendance in PS, random Field Visits.
Engineering	Target end	Received 20	SPARs are being prepared, including

<b>Outputs/ Areas</b>	<b>Status/Due dates</b>	<b>Status/ Description</b>	<b>Remarks, Key Staff reporting task have been completed on schedule, except where noted.</b>
Design FS 21 PS's SPARS	October	Estimates from 20 PS, 1 Estimate outstanding (Tungipara)	Economic, SS IEE and RP inputs, BOQ are in Progress for Bid Documents
Deputy Team Leader (DTL)	Mobilised 01/06/2015	Managing ME Activities and SPAR assistance	Mobilised late after finishing UGIIP-II, Currently responsible for managing ME daily functions and reporting, supporting and facilitating SPAR and Bid Docs + other Project areas.
QC's 1 & 2	Preparing Planning	Estimates and SPAR prep & documentation	Estimate evaluation, currently applying formal site evaluations, updating Estimates, BoQ & SPAR production
Procurement Expert	Bid Docs target Mid October	Completed 6/21 Bid documents	Completed Training for Ps and implementing Bid Procurement for 21 PS, miscellaneous evaluations also in progress. Redoing Kishorganj Re-Bid Evaluation
Social Safeguard Resettlement Consultant	Preparing SPAR RP's	Desk Preparation and Field Visits in Progress	Desk Preparation of RP, Monthly Planning, currently completed field trips. ADB Reviewed 5/09, amendments being implemented
Social Safeguard Environmental Consultant	Mobilised mid- June	All PS Reviewed low impact findings.	Field Visitations not complete, preparing IEE for SPAR reports <u>Target completion is critical due to late mobilisation.</u>
Drainage Engineer	Mobilised 01/07/2015	Estimate Drain check, guidelines	Preparing PS Evaluation sheets, PS guideline to Drainage Design, Training docs. And Drainage designs for SPAR
Structural Consultant	Preparing monthly plans	Preparing IR and then may Demobilise	Currently reviewing BoQ and designs for minor road and drain structures, assisting in preparing SPAR.
Water and Sanitation WS&S	Mobilised 21/06	Desk Reviews in Progress	Currently preparing reports all WS Schemes in 31 PS
Economist Expert	IR received Data Sheets to be reviewed	Planning for data collection in Progress Work Plan received.	Data Collection sheets being reviewed. But slow, Preparing SPAR Eco document, <u>Critical Component late.</u>
Solid Waste Management (SWM) Consultant Demobilised	Mobilising September 2015	Completed 1 month input and demobilised	Prepared SWM Evaluation sheets .
Architect	No Planning att.	To be Mobilised on 01/10/2015	Delayed mobilisation
Hydro Geologist	Not Mobilised	No Discussions att.	Planning for Phases 2 and 3 not finalised at this time.
Training Consultant	No Plan	Planning In Progress	Planning, submitted Prepared TNA evaluation guide draft supervision manual, Work plans for 12 months training. Procurement, Resettlement, QC, Environment, Drainage Consultant Sectors. Training initiated in this Q2.

## Current PROJECT Position

### Mobilization Schedules

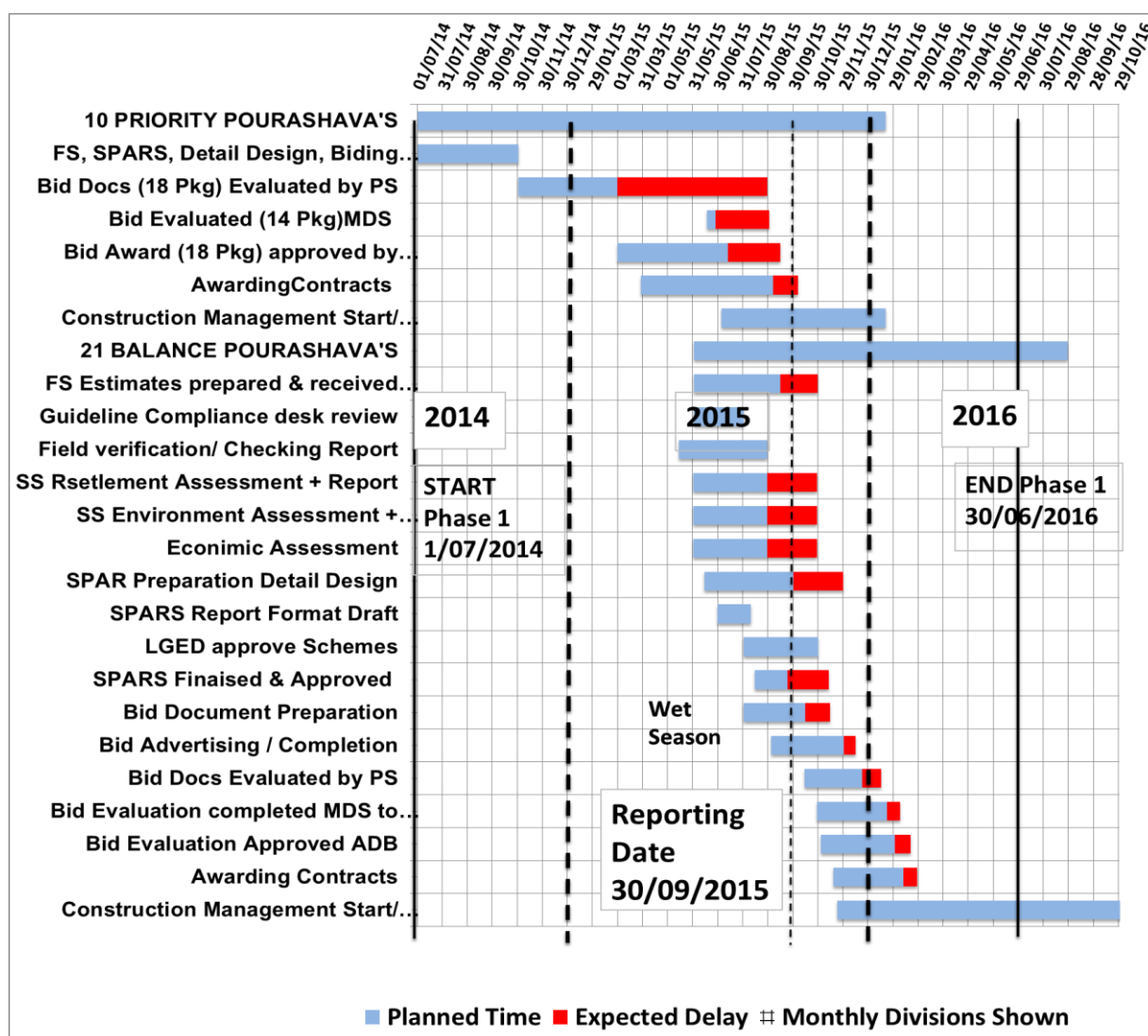
Implementation is in progress for Phase 1 works, outlined below. Slow logistic support during inception period has significantly delayed most outputs areas, mitigated by rescheduling of resources. Current planning and implementation shows MDS is in a critical state to complete a major Phase 1 component within accepted time lines.

### Phase 1 Works

The duration of Phase 1 is 24 months. The extent of works is urban upgrading, this is predominately infrastructure for roads and drainage only, all 31 PS implementation will be assessed on a performance based rating. Then move on to Phase 2.

Figure 4.3.1 below shows the planned implementation times targeted for Phase 1 works, currently this has not been approved by PMO. But fundamental discussions and talks with PMO have indicated Phase 1 construction approvals will need to be finalized by end of wet season nominally end October, 2015. Targeting majority of Construction completion by end June 2016.

**Figure 4.3.1, Phase 1 Implementation Work Schedule**





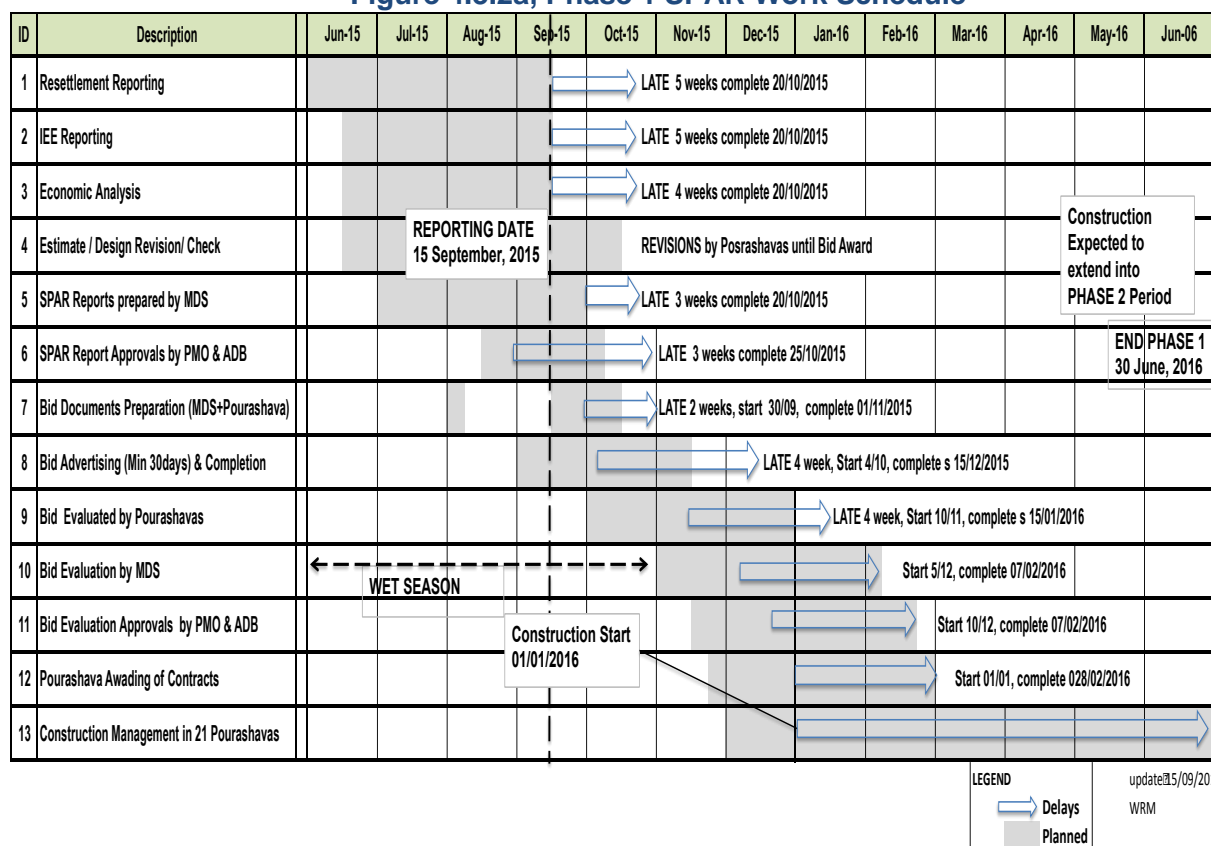
## 10 Priority Pourashavas

During 2014 the PPTA Consultant completed Design and Bid preparation. These 10 PS have 18 approved Packages Procurement bid evaluation on all 18 Pkgs are completed (5 prior to MDS mobilisation), balance were evaluated in June. ADB have approved all 18 Pkgs for bid awarding.

## Target 21 Pourashavas

- I. **Engineering Components**, the FS Design, Estimates have been received for 20/21 PS, Tungipara is outstanding. Planning & preparing of sub-project assessment reports are going on. (SPAR).
- II. **Safeguards, Resettlement and Environment**, all works are improvement of existing infrastructure (roads and drains only) with no major inputs. UGIIP-III is considered a low risk category, under safeguard categories B (environment and involuntary resettlement) and C (indigenous people). SS Resettlement and Environment reviews are in progress. Initially verbal contact advice from PS indicated nil effect for B & C Categories. Resettlement and Environment Consultants are implementing field verification, Resettlement reports 14/21 PS verified as nil impacts, Environment draft reports 4/21 similar minimum impact. Full Reports are being prepared along with completion of further field verifications.
- III. **Economic Analysis**, initial examinations and based on PPTA results has shown that this type of Infrastructure work is likely to be in excess of ADB minimum limits, further reviews and field work is in progress to verify these findings.
- IV. **Sub-Project Assessment Report (SAPR)**,  
SPAR is in Progress, prior to Bid Award, all Sub-Projects must have SPAR prepared, together with respective RPs and IEE's, approved by ADB.  
At this time Detail Design, Estimates and BoQ are being updated and rechecked by MDS.

Figure 4.3.2a, Phase 1 SPAR Work Schedule



- V. **WS&S** work, it was observed a high (>600) salinity problem in Tungipara PS, made recommendations for larger controlled storage area. Currently working with DPHE on Water-supply schemes and preparing evaluations on all 31 PS for WS schemes.
- VI. **SWM** Consultant prepared Evaluation requests for SWM and management data, this was sent early June to PS's for completion, 5/31 have been received from PS.
- VII. **Training**, Training Plan has been drafted and approved, UGIIP-III for Financial Year 2015-2016.
- Training course on Resettlement and Environmental Issues has been completed during 18-20 August 2015 in RDEC Building. A total of 31 Safeguards officers from 31 PIUs attended the course.
  - Training Course on Public Procurement of works has been completed during 12-15 September 2015 in the RDEC Building. A total of 27 Participants (XEN, AE, SAE) attended the course from 27 PSs.
  - Supervision Module is under completion.
  - Training Modules on Contractors Training is under process of development
  - Training of Trainers' Module is under process of development
  - Concrete Technology is under process of development.
  - Maintenance Management including Mobile Road Maintenance is also under process of development.
  - e-GP procurement training has also been undertaken for 2 sample PSs
- VIII. **other UGIIP-III Project Components**, Gender Specialist was consulted ensuring the ADB protocol of gender equality, discussions were held and all training interventions will include have a Gender activation area.

**Below are summaries of present Project staff positions, 30 Sept 2015.**

**Figure 4.4.1, Mobilization Table**

Staffing Area	Total STAFF	Current Agreed	Current mobilised
Total Staff	73	69	60
Key Staff	53	49	41
Non Key Staff	8	8	8
Support	12	12	11
Municipal Engineer	31	31	26
Consultants	22	18	15

### **Compliance with Safeguards and Covenants**

Sub-Projects are to observe ADB and GoB Safe guards and Policy covenants. Compliance is determined by guidelines set down in documentation such as ADB Web Sites, PAM and PDD documents.

- i. **Safeguards**, all **Phase 1** works are improvement of existing infrastructure (roads and drains only) with no major inputs. UGIIP-III is considered a low risk category, under safeguard categories B (environment and involuntary resettlement) and C (indigenous people). Initially verbal contact advice form PS indicated nil effect for B & C Categories. Resettlement and Environment Consultants are implementing field verification,
  - a. Resettlement reports currently verified as nil impact 14/21 PS,
  - b. Environment IEE draft reports similar minimum impact 5/21 PS. Full IEE Reports are being prepared.
- ii. **Sub-Project Assessment Report (SAPR)**, MDS is planning & preparing data for spars. Which will have further Safeguard requirements these are being reviewed and finalised.
- iii. **Water Supply & Sanitation (WS&S)** it has been observed a high (>600) salinity problem in Tungipara PS, and made recommendations for larger controlled storage area, this will be finalised with Safe Guard reporting.
- iv. **Solid Waste Management (SWM)** Consultant has prepared Evaluation requests for SWM and management data, this was sent early June to PS's for completion, these construction works are focused for Phases 2 and 3, Safeguards will again be initiated for this works.

### **4. Procurement Status:**

As per Development Project Pro-forma (DPP) for UGIIP-III, a total of 25 (Twenty Five) different items of goods under title Indicative break-up of vehicle and equipment were listed for procurement. Goods of different category have been procured under different package numbers using the fund allocated from ADB Contact Agreement for 2 packages- one for 04 (Four) cross country vehicles ( Contact Amount JPY 14,842,448.00 equivalent BDT 96,68,370.00 and another for 34 (thirty four) double cabin pickup (Contact Amount USD 968,513.00, equivalent BDT 75,350,311.40 ) have been received. Bids have been received for 2 packages and invitation of Bids issued for 2 ICB Package out of 9 Packages. Bid for 1 (NCB) Package out of 23 Packages has been invited. Bid documents of other few packages are being prepared. The status of Procurement of goods (NCB) and the status of Procurement of goods (ICB) are given in Annex-3 and Annex-4 respectively.

## Infrastructure Development/ Maintenance Works





## Ongoing Infrastructure Development/ Rehabilitation Works



**Naogaon Pourashava: RCC Road from Nowjawan Mat to Shahiduler More**



**Naogaon Pourashava: DR-1: RCC Drain from Ukilpara to Durgapur Bridge**

## Ongoing Infrastructure Development/ Rehabilitation Works



**Lalmonirhat Pourashava: RCC Drain from R&H cross –drain to Pourashava Boundary**



**Road Works in Sherpur  
Pourashava**



## **Ongoing Infrastructure Development/ Rehabilitation Works**



**Road Works in Sherpur  
Pourashava**



**Drains Works in Sherpur  
Pourashava**





## Ongoing Infrastructure Works of Magura Pourashava



**Ongoing Infrastructure Works of Magura Pourashava**

## 5. Major Project issues and Problems

### MDS Components:

#### General

Partially confirmed by current implementation and findings of the PPTA, the following appears to be indicative of Pourashava operations:

**Communication:** Internal and external communication will need improving disseminating information is low, use of modern communication tools such as updated mapping and some internet base usage would prove beneficial.

**O & M:** Many PSs do not have a clear vision for the future, it is clear that there is a lack of anticipation. O&M and cost recovery are very poor, currently training modules are being developed for O&M plans. It is suggested that Performance Based Contracts are substituted for some Works to trial and help support long term maintenance. Discussed with PMO planned further talks with ADB

**Project Safeguards:** UGIIP III is considered to be a low risk category project with safeguard categories B (environment and involuntary resettlement) and C (indigenous people). It is reported that in 8/31 no indigenous people live in the Pourashavas areas impacted by the project. Backed up by works in Phase 1, essentially includes improvement of existing infrastructure.

**Financial and economic analyses:** Sample schemes of Roads and Drain were selected, as reported these proposed revenue-generating projects are all financially viable. Base case EIRRs for all proposed sub-projects are above the assumed 12% discount rate.



## 2. Compliance with Safeguards and Covenants

### 6.1 Compliance with Loan Covenants

<b>Loan Covenants- Loan 3142-BAN (SF)</b>		<b>Status/Issues</b>
<b>Project specific covenants (Section 4.01)</b>		
<b>Implementation arrangements</b>		
1. The Borrower and the Project Executing Agency shall ensure that the Project is implemented in accordance with the detailed arrangements set forth in the PAM. Any subsequent change to the PAM shall become effective only after approval of such change by the Borrower and ADB. In the event of any discrepancy between the PAM and this Loan Agreement, the provisions of this Loan Agreement shall prevail.		Complied
2. The Borrower shall ensure the establishment of (a) a PMO and (b) a PIU in each participating Pourashava, in a timely manner with adequate full-time staff to implement the Project and each Subproject in accordance with the requirements and procedure set forth in the PAM. The Borrower shall also ensure that staff and officials who receive training under the project are not transferred out of their respective organization for the duration of the Project implementation.		Complied
<b>Coordination among the Borrower's Agencies</b>		
3. The Borrower shall be fully committed to the Project and shall ensure that all its ministries, agencies and divisions involved in the implementation of the project, including local government authorities, give their full cooperation to ensure smooth implementation of the project. Specially, the Borrower shall cause the project Executing Agency and any other relevant authority to give full, timely and efficient cooperation in issuing any licenses, permits or approvals required in connection with construction, upgrade, and/or improvement of Project facilities within the Project areas		Complied
<b>Policy Related Matters</b>		
4. Within 6 months of the Effective Date, The Borrower shall approve a revised organogram for Pourashavas to strengthen their functions in terms of urban planning and management of water supply systems.		Pending
5. The Borrower shall approve (a) the National Urban Policy within 3 months of the Effective Date; and (b) within 12 months of such approval, a comprehensive sector development program which builds on the sector development plan as set forth in Appendix 10 of the PAM. The Borrower shall also provide adequate support and guidance to Pourashavas to facilitate controlled and sustainable urban development, including the appointment of qualified full-time staff and timely gazetting of urban master plans endorsed by Pourashavas.		Pending
6. The Borrower shall remain committed to performance-based budgetary allocations during Project implementation and thereafter, and shall develop by 2018 a unified set of objective performance criteria to be applied generally to all Pourashavas to assess municipal governance for the purpose of increasing its budgetary allocation of annual block grants to Pourashavas linked to performance.		On-going
<b>Counterpart Funds</b>		
7. The Borrower shall provide, as necessary, counterpart staff, land, facilities and funding required for timely and effective implementation of the Project, including, without limitation, any funds required (a) to meet any shortfall between cost and revenues for the O&M of Project facilities; (b) to mitigate unforeseen environmental or social impacts; and (c) to meet any additional costs arising from design changes, price escalation in construction cost and/or unforeseen circumstances such as proceeds of the		Being Complied With

OFID Loan not being made available. The Borrower shall make the resources thus required available on an annual basis for the fiscal year.	
8. The Borrower shall ensure, or cause the Project Executing Agency to ensure, that each Participating Pourashava provides adequate funds from budgetary allocations or other sources to cover, at a minimum, (a) its loan repayment obligations under the Subsidiary Financing Agreement; and (b) O&M costs for the relevant Subproject(s) and Project facilities.	Pending
<b>Project Website</b>	
9. Within 6 months after the Effective Date, the Borrower shall ensure the Project Executing Agency, through its website or a project-specific website, disclose key project-related information, including costs, safeguards, and procurement matters such as basic details of bidding procedures adopted, the list of participating bidders, name of the winning bidders, amount of contract award, and the list of goods/services procured. The website shall also include general information on project progress, as well as contract details for the project Executing Agency's counterpart staff in Bangla and English languages, and shall provide a link to ADB's office of Anticorruption and Integrity website at <a href="http://www.adb.org/site/integrity/main">http://www.adb.org/site/integrity/main</a> for reporting to ADB any grievances or allegations of corrupt practices arising out of the project and/or Project activities. The Borrower shall causes the Project Executing Agency to ensure that all Project staff are fully aware of ADB's procedures, including, but not limited to, procedures for implementation, procurement, disbursements, reporting, monitoring, and prevention of fraud and corruption.	Complied
<b>Grievance Redress Mechanism</b>	
10. Within 12 months after the Effective Date, the Borrower shall ensure that the Project Executing Agency prepare a grievance redress mechanism, acceptable to ADB, to receive and resolve complaints/grievances or act upon reports from stakeholders on any irregularities, including grievances due to resettlement. The mechanism shall (a) make the public aware of the existence of this grievance redress mechanism; (b) receive, review and address complaints/grievances of stockholders of the Project, in relation to the Project, any of the service providers, or any person responsible for carrying out of any aspect of the Project; and (c) proactively and constructively respond to them.	Grievance redress cell has been established in PMO & all PIUs
<b>Pourashava Eligibility</b>	
11. The borrower shall seek and obtain a letter of commitment from each Participating Pourashava, with endorsement from the respective town –level coordination committee, indicating its commitment to governance reform and model town development, as a prerequisite for inclusion in the project.	Complied
12. The Borrower shall ensure that: (a) No Pourashava receives any funding under Window A until It has fulfilled the relevant criteria for the 3 phases of the UGIIP, namely (i) the entry criteria for phase 1; (ii) the intermediate criteria for phase 2; and (iii) the advanced criteria for phase 3 ; as set forth in Appendix 6-1 of the PAM (b) no Pourashava receives any funding under Window B until it has been assessed in accordance with paragraph 13 below and found to have performed to a standard acceptable to the Project Executing Agency and ADB against the criteria for Window B set forth in Appendix 6-2 of the PAM; and (c) The amount of funding to be allocated for each phase of Window A and Window B shall be as agreed between the Borrower and ADB.	Being Complied
13. For the purposes of Window B, the Borrower shall ensure that (a) performance assessments are conducted twice during project implementation in consultation with ADB on all Class A Pourashavas and	To be done in due course

those Class B and Class C Pourashavas that wish to participate in an assessment; and (b) performance-based funds in amounts as agreed by the Borrower and ADB are allocated to the best performing Pourashavas as determined by the Project Executing Agency and ADB.	
<b>Subproject Appraisal and Selection</b>	
14. The project Executing Agency shall ensure that all Subprojects are selected and implemented in accordance with the subproject selection criteria and requirements as agreed with ADB and set forth in Appendix 5 to the PAM.	Complied
15. The Borrower shall ensure, or cause the Project Executing Agency to ensure that there is no overlap of activities between Subprojects and projects funded by other development partners.	Complied
<b>Environment</b>	
16. The Borrower shall ensure, or cause the Project Executing Agency to ensure that the preparation, design, construction, implementation, operation and decommissioning of the project, each Subproject and all project facilities comply with (a) all applicable laws, rules and regulations of the Borrower relating to environment, health and safety; (b) the Environmental Safeguards; (c) the EARF; and (d) all measures and requirements set forth in the respective IEE, the EMP, and any corrective or preventative actions set forth in a Safeguards Monitoring Report.	Being Complied
<b>Resettlement</b>	
17. The Borrower shall ensure, or cause the project Executing Agency to ensure, that all land and all rights-of-way required for the project, each Subproject and all project facilities are made available to the Works contractor in accordance with the schedule agreed under the related Works contract and all land acquisition and resettlement activities are implemented in compliance with (a) all applicable laws, rules and regulations of the Borrower relating to land acquisition and involuntary resettlement; (b) the Involuntary resettlement Safeguards; (c) the RF; and (d) all measures and requirements set forth in the respective RP, and any corrective or preventative actions set forth in the Safeguards Monitoring Report.	Being Complied
18. Without limiting the application of the Involuntary Resettlement Safeguards, the RF or the RP, the Borrower shall ensure, or cause the project Executing Agency to ensure, that no physical or economic displacement takes place in connection with the project or a subproject until; (a) Compensation and other entitlements have been provided to affected people in accordance with the RP; and (b) A comprehensive income and livelihood restoration program has been established in accordance with the RP.	Being Complied
<b>Small Ethnic Community Peoples</b>	
19. The Borrower shall ensure, or cause the project Executing Agency to ensure that the preparation, design, construction, implementation and operation of the project, each subproject and all project facilities comply with (a) all applicable laws, rules and regulations of the Borrower relating to small ethnic community peoples; (b) the indigenous peoples Safeguards; (c) the SECPF, and (d) all measures and requirements set forth in the respective SECDP, and any corrective or preventative actions set forth in a Safeguards Monitoring Report.	Being Complied
<b>Human and Financial Resources to Implement Safeguards Requirements</b>	
20. The Borrower shall make available, or cause the project Executing Agency to make available, necessary budgetary and human resources to fully implement the EMP, the RP and the SECDP (if any).	Being Complied

<b>Safeguards-Related Provisions in Bidding Documents and works Contracts</b>	
<p>21. The Borrower shall ensure, or cause the project Executing Agency to ensure, that all bidding documents and contracts for Works contain provisions that require contractors to:</p> <p>(a) comply with the measures relevant to the contractor set forth in the IEE, the EMP, the RP and the SECDP (to the extent they concern impacts on affected people during construction), and any corrective or preventative actions set forth in a Safeguards Monitoring Report;</p> <p>(b) make available a budget for all such environmental and social measures;</p> <p>(c) provide the Borrower with a written notice of any unanticipated environmental, resettlement or indigenous peoples risks or impacts that arise during construction, implementation or operation of the Project that were not considered in the IEE, the EMP, the RP or the SECDP (if any);</p> <p>(d) adequately record the condition of roads, agricultural land and other infrastructure prior to starting to transport materials and construction, and</p> <p>(e) reinstate pathways, other local infrastructure, and agricultural land to at least their pre-project condition upon the completion of construction.</p>	Being Complied
<b>Safeguards Monitoring and Reporting</b>	
<p>22. The Borrower shall do the following or cause the project Executing Agency to do the following:</p> <p>(a) submit semiannual safeguards Monitoring Reports to ADB and disclose relevant Information from such reports to affected persons promptly/upon submission;</p> <p>(b) If any unanticipated environmental and/or social risks and impacts arise during construction, implementation or operation of the project that were not considered in the IEE, the EMP, the RP or the SECDP (if any) promptly inform ADB of the occurrence of such risks or impacts, with detailed description of the event and proposed corrective action plan ; and</p> <p>(c) Report any actual or potential breach of compliance with the measures and requirements set forth in the EMP, the RP or the SECDP (if any) promptly after becoming aware of the breach.</p>	Being Complied
<b>Prohibited List of Investments</b>	
<p>23. The borrower shall ensure that no proceeds of the Loan or OFID Loan are used to finance any activity included in the list of prohibited investment activities provided in Appendix 5 of the SPS.</p>	Complied
<b>Gender and Development</b>	
<p>24. The Borrower shall ensure that the project Executing Agency and each Participating Pourashava adopt and implement the GAP in a timely manner during the entire project period, and that adequate resources are allocated for this purpose. In particular the Borrower shall cause the Project Executing Agency to ensure that the targets stated in the GAP are achieved and that adequate training for Project staff on the GAP is conducted, implementation of the GAP shall be closely monitored, and the progress shall be reported to ADB on a quarterly basis.</p>	Each Project Pourashava has prepared GAP endorsed by TLCCs and all allocated funds for GAP Implementation
<b>Labor, Health and Anti-Human Trafficking</b>	
<p>25. The Borrower, the Project Executing Agency and Participating Pourashavas shall ensure that contractors, comply with all applicable labor, health, and safety laws, rules and regulations of the Borrower and, in particular, (a) do not employ child labor for construction and maintenance activities; and (b) provide appropriate facilities (latrines, etc.) for workers at construction sites. The Borrower shall require contractors not to differentiate wages between men and women for work of equal value. The Borrower and the Project Executing Agency shall ensure that specific clauses are included in bidding documents to ensure adherence to these provisions, and that</p>	Complied



compliance shall be strictly monitored during Project implementation.	
26. The Borrower, the Project Executing Agency and Participating Pourashavas shall ensure that contractors shall disseminate information on the risk of transmission of sexually-transmitted diseases, including HIV/AIDS, in health and safety programs to all construction workers employed under the Project. Specific provisions to this effect shall be included in bidding documents and civil works contracts, and compliance shall be monitored by the Project Executing Agency and reported to ADB	Complied
27. The Borrower, the Project Executing Agency and Participating Pourashavas shall ensure that awareness campaign on anti-human trafficking shall be conducted and that information and print material on anti-human trafficking shall be developed and distributed to all construction workers and the community in the Project areas throughout the project implementation period. Compliance shall be monitored by the Project Executing Agency, and reported to ADB.	To be done
<b>O&amp;M</b>	
28. During Project implementation and thereafter, the Borrower shall ensure that the Project Executing Agency and Participating Pourashavas maintain the Project facilities and that proper technical supervision and adequate routine funds for this purpose are provided. The funds required for the O&M of the Project facilities shall be allocated annually and released in a timely basis by Participating Pourashavas. Furthermore, the Borrower shall cause the Project Executing Agency and Participating Pourashavas to ensure that all equipment and spare parts financed under the Project shall be used for the O&M of the project.	O&M budget allocated for FY 2014-2015 in all Pourashavas
29. The Borrower shall ensure, or cause the Project Executing Agency to ensure, that each Window A Pourashava develops and implements in a timely manner a sanitation action plan, which includes a septage management plan to improve regular cleaning of septic tanks and safe disposal of septage.	On-going
<b>Development Coordination</b>	
30. The Borrower shall keep ADB informed of discussions with other multilateral and bilateral aid agencies that may have implications for the implementation of the Project. The Borrower shall provide ADB with an opportunity to comment on any resulting policy reforms which could affect the Project, and shall take into account ADB's views before finalizing and implementing any such proposals.	Will be done in due course
<b>Governance and Corruption</b>	
31. The Borrower, the Project Executing Agency, and Participating Pourashavas shall (a) comply with ADB's Anticorruption policy (1998, as amended to date) and acknowledge that ADB reserves the right to investigate directly, or through its agents, any alleged corrupt, fraudulent, collusive or coercive practice relating to the project; and (b) cooperate with any such investigation and extend all necessary assistance for satisfactory completion of such investigation.	Complied
32. The Borrower, the Project Executing Agency and Participating Pourashavas shall ensure that the anticorruption provisions acceptable to ADB are included in all bidding documents and contracts, including provisions specifying the right of ADB to audit and examine the records and accounts of the executing and implementing agencies and all contractors, suppliers, consultants, and other service providers as they relate to the project.	Complied

<b>Combating Money Laundering and Financing of Terrorism</b>	
<p>33. The Borrower shall ensure that:</p> <p>(a) the Project Executing Agency and Participating Pourashavas comply with applicable laws, rules and regulations of the Borrower on combating money laundering and financing of terrorism;</p> <p>(b) the Loan and OFID Loan proceeds are not used, directly or indirectly, in money laundering or financing of terrorism,</p> <p>(c) the Project Executing Agency and Participating Pourashavas formulate and implement internal control procedures to prevent violation of subparagraph (a) hereinabove; and</p> <p>(d) ADB is promptly informed if there is any violation or potential violation of subparagraph (a) hereinabove. In the event that ADB informs the Borrower of its concern that there has been such an alleged violation, the Borrower, the Project Executing Agency and Participating Pourashavas shall (i) cooperate in good faith with ADB and its representatives so that ADB can determine whether such a violation has occurred; (ii) respond promptly and in reasonable detail to queries from ADB; and (iii) furnish documentary support for such response upon ADB's request.</p>	Complied
<b>Section 4.02</b>	
(a) The Borrower (i) maintain or cause to be maintained, separate accounts and records for the project;	Complied
(ii) prepare consolidated annual financial statements for Project in accordance with accounting principles acceptable to ADB;	Complied
(iii) have such financial statements audited annually by independent auditors whose qualifications, experience and terms of reference are acceptable to ADB, in accordance with international standards for auditing or the national equivalent acceptable to ADB;	Will be done
(iv) as part of such audit , have the auditors prepare a report (which includes the auditor' opinion on the financial statements, use of the Loan proceeds and compliance with the financial covenants of this Loan Agreement as well as on the use procedures for imprest fund(s) and statement of expenditures) and a management letter (which sets out the deficiencies in the internal control of the Project that were identified in the course of the audit, if any); and	Done
(v) furnish to ADB, no later than 6 months after the end of each related fiscal year, copies of such audited financial statements, audit report and management letter, all in the English language, and such other information concerning these documents and the audit thereof as ADB shall from time to time reasonably request.	Done
(b) ADB shall disclose the annual audited financial statements for the Project and the opinion of the auditors on the financial statements within 30 days of the date of their receipt by posting them on ADB's website	Done
(c) The borrower shall enable ADB, upon ADB's request, to discuss the financial statements for the Project and the Borrower's financial affairs where they relate to the Project with the auditors appointed pursuant to subsection (a) (iii) hereinabove, and shall authorize and require any representative of such auditors to participate in any such discussions requested by ADB. This is provided that such discussions shall be conducted only in the presence of an authorized officer of the Borrower, unless the Borrower shall otherwise agree.	Will be complied with
<b>Section 4.03</b>	
The Borrower shall enable ADB's representatives to inspect the Project, the Goods and Works, and any relevant records and documents.	Will be complied with

## **6.2 Resettlement and Environment Safeguard Issues:**

UGIIP III is considered to be a low risk category project with safeguard categories B (environment and involuntary resettlement) and C (indigenous people). MDS teams have reported that out of 31 Pourashavas indigenous people live in 8 Pourashavas areas impacted by the project. Phase 1 development activities essentially include improvement of existing infrastructure.

## **6.3 Project Performance Monitoring System (PPMS)**

The PPMS developed from Design and Monitoring Framework of UGIIP-III is given in Annex-5

# Annex-1

## **Quarterly Progress Report of Gender Action Plan**

## **Quarterly Progress Report of Gender Action Plan**

**Project Title:** Third Urban Governance Infrastructure Improvement (Sector) Project (UGIIP-III)

**Date of Update:** September 2015

**Submission Date:** 21 October 2015

**Agency:** Local Government Engineering Department and 31 selected Pourashava(s)

**Project Timeframe:** July 2014 – June 2020;

**Gender Category:** GEN

**Project Impact:** Improved living environment in project towns

**Project Outcome:** Improved municipal service delivery and urban governance in project towns

**Whether there is a Gender Action Plan:** Yes

**Is there a Gender Specialist:** Yes

## Features of Gender Action Plan

Activities, Indicators and Targets	Progress of Reporting Quarter (July - Sep'15)	Cumulative Progress (up to September'15)	Issues	Challenges	Qualitative aspects of Accomplished Activities and Comments/ Explanations
<b>Output 1. Municipal infrastructure improved and made gender and climate responsive</b>					
<b>Activities- 1:</b> Ensure women's participation in identification of location of infrastructure and type/kind of infrastructure to be built <b>Targets and Indicators:</b> <ul style="list-style-type: none"> <li>All community consultation meetings related to identification of location for local infrastructure with women participation [Target: 30% women]</li> </ul>		<ul style="list-style-type: none"> <li>Done</li> </ul>			Involvement of more than 30% women were ensured during all consultation meetings (FGD, Ward Visioning, Pura visioning, TLCC, etc.) related to identification of location for local infrastructure.
<b>Activities- 2:</b> Ensure women-friendly infrastructure and facilities in target Municipalities <b>Targets and Indicators:</b> <ul style="list-style-type: none"> <li>40,000 households (HHs) with new or improved connections to water supply</li> <li>25 Municipal buildings with separate office space and toilets for Women Ward Councilors (WWCs)</li> <li>80% Municipalities with bus terminals (if possible launch <i>ghats</i> (boat landing area) and railway station) equipped with separate toilets for women and as feasible, women- and child-friendly waiting rooms and booking counters</li> <li>80% Municipalities with public parks with well-lit and safe sitting areas and separate toilets for women</li> </ul>	<ul style="list-style-type: none"> <li>On going</li> </ul>	<ul style="list-style-type: none"> <li>5 municipal buildings have separate office space and toilets for Women Ward Councilor (WWC)s</li> <li>28 municipalities have bus terminal/stands. Among those 22 have separate toilets, 16 have separate waiting place and 15 have separate ticket counter for women.</li> </ul>	Not in all cases women are able to harvest the benefits from the presence of separate toilet facilities. One of probable reasons for this is the location of the bus terminals at a fair distance from the town Centre which leads to the bus' not using the terminal facilities.	The current challenge is to make the bus owners use the created facilities (bus terminal). And this will warrant an effective motivational effort to influence the bus owners.	<ul style="list-style-type: none"> <li>Water supply connection progress will be done subsequently.</li> <li>GDPA team is on way to collect the PSs infrastructure status and separate facilities for women within that.</li> </ul>

Activities, Indicators and Targets	Progress of Reporting Quarter (July - Sep'15)	Cumulative Progress (up to September'15)	Issues	Challenges	Qualitative aspects of Accomplished Activities and Comments/ Explanations
<p><b>Activities- 3:</b> Ensure women's engagement in the construction, operation and maintenance (O&amp;M) of community infrastructure</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>• Women engaged in construction work as laborer and this provision included in bidding document [Target: 20%]</li> <li>• 600 women including members from SICs (who signed a contract with the Municipality) trained in O&amp;M</li> <li>• 600 women including members from SICs engaged for O&amp;M of community infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>• The provision of engagement of women as labor in construction work has been included in the bidding document</li> </ul>	<ul style="list-style-type: none"> <li>• The provision of engagement of women as labor in construction work has been included in the bidding document</li> </ul>			<p>O&amp;M training and engagement in O&amp;M of Slum Improvement Committee (SIC) members will be done subsequently</p>
<p><b>Activities- 4:</b> Ensure compliance with core labor standards in construction, especially gender-relevant CLSs (incl. equal wage for work of equal value, promotion of women's safety, protection from sexual harassment, prohibition against discrimination, and prohibition of child labor)</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>• Clauses on gender-relevant national core labor standards (CLS) included in all bidding documents. All contractors oriented on all CLSs with focus on gender-related CLS clauses</li> <li>• Workers' attendance sheet with name, sex, age, and wage of workers available for inspection by IIS</li> <li>• All construction workers, including all women workers oriented on work safety measures</li> <li>• All construction sites will arrange separate toilets for women and provided with safe drinking water</li> </ul>	<ul style="list-style-type: none"> <li>• Clauses on gender-relevant national core labor standards (CLS) have been included in all bidding documents.</li> <li>• 'Workers' attendance sheet' with name, sex, age, and wage of workers (available for inspection by IIS) has been prepared and is being shared with the PS IIS section</li> </ul>	<ul style="list-style-type: none"> <li>• Clauses on gender-relevant national core labor standards (CLS) have been included in all bidding documents.</li> <li>• Workers' attendance sheet with name, sex, age, and wage of workers available for inspection by Infrastructure Improvement Section (IIS) has been prepared and is being shared with the Pourashava (PS) IIS section</li> </ul>			
<p><b>Activities- 5:</b> Involve women in planning, identification and management of community infrastructure in targeted slum areas</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>• At least 30% women from targeted slum</li> </ul>					<p>Will be done on due course</p>



Activities, Indicators and Targets	Progress of Reporting Quarter (July - Sep'15)	Cumulative Progress (up to September'15)	Issues	Challenges	Qualitative aspects of Accomplished Activities and Comments/ Explanations
communities participate in consultation, planning and preparation of Community Action Plan (CAP) for slum improvement under PRAP					
<b>Output 2. Improved capacity of pourashavas in urban service delivery, planning, and financial management</b>					
<p><b>Activities- 6 :</b> Ensure equitable representation of women and poor in <i>Pourashava</i> structures</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>At least 40% women and 2 representatives from poor communities in Ward Level Coordination Committees (WLCCs)</li> <li>At least 33% women and 7 representatives from poor community in Town Level Coordination Committees (TLCCs)</li> <li>Women and Children Affairs (WCA) Standing Committee formed, effectively operational with allocated funds from Municipal revenue budget and with women holding 40% (two of the five seats)</li> <li>Poverty Reduction and Slum Improvement (PRSI) Standing Committees effectively operational with women holding 40% (two of the five seats) and 2 representatives from poor community</li> <li>Women's Ward Councilors (WWCs) are assigned with gender-responsive responsibilities</li> </ul>	<ul style="list-style-type: none"> <li>Done &amp; on going</li> </ul>	<ul style="list-style-type: none"> <li>TLCC: There are 534 women (34.4%) among 1550 members and 220 (project requirement is 217) representatives from poor community are as members in all (31) project PSs</li> <li>WLCC: There are 1161 women (40.3%) among 2875 members and 841 (project requirement is 576) representatives from poor community are as members in all (31) project PSs</li> <li>Women and Children Affairs (WCA) Standing Committee has been formed with all Women Ward Councilor (WWC)s (more than 40% WWCs) and operational with municipal budget allocation</li> <li>Poverty Reduction &amp; Slum Improvement (PR &amp; SI) Standing Committee have been formed with more than 40% WWCs and 62 (31 women) representatives from poor community in all (31) project PSs</li> <li>WWCs are assigned with gender-responsive responsibilities</li> </ul>	<ul style="list-style-type: none"> <li>Formation of TLCC, WLCC and other forums, comprising the targeted percentage of women member and in some TLCC the way they are raising voice are encouraging. However, the challenge remains to ensure their presence and make their participation more effective and meaningful in the respective meetings.</li> <li>Probability of new faces appearing in the Pouro council consequent upon election.</li> </ul>	<ul style="list-style-type: none"> <li>In this context, creating an enable environment and raising a sense of awareness among the Pouro council and other members of the forums remains a challenge. Inasmuch, similar awareness needs to be raised among these women members regarding their roles and responsibilities.</li> <li>If new faces appear in the Pouro council it would require orientation and sensitization which would be time and cost consuming.</li> </ul>	

Activities, Indicators and Targets	Progress of Reporting Quarter (July - Sep'15)	Cumulative Progress (up to September'15)	Issues	Challenges	Qualitative aspects of Accomplished Activities and Comments/ Explanations
				<ul style="list-style-type: none"> <li>• In this context project is contemplating for imparting further training/ orientation, namely: PS level GAP orientation, ToT on gender issues, etc.</li> </ul>	
<p><b>Activities- 7:</b> Conduct gender related capacity building activities for effective implementation of GAP</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>• Gender related training modules and materials improved</li> <li>• 25 trainers on gender issues developed from 60 trainers trained on ToT</li> <li>• Training and orientation workshops conducted for relevant persons of all Municipalities on GAP implementation</li> <li>• 25 Municipal Mayors, 60 Councilors, and 90% of PMO staff oriented/ trained on GAP implementation</li> </ul>	<ul style="list-style-type: none"> <li>• 3 Mayors, 24 WWCs, 31 WCs, 62 PS staff (among them 7 were women) and 62 representatives (among 31 were women) from poor community have been provided with training on 'PRAP Preparation'</li> <li>• 23 WWCs, 27 WCs, 54 PS staff (among them 6 were women) and 54 representatives (among 27 were women) from poor community have been provided with training on 'PRAP Implementation'</li> <li>• 10 PS Exen, 15 Asst. Engr. And 2 Sub-Asst.</li> </ul>	<ul style="list-style-type: none"> <li>• Gender related training modules and materials have been improved</li> <li>• 1 Mayor, 31 WWCs, 31 Ward Councilor (WC)s, 54 PS staff (among them 4 women) and 20 women members of TLCC have been provided with training on 'GAP Preparation'</li> <li>• 3 Mayors, 31 WWCs, 31 WCs and 54 PS staff (among them 4 women) have been provided with training on 'GAP Implementation'</li> <li>• 3 Mayors, 24 WWCs, 31 WCs, 62 PS staff (among them 7 were women) and 62 representatives (among 31 were women) from poor community have been provided with training on 'PRAP Preparation'</li> <li>• 23 WWCs, 27 WCs, 54 PS staff (among them 6 were women) and 54 representatives (among 27 were women)</li> </ul>	<p>Since the mayor is the most important key person in the poura-context, it is a felt-imperative to make them profoundly motivated and sensitized regarding GAP implementation.</p>	<p>The challenge entails getting and organizing the presence of the mayors for a 2-day exclusive orientation workshop on GAP Implementation</p>	<p>ToT will be done subsequently PMO</p>

Activities, Indicators and Targets	Progress of Reporting Quarter (July - Sep'15)	Cumulative Progress (up to September'15)	Issues	Challenges	Qualitative aspects of Accomplished Activities and Comments/ Explanations
	Engrs have been oriented on core labor standard clauses on gender related issues and workers attendant sheet	<p>from poor community have been provided with training on 'PRAP Implementation'</p> <ul style="list-style-type: none"> <li>31 Mayors have been oriented on GAP &amp; PRAP twice</li> <li>Gender and poverty related issues have been discussed with an extra emphasis in two workshops arranged for 31 Mayors, Executive Engineer (Exen)s and Secretaries of the project PSs</li> <li>10 PS Exen, 15 Asst. Engr. And 2 Sub-Asst. Engrs have been oriented on core labor standard clauses on gender related issues and workers attendant sheet.</li> <li>12 Regional Coordinator (RC)s 31 Local Capacity Development Associate (LCDA) (among them 10 are women) have provided with training on GAP and PRAP preparation and implementation</li> </ul>			
<p><b>Activities- 8:</b> Ensure W&amp;CA and PR &amp;SI standing committees information is incorporated in all Citizen Charter</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>All citizen charters include information on WCA and PR &amp; SI Standing Committees and available services of <i>Pourashavas</i></li> </ul>	<ul style="list-style-type: none"> <li>Persuasion and follow-up is going on</li> </ul>	<ul style="list-style-type: none"> <li>The information has been included in the sample format of citizen charter and has been sent to PSs. Moreover, this issue has been discussed in workshops with special emphasis.</li> </ul>			
<p><b>Activities- 9:</b> Institutionalize gender responsive planning and budgeting in every PS</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>Pourashava-specific GAPs with specific target/ indicator and appropriate budget prepared in all</li> </ul>	<ul style="list-style-type: none"> <li>Done &amp; on going</li> <li>16 PSs have spent BDT 2,772,044 from the provision earmarked for GAP.</li> </ul>	<ul style="list-style-type: none"> <li>Pourashava-specific GAPs with specific target/ indicator and appropriate budget has been prepared in all (31) municipalities and endorsed by TLCC</li> <li>All (31) municipalities have allocated on</li> </ul>	The fund which is being earmarked by individual PSs is apparently encouraging. However, the	Properly motivate Mayor and WCA SC to do the specific job and raise the capacity of	

Activities, Indicators and Targets	Progress of Reporting Quarter (July - Sep'15)	Cumulative Progress (up to September'15)	Issues	Challenges	Qualitative aspects of Accomplished Activities and Comments/ Explanations
<p>Municipalities and endorsed by TLCC [Target: by 1-2 year]</p> <ul style="list-style-type: none"> <li>Budgetary provision: at least 1% of Municipal revenue fund allocated for GAP implementation and earmarked [Target: at least 20 Municipalities]</li> <li>At least 50% of the allocated budgetary provision for the GAP fund of Municipality is spent from Municipal revenue budget in every fiscal year [Target: 20 Municipalities]</li> </ul>		<p>an average 2.76% of Municipal revenue fund for GAP implementation</p> <ul style="list-style-type: none"> <li>23 project PSs are using the GAP allocation (on providing IGA training/ support and awareness program regarding gender). Till to date, altogether PSs have used BDT 15,017,914 for GAP implementation.</li> </ul>	<p>extent of using this fund needs to be raised should the gender issue be addressed more profoundly.</p>	WCA.	
<p><b>Activities- 10:</b> Ensure women's leadership in slum improvement committees and activities</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>At least 60% SICs are chaired by women (consistent with UGHP II SIC Guidelines- 2/3 of all SIC members are women)</li> </ul>					Will be done on due course
<p><b>Activities- 11:</b> Support LGED Gender Forum to strengthen gender mainstreaming in LGED</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>Provide support to organize gender related events and produce IEC material at LGED [Target: at least 2 events/ Year]</li> </ul>		<ul style="list-style-type: none"> <li>On going</li> </ul>			
<p><b>Activities- 12:</b> Provide leadership and governance training to women councilors</p> <p><b>Targets and Indicators:</b></p> <ul style="list-style-type: none"> <li>At least 30 women councilors receive leadership training to perform their functions in the PS</li> </ul>					Will be done subsequently
<b>Output 3. Project management and administration system in place</b>					
<p><b>Activities- 13:</b> Ensure representation of women as staff, consultants, and facilitators for PMO</p>	Done	<ul style="list-style-type: none"> <li>3 (27.2%) women are in technical, supervisory and managerial positions among 11 men</li> </ul>			

Activities, Indicators and Targets	Progress of Reporting Quarter (July - Sep'15)	Cumulative Progress (up to September'15)	Issues	Challenges	Qualitative aspects of Accomplished Activities and Comments/ Explanations
<b>Targets and Indicators:</b> <ul style="list-style-type: none"> <li>Increase number of women employees in PMO (Target: 20%)</li> <li>Recruit women in technical, supervisory and managerial positions (Target: 10%)</li> <li>Women-friendly facilities (e.g., separate toilets, appropriate sitting arrangement) are available in PMO</li> </ul>		<ul style="list-style-type: none"> <li>Women-friendly facilities (e.g., separate toilets, appropriate sitting arrangement) are available in PMO</li> </ul>			
<b>Activities-14:</b> Strengthen collection, monitoring and reporting of sex disaggregated, qualitative and quantitative data.  <b>Targets and Indicators:</b> <ul style="list-style-type: none"> <li>Sex disaggregated quantitative and qualitative monitoring format developed and distributed to Municipalities</li> <li>Quarterly Progress reports on GAP implementation prepared by PMO and shared with development partners</li> </ul> <p>All relevant staff oriented on gender and trained on the collection and monitoring of sex disaggregated data</p>	<ul style="list-style-type: none"> <li>Construction labor related monitoring format has been developed &amp; PS IIS personnel have been oriented with the format.</li> <li>The remaining part of the monitoring format to track the implementation of GAP has as well been developed</li> <li>Quarterly Progress reports on GAP implementation has prepared by PMO</li> </ul>	<ul style="list-style-type: none"> <li>Quarterly Progress reports on GAP implementation has prepared by PMO and shared with development partners</li> </ul>			

**Issues/ Challenges from last report and proposed measures to address them:**

**Comments/ Remarks:**

- Training has been planned on 'GAP monitoring format' for RCs and LCDA of Governance Improvement and Capacity Development (GICD) team to be held by Oct-Dec'15 quarte

# Annex-2

## **Detailed report of Infrastructure Component**

## Third Urban Governance &amp; Infrastructure Improvement (Sector) Project

## Progress Report of Civil works up to September 2015

Annex-2

SI.No	Name of Pourashava	Package. No	Scheme Code	Approved Estimate information			Contract Information				Progress Information									
				Name of Schemes	Package Total		Name and Address of the Contractor	Contract amount Package Total .			PCSS No	date of agreement	Date of work start	Date of completion asper agreement	Actual Completion Date	Cumulative Physical Progress Previous Month(%)	Physical Prograss for the Reporting Month %	Cumulative Physical Progress up to Reporting Month(%)	Cumulative payment in/c sal.cost. up ot Reporting Month	Remarks
					length(M)/Qua ntiy(No)	Est. cost in/c sal.		Cont.amount in/c sal.	sal.cost	Cont.amount ex/c sal.										
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
ADB																				
		Phase-I																		
1	1. Naogaon	UGHP-III-V NAOG / UT / 01 / 2014	R-1	Rehabilitation of existing B C Road I from R&H office to Durgapur road via dayaler moar towards Ali pasaris house by Dense Bituminous Carpeting with Brick toe wall. (Ch. 0+0 m to 1+225 m)	1,225.00	8,690,295.56	Ethen-Farid (JV), Main Road, Naogaon	9,254,972.85	92,747.00	9,162,225.85	28	30/06/2015	7/5/2015	29/06/2016		20 %	10 %	30%		
			R-2	Rehabilitation of existng B.C Road from Kalitala moar to Napit para moar Dense Bituminous Carpeting. (Ch. 0+0 m to 0+670 m)	670.00	3,934,635.00		4,190,299.38	48,366.00	4,141,933.38						0%	75 %	75%		
			R-3	Rehabilitation of existing B C Road from main road (R&H) to Sutikalitala via Sanyalbari at Sultanpur by Dense Bituminous Carpeting . (Ch. 0+0 m to 2+550 m )	2,550.00	14,769,917.00		15,729,635.43	181,330.00	15,548,305.43						0%	0%	0%		
			R-4	Rehabilitation of existing B C Road from Naogaon Policr Station to Sarishatir moar via Toropdarpara including Jatica Sangsad by CC Dense Bituminous Carpeting . (Ch. 0+0 m to 0+351 m & Ch. 0+0 m to 0+260 m)	611.00	5,329,247.00		5,675,530.36	25,348.00	5,650,182.36						0%	0%	0%		
			R-5	Rehabilitation of existing BC Road from Sherpur Mosque to Chakprosad School via Chakprosad Hindu para by Dense Bituminous Carpeting . (Ch. 0+0 m to 2+076 m)	2,076.00	10,054,050.00		10,707,341.22	82,980.00	10,624,361.22						30 %	20 %	50%		
			R-6	Rehabilitation of existing BC Road from Tajer moar towards Khalishakury by Dense Bituminous Carpeting. (Ch. 0+0 m to 1+200 m & Ch. 1+400 m to 1+951 m)	1,751.00	9,490,569.00		10,107,246.39	138,690.00	9,968,556.39						0%	0%	0%		
			R-7	Rehabilitation of existing BC Road from Sharisahati moar towards Duragapur via Bulu's Housiing Scheme including three Link road by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+955 m & Link rood = 305 m + 480 m + 165 m = 950 m )	1,905.00	16,805,805.00		17,897,811.18	200,295.00	17,697,516.18						60 %	5%	65%		
			R-8	Construction of existing Kacha road from Idue's Battaly to Anandanagar road by CC. (Ch. 0+0 m to 0+732 m)	732.00	6,839,149.00		7,283,542.65	159,456.00	7,124,086.65						0%	0%	0%		



## Quarterly Progress Report No.5 (July-Sep, 2015), UGIIP-III

[illegible]

## Quarterly Progress Report No.5 (July-Sep, 2015), UGHP-III

	2.Charghat	UGHP-III- CHAR / UT+DR / 01 / 2014(Lot- 01(UT))	R-1	Construction of Footpath from Charghat Pourashava to Health Complex & Widening of BC road from Miapur Culvert to Charghat Upazilla Complex with Foot path by Dense Bituminous Carpeting (Ch. 0+0 m to 1+180 m) & Construction of RCC U Drain (Ch. 0+0 m to 1+300 m) & RCC U Drain via Charghat Bazar More (Ch. 0+0 m to 1+160 m) under Ward No - 6.	3,640.00	47,921,636.08	PAK (Govt.) A/102,Upashah ar,Sopura Basia, Baisbahi	50,781,302.99	-	50,781,302.99	32	6/29/2015	7/7/2015	6/28/2016	0%	17 %	17%			
	2.Charghat		R-2	Construction of road from Shaheen's house to Kadir's house & link Raza Master's house to Salim Daroga's house via kadir's house & Emal's house to Nur Mohammad's shop with G.Wall by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+885.52 m) & 1 Cross drain at Thanapara with Side Tertiary Drain (Ch. 0+0 m to 0+900 m) Under Ward No - 5.	1,785.52	7,406,306.51		7,848,269.09	936,363.00	6,911,906.09					0%	17 %	17%			
	PKG Total(Lot- 01(UT-01)):				2	5,425.52	55,327,942.59	1.00	58,629,572.08	936,363.00	32.00	6/29/2015	7/7/2015	6/28/2016	0%	17 %	17%	-	0.0 0	
	2.Charghat	UGHP-III- CHAR / UT+DR / 01 / 2014(Lot- 02(DR))	D-1	Construction of RCC primary drain from Meramatpur cinema hall to the Padma river. (Ch-0.00 to 0+888.73 m).	888.73	25,849,850.00	PAK (Govt.) A/102,Upashaha r,Sopura Basia, Baisbahi	27,364,008.05	-	27,364,008.05	33	6/29/2015	7/7/2015	6/28/2016	0%	5%	5%			
	2.Charghat		D-2	Construction of RCC primary drain from Miapur Waz's house to the Baral river. (Ch:-0.00 to 0+730 m)	730.00	23,958,551.00		25,361,925.98	-	25,361,925.98					0%	5%	5%			
	PKG Total(Lot- 02(DR-01)):				2	1,618.73	49,808,401.00	0	52,725,934.03	-	33	6/29/2015	7/7/2015	6/28/2016	### ### ##	0%	5%	5%	-	0
0	Total UGHP- III- / CHAR / UT+DR / 01 / 2014(Lot-01)	1	0		4	7,044.25	105,136,343.5 9	1	111,355,506.1 1	936,363.00	65				0	0%	11 %	11%	-	0
0	Pourasha va Total (P- I-)	1	0		4	7,044.25	105,136,343.5 9	1	111,355,506.1 1	936,363.00	65	0	0	0	0	0%	11 %	11%	-	0
		Phase-I																		
	3.Ber ra	UGII P-III- V BER	R - 2	Construction of Road from Professor Abu sayed house to Bakker's house by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+777 m)	777.00	3,463,261.00	Bakker Shahin Ahmed Duke	3,639,207.41	23,296.00	3,615,911.41	16	28/05/15	30/05/15	5/27/2016	0%	0%	0%	22,027, 062.00		

## Quarterly Progress Report No.5 (July-Sep, 2015), UGHP-III

		A / UT+ DR / 01 / 2014 (Lot- 01(UT))	R - 4	Construction of Road from Advocate Samsul Haque luku house to WDB Bridge via High house by Dense Bituminous Carpeting. (Ch. 0+0 m to 1+500 m)	1,500.00	8,692,706.00		9,134,327.47	1,560,832.00	7,573,495.47		28/05/15	30/05/15	5/27/2016		0%	40%	40%		
			R - 5	Improvement of Road from Bera Pumping Station wall to Moin Daroga Shorok by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+550 m)	550.00	9,568,586.00		10,054,705.40	-	10,054,705.40		28/05/15	30/05/15	5/27/2016		0%	50%	50%		
			R - 7	Construction of road starting from Bonogram Unus Mia house to Uttar Takurbari bylane Anawer Kha house by RCC. (Ch. 0+0 m to 0+803 m).	803.00	6,602,798.00		6,938,244.45	-	6,938,244.45		28/05/15	30/05/15	5/27/2016		0%	0%	0%		
			R - 9	Improvement of Road from house of Benu Datta to Upazila main road by Dense Bituminous Carpeting. (Ch 0+0 m to 1+000 m).	1,000.00	4,679,503.00		4,917,238.98	93,184.00	4,824,054.98		28/05/15	30/05/15	5/27/2016		0%	50%	50%		
			R - 10	Improvement of Road from Kanaibari moar to Taghori by Dense Bituminous Carpeting. (Ch. 0+0 m to 2+685 m)	2,685.00	14,322,398.00		15,050,028.56	291,200.00	14,758,828.56		28/05/15	30/05/15	5/27/2016		0%	50%	50%		
			R - 11	Improvement of Road from Hatigara milk society to Paina Chapra mosque by Dense Bituminous Carpeting. (Ch. 0+0 m to 1+781 m)	1,781.00	11,715,683.00		12,310,882.84	163,072.00	12,147,810.84		28/05/15	30/05/15	5/27/2016		0%	20%	20%		
			R - 12	Improvement of Road from WDB flood control embankment near Khaleque Driver house to Paikhando WDB Embankment via Eidgha by Dense Bituminous Carpeting. (Ch. 0+0 m to 1+095 m)	1,095.00	5,709,913.00		5,999,997.61	93,184.00	5,906,813.61		28/05/15	30/05/15	5/27/2016		0%	0%	0%		
			R - 13	Construction of road starting from Nawser house to Paikhando Natunpara Hamid house by RCC. (Ch. 0+0 m to 0+400 m).	400.00	7,177,136.00		7,541,760.94	-	7,541,760.94		28/05/15	30/05/15	5/27/2016		0%	0%	0%		
		R - 15	Construction of road starting from Paikhando Primary school to Hura Sagor river via Amjad house by RCC. (Ch. 0+0 m to 0+500 m).	500.00	8,467,093.00		8,897,252.51	-	8,897,252.51		28/05/15	30/05/15	5/27/2016		0%	0%	0%			
	PKG Tota I(Lot - 01(UT)) :	UGII P-III- I/ BER A / UT+ DR / 01 / 2014 (Lot- 01(UT))		10	11,091.00	80,399,077.00	1.00	84,483,646.18	2,224,768.00	82,258,878.18	16.00	0.00	0.00	1/27/3064	0.00	0%	21%	21%	22,027,062.00	0.00

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	3.Be ra	UGII P-III- V BER A / UT+ DR / 01 / 2014 (Lot- 02(D R))	D - 1	Construction of RCC drains from Professor Abu sayed house to Bakker's house. (Ch. 0+0 m to 0+777 m)	777.00	7,620,437.00	M/s Khandaker Shahin Ahmed Purnan Palton,Dhaka	7,997,609.96	-	7,997,609.96	16	28/05/15	30/05/15	27/05/15		0%	20 %	20%		
	3.Be ra		D - 2	Construction of RCC drains from Brishalikhia Azim Pramanic house to WDB Embankment. (Ch. 0+0 m to 0+300 m)	300.00	2,940,814.00		3,086,365.54	-	3,086,365.54		28/05/15	30/05/15	27/05/15		0%	10 %	10%		
	3.Be ra		D - 4	Construction of RCC drains from Nurul Chatal to Kader Dr. moar (Bera Bazer Baser Hazi shop to Dhaniahat Bridge. (Ch. 0+500 m to 0+800 m)	300.00	7,290,539.00		7,651,374.20	-	7,651,374.20		28/05/15	30/05/15	27/05/15		0%	0%	0%		
	3.Be ra		D - 9	Construction of RCC drains from Isamoti Cinema Hall to Shahid Abdul Khaleque Stadium. (Ch. 0+0 m to 1+130 m)	1,130.00	11,076,187.00		11,624,387.64	-	11,624,387.64		28/05/15	30/05/15	27/05/15		0%	0%	0%		
	3.Be ra		D - 1 2	Construction of RCC drains from Dhaniahat Bridge to Kanaibari mour. (Ch. 0+0 to 0+700)	700.00	6,836,723.97		7,175,134.81	-	7,175,134.81		28/05/15	30/05/15	27/05/15		0%	0%	0%		
	PKG Total(Lot- 02(DR)):			5	3,207.00	35,764,700.97	0.00	37,534,872.15	-	37,534,872.15	16.00	28/05/15	30/05/15	27/05/15	0.00	0%	6%	6%	-	0.0 0
1	UGHP-III- V BERA / UT+DR / 01 / 2014 (Lot- 01/02 & Lot- 01/03)	1.00		15.00	14,298.0 0	116,163,777.9 7	1.00	122,018,518.3 3	2,224,768.0 0	119,793,750.3 3	32.00	28/05/15	30/05/15	27/05/15	0.00	0%	16 %	16%	22,027, 062.00	0.0 0
	3.Be ra				-	-		-	-	-										
	3.Be ra				-	-		-	-	-										
1	Foura sava Total( Phase-I)	1.00	0 - 0 0	15.00	14,298.0 0	116,163,777.9 7	1.00	122,018,518.3 3	2,224,768.0 0	119,793,750.3 3	32.00	0.00	0.00	0.00	0.00	0%	16 %	16%	22,027, 062.00	0.0 0
		Phase-I			-	-		-	-	-										
9	Lal mon irhat	UGII P-III- V LAL M / UT+ DR / 01 /	R - 1	Rehabilitation & Improvement of road from Mazapara Mondir to Karzipara Mondir via Nabintari Mondir. (Ch. 0.0 m to 1+645 m) including Link road. (Ch. 0+0 m to 0+330 m)	1,975.00	12,047,869.21	M/S A.H.R.C. & N.C.(JV),Lalmo nirhat	12,628,412.92	16,307.20	12,612,105.72	22	6/1/2015	7/6/2015	31/05/201 6		70 %	15 %	85%	20,000, 000.00	
			R - 3	Rehabilitation of BC road from BDR gate to Shakoar mour via Syod moar by dense bituminous carpeting. (Ch. 0+0 m to 2+125 m)	2,125.00	8,017,835.90		8,404,186.73	30,284.80	8,373,901.93						30 %	20 %	50%		

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			7 1	m) Rehabilitation of Danish Patoary road Starting from Ex- Councillor kalam house to Bhola-Barishal road by BC. Ch.0.00-333m.	333.00	1,298,164.55			31,328.64										
			7 6	n) Rehabilitation of Abdul Hakim road Starting from Bazar main road to Bhola-Barishal road by BC. Ch.0.00-2002m.	2,002.00	9,757,123.95			188,348.16										
	PKS Total:UGIP- III-I/ LAXM / UT / 01 / 2015			13		14525	71357100.33	0	0	3,139,610.0 5	0								
		UGII P-III- I/ LAX M / UT / 02 / 2015	8 4	a) Rehabilitation of Mayaram mistry road Starting from Abdul Hakim road to Bridge. Ch 0.00-950 m and Connecting road Starting from Dhaka Raipur road to main road Ch 300m. Ch 0.00-308m by BC & Two Nos X-Drain at Ch 135m & 222m	1,258.00	5,796,733.11			118,352.64										
			1 2 5	b) Repair of Hospital road Starting from Bazar main road to City Hospital by Seal Coat. Ch 0.00- 1044m	1,044.00	2,090,645.94			-										
			1 5 7	c)Rehabilitation of Azizia Madrasha road Starting from College Hostel to Abdul Kuddus road by BC. Ch 0.00-2576 m	2,576.00	8,674,920.93			242,350.07										
			1 9 5	d) Rehabilitation of Captain road Starting from Stadium 2nd gate to Poura Boundary by BC.Ch 0.00-1775m	1,775.00	6,819,583.90			166,992.00										
			2 2 4	e) Rehabilitation of Suja Badsha road Starting from Dhaka Raipur R&H Road to Poura Boundary by BC. Ch 0.00-1575m & Three nos X-Drain at Ch 173,1250 &1436m.	1,575.00	7,853,325.82			550,400.14										
			2 1 9	f) Improvement of Connecting road Starting from SujaBadsha road to Foridia road by BC. Ch 0.00-565 m and Two Nos X-Drain at Ch 283 & 540 m	565.00	4,124,390.27			331,223.35										
			2 3 5	g) Rehabilitation of Tuka Meah Chowdhury road (From Jamal Store to Captain road) by BC. Ch 0.00-3110 m and Two Nos X-Drain at Ch 1735 & 2192m.	3,110.00	14,761,959.40			1,632,444.3 2										
			2 2 2	h)Rehabilitation of Akab Uddin Bhuyan road Starting from Police line to Suja Badsha road by BC. Ch 0.00-1800m and One No X-Drain at Ch 625 m	1,800.00	7,465,916.41			519,321.60										
			1 2 4	i) Rehabilitation of KaluHazi road Starting from M/s Kazi Emdad Uddin Sumon Store to Boshir Tea Stall by BC. Ch 0.00-687m	687.00	3,010,066.32			333,565.85										
			1 2 7	j) Rehabilitation of Abdul Goni Head Master road Starting from Delowar Mudi Shop to Jahangir Hotel by BC. Ch 0.00-398 m	398.00	1,428,729.91			37,443.84										
	Total:UG IIP-III-I/ LAXM / UT / 02 /			10		14788	62026272.01	0	0	3,932,093.8 1	0								
18.La xmip ur					-	-	-	-	-	-	-								

	18.Laxmipur				-	-		-	-	-									
	Pourasava Total(P)	0	0	23	29313	133,383,372.34	0	0	7071703.86	0									
		Phase-I			-	-		-	-	-									
	20. Muktagacha	UGII P-III- V / MUK T / UT+ DR / 01 / 2014 (Lot-UT-01)	R - 1	Improvement of Laxmikhola Graveyard road by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+380 m)	380.00	1,596,935.00	Taher & Sons (Pvt) Ltd., 55, West Panthapath, Shelteck Tower, 7th floor, Dhaka-1205	1,464,493.26	9,419.00	1,455,074.26	25	21/06/2015	25/06/2015	20/06/2016		0%	0%	0%	
			R - 2	Improvement of Durga Proshad road by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+1365 m)	1,365.00	7,947,085.00		7,287,993.82	108,483.00	7,179,510.82						0%	0%	0%	
			R - 3	Improvement of Gendi Mondal road by Dense Bituminous Carpeting (Ch. 0+0 m to 0+903 m)	903.00	4,738,620.00		4,345,622.74	54,566.00	4,291,056.74						0%	0%	0%	
			R - 5	Construction of road from Saroda Kishore road to Nizam Uddin School by RCC. (Ch. 0+0 m to 0+260 m)	260.00	2,060,900.00		1,889,979.34	-	1,889,979.34						10%	20%	30%	
			R - 6 & 7	Improvement of Surjakanta road by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+533 m) & construction of road divider on Surjakanta road	533.00	7,306,930.15		6,700,930.19	32,805.00	6,668,125.19						0%	0%	0%	
			R - 8	Improvement of Jadob Babu road by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+160 m)	160.00	854,495.46		783,627.91	-	783,627.91						0%	0%	0%	
			R - 9	Improvement of Shashikanta road by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+715 m)	715.00	6,761,533.00		6,200,765.53	45,147.00	6,155,618.53						0%	0%	0%	
			R - 10	Improvement of Jogendra Narayan road by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+645 m)	645.00	4,185,325.00		3,838,215.24	39,301.00	3,798,914.24						0%	0%	0%	
			R - 11	Improvement of Nobindas road by Dense Bituminous Carpeting. (Ch. 0+0 m to 2+557 m)	2,557.00	14,315,805.63		13,128,524.86	184,292.00	12,944,232.86						0%	0%	0%	
			R - 13	Construction of road from Tangail - Mymenshing road (sheba Diagonstic Centre) to Supritidar House at Monirambari I by RCC (Ch. 0+0 m to 0+240 m)	240.00	1,983,926.00		1,819,389.18	-	1,819,389.18						0%	0%	0%	
	Total (Lot-UT-)		10		7,758.00	51,751,555.24	1	47,459,542.05	474,013.00	46,985,529.05	25	0	0	0	0	1%	2%	3%	0
	20. Muktagacha	UGII P-III- V / MUK T / UT+ DR / 01 / 2014 (Lot-DR-01)	D - 1	Construction of RCC Drain at Laxmikhola Graveyard road. (Ch. 0.0 m to 0+828 m)	828.00	6,263,319.39	Taher & Sons (Pvt) Ltd., 55, West Panthapath, Shelteck Tower, 7th floor, Dhaka-1205	5,693,365.42	70,482.00	5,622,883.42	26	21/06/2015	25/06/2015	20/06/2016		0%	0%	0%	

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			D - 2	Construction of RCC Drain at Surjakanta road. (Ch. 0.0 m to 1+105 m)	1,105.00	13,908,664.67		12,642,994.15	303,282.00	12,339,712.15					0%	0%	0%		
			D - 3	Construction of RCC Drain at Shashikanta road. (Ch. 0.0 m to 1+455 m)	1,455.00	20,603,810.00		18,728,889.90	537,184.00	18,191,705.90					0%	0%	0%		
			D - 4	Construction of RCC Drain at Jogendra Narayan road. (Ch. 0.0 m to 1+430 m)	1,430.00	17,712,657.17		16,100,828.25	366,467.00	15,734,361.25					0%	0%	0%		
	Total (Lot-DR-)		4	4	4,818.00	58,488,451.23	-	53,166,077.72	1,277,415.00	51,888,662.72	26.00	-	-	-	0%	0%	0%	-	-
1	UGHP-III / MUKT / UT+DR / 01 / 2014 (Lot-DR-)	1.00	14	14.00	12,576.00	110,240,006.47	1.00	100,625,619.77	1,751,428.00	98,874,191.77	51.00	-	-	-	0%	1%	1%	-	-
	20 Muktagacha				-	-		-	-	-									
	20 Muktagacha				-	-		-	-	-									
#	#	#	#	#	#	#	#	#	#	#	#	#	#	#	#	#	#	#	#
	14.00	1.00	14	14.00	12,576.00	110,240,006.47	1.00	100,625,619.77	1,751,428.00	98,874,191.77	51.00	-	-	-	0%	1%	1%	-	-
	Phase-I				-	-		-	-	-									
2	1		R - 1	Development of B.C. Road from town hall mour at Raghunath Bazar to Sazborkhila RHD Road via Afsoor Ali Girls School (Shohid Bulbul Sarak) by Dense Bituminous Carpeting. (Ch. 0+0 m to 0+900 m).	960.00	12,098,967.14		12,821,915.10	50,176.00	12,771,739.10	21	6/9/2015	15/06/2015	8/6/2016	0%	0%	0%	45,468,076.25	
	Sherpur	UGHP-III / SHER / UT / 01 / 2014	R - 2	Improvement of road from Sherpur-Sribordi RHD road near Basic I/A to Sherpur-Jhinigati RHD road at Kanddapara via nowhata Govt primary School & h/o moijbor master by D.B.C (Ch. 0+0 m to 0+650 m & Ch. 1+100 m to 1+650 m) & R.C.C (Ch. 0+650 m to 1+100 m)	1,650.00	7,274,065.26		7,708,711.50	-	7,708,711.50					0%	38%	38%		

			R - 3	Development of B.C. Road from Sherpur Jamalpur RHD road near Attimkhana to Thanamour RHD Road by Dense Bituminous Carpeting (Ch. 0+0 m to 1+630 m)	1,630.00	11,970,078.96		12,685,325.48	87,808.00	12,597,517.48					75 %	12 %	87%			
			R - 4	Development of road by B.C from Sherpur - Jamalpur RHD road near BRAC Office towards Pagolbari by Dense Bituminous Carpeting (Ch. 0+0 m to 0+750 m).	750.00	4,954,121.87		5,250,144.85	225,941.00	5,024,203.85					10 %	82 %	92%			
			R - 5	Development of road by B.C. from Mirgonj B.C road near H/O Baijoid to Jail khana-Alfalah B.C road by Dense Bituminous Carpeting (Ch. 0+0 m to 0+800 m).	800.00	1,771,428.52		1,877,276.45	50,176.00	1,827,100.45					10 %	67 %	77%			
			R - 6	Development of road from Sherpur Char Sherpur B.C road near Bottola tempo stand to Sherpur- Jamalpur RHD road near LGED office via H/O Md. Jahangir & Contractor Abdul Mannan by R.C.C (Ch. 0+0 m to 0+700 m)	700.00	3,523,077.30		3,733,591.26	118,870.00	3,614,721.26					0%	31 %	31%			
			R - 7	Development of road from Atimkhana-Dhupaghat B.C road (Near Bairbaid Mosque) to Sherpur Char Sherpur B.C road near Talukdarbari via Majibari mondir by Dense Bituminous Carpeting (Ch. 0+0 m to 1+190 m)	1,190.00	6,781,559.00		7,186,776.58	811,832.00	6,374,944.58					30 %	52 %	82%			
			R - 8	Development of road from Sherpur Shribordi RHD road near Likhon Cinema hall towards Kudlapara via H/O Bulbul by R.C.C (Ch. 0+0 m to 0+700 m).	700.00	4,108,235.00		4,353,713.81	-	4,353,713.81					10 %	65 %	75%			
			R - 9	Development of road from Md. Jamur Dukan B.C road near H/O Minto to Barekpara B.C road near Banglalink Tower at West Goripur by R.C.C (Ch. 0+0 m to 0+720 m)	600.00	4,559,814.00		4,832,275.95	220,312.00	4,611,963.95					10 %	48 %	58%			
			R - 10	Development of road from Sherpur Shribordi RHD road near Mubarakpur Primary School to Sherpur Shribordi RHD road near H/O Johur Khalifa at Mubarkapur by Dense Bituminous Carpeting (Ch. 0+0 m to 1+000 m)	1,000.00	4,862,693.55		5,153,253.42	-	5,153,253.42					61 %	37 %	98%			
			R - 11	Development of road from Sherpur-Jamalpur RHD road to Dhupaghat bridge BC Road Near H/O Surveyor Kamrul by Dense Bituminous Carpeting. (Ch. 1+000 m to 3+000 m)	2,000.00	8,149,063.37		8,635,993.26	1,139,748.00	7,496,245.26					10 %	55 %	65%			
			R - 12	Development of road from Old IRP mour towards Gridanarayonpur via Wireless office & Nagpara mour by Dense Bituminous Carpeting (Ch. 0+0 m to 2+100 m)	2,100.00	9,407,755.00		9,969,895.32	203,213.00	9,766,682.32					25 %	47 %	72%			
1	I/ SHER	1	12		14,080.00	79,460,858.97	1	84,208,872.99	2,908,076.00	81,300,796.99	21	6/9/2015	15/06/2015	42588	0	20 %	45 %	65%	45,468,076.25	0
	21. Sherpur	UGII P-III- V/ SHE R / UT+ DR /	R - 12	Development of road from Khorompur mour to Sherpur-Jamalpur RHD road at west Sheripara via Shingpara and Dhupabari by Dense Bituminous Carpeting (Ch. 0+0 m to 1+750 m)	1,750.00	4,333,452.00	UDC-SRS (JV). Jamalpur	4,593,189.73	126,694.00	4,466,495.73	20	6/9/2015	15/06/2015	8/6/2016		0%	15 %	15%	20,000,000.00	

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			R - 50	Development of road from Sherpur Shribordi B.C road (near Akhermahamud bazar) towards h/o safiquil islam via Koinapara h/o Mufazel by R.C.C (Ch. 1+250 m to 1+750 m)	500.00	2,922,616.00		3,097,791.28	-	3,097,791.28					0%	0%	0%				
			R - 55	Development of road from Rice mill of Chiku mulla towards shop of Bahar Mia at Dhakolhati by Dense Bituminous Carpeting (Ch. 0+0 m to 1+000 m)	1,000.00	5,461,260.00		5,788,596.10	127,714.00	5,660,882.10					0%	0%	0%				
	Total		14		11,615.00	63,611,289.00	1.00	67,424,011.97	985,130.50	66,438,881.47	20.00	6/9/2015	0.00	42,588.00	0.00	0%	12%	12%	20,000,000.00	0.00	
	21.Sherpur		D - 1	Construction of R.C.C Drain From Bottola Tempo stand near H/O Sanuwar Hossain ( Sanu) to Mrigi river via Mirgonj Fish Arot under Sherpur Pourashava (Ch. 0+0 m to 1+080 m)	1,080.00	14,074,686.00		14,918,292.25	-	14,918,292.25					0%	0%	0%				
	Drain total:		1		1,080.00	14,074,686.00	0.00	14,918,292.25	-	14,918,292.25	0.00	1/0/1900	0.00	0.00	0.00	0%	0%	0%	-	0.00	
1	Total(UGHP -III-)/ SHER / UT+DR /	1.00	14		15.00	12,695.00	77,685,975.00	1.00	82,342,304.23	985,130.50	81,357,173.73	20.00	6/9/2015	0.00	42,588.00	0.00	0%	12%	10%	20,000,000.00	0.00
	21.Sherpur	UGHP-II- P-III- / SHER / DR / 01 / 2014	D - 2	Construction of R.C.C Drain From West Gouripur near Md. Jamur Dukan to Mrigi river under Sherpur Pourashava (Ch. 0+0 m to 0+950 m)	950.00	12,144,074.24		12,847,252.88	-	12,847,252.88	19	6/9/2015	15/06/2015	8/6/2016	10%	0%	10%	6,246,037.30			
	21.Sherpur		D - 3	Construction of R.C.C Drain From Bottola mour to Bolerbari Khal via Sherpur Sodar Hospital & Factory mour under Sherpur Pourashava (Ch. 0+0 m to 1+250 m)	1,250.00	18,482,800.79		19,553,010.88	-	19,553,010.88					0%	0%	0%				
			D - 4	Construction of R.C.C Drain From Khorompur mour to Sherpur Head Post office via Shop of Hamid under Sherpur Pourashava (Ch. 0+0 m 0+430 m)	430.00	4,704,501.65		4,976,906.53	-	4,976,906.53					10%	18%	28%				
			D - 5	Construction of R.C.C Drain From Atimkhana mour to Chapatoli Khal via H/O ATO Haidar Ali under Sherpur Pourashava (Ch. 0+0 m to 0+525 m)	525.00	6,081,072.07		6,433,184.54	-	6,433,184.54					10%	30%	40%				
			D - 7	Construction of R.C.C Drain From Old Gohata AIRP to Bolerbari Khal via Wireless office under Sherpur Pourashava (Ch. 0+0 m to 0+970 m)	970.00	14,582,831.24		15,427,221.29	-	15,427,221.29					10%	28%	38%				
			D - 8	Construction of R.C.C Drain From North Nabinagor near H/O Fothu Mohazon to Amonkura Khal near Rajbollavpur Primary School under Sherpur Pourashava (Ch. 0+0 m to 0+600 m)	600.00	6,773,069.65		7,165,250.88	-	7,165,250.88					0%	0%	0%				
			D - 9	Construction of R.C.C Drain From near H/O Alhaz Joynal Abedin towards Shitolpur proposed R.C.C drain via rice mill of Kasem Molla under Sherpur Pourashava (Ch. 0+0 m to 0+370 m)	370.00	4,195,340.58		4,438,263.49	-	4,438,263.49					0%	0%	0%				



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			D - 1	Construction of R.C.C Drain From Muktijudda office to shop of Hamid at Munshi bazar under Sherpur Pourashava (Ch. 0+0 m to 0+125 m)	125.00	1,287,647.09		1,362,205.75	-	1,362,205.75						0%	0%	0%		
			D - 1 2	Construction of R.C.C Drain From Bangla Mick to shop of Benerji at Munshi bazar under Sherpur Pourashava (Ch. 0+0 m to 0+125 m)	125.00	1,274,816.97		1,348,632.74	-	1,348,632.74						0%	0%	0%		
1	P-III-/-/SH ER	1	9	9	5,345.00	69,526,154.28	1	73,551,929.00	-	73,551,929.00	19	6/9/2015	0	42588	0	4%	8%	13%	6,246,037.30	0
	21.S herpur				-	-		-	-	-										
	21.Sh erpur				-	-		-	-	-										
3	asava Total	3.00	3 5	36.00	32,120.00	226,672,988.25	3.00	240,103,106.21	3,893,206.50	236,209,899.71	60.00	4/27/2246	#VALUE!	127,764.00	0.00	21%	55%	74%	71,714,113.55	0.00
		Phase-I			-	-		-	-	-										
	22. Netrogona	UGII P-III-I / NET R / UT / 01 / 2014 (Lot-01(UT))	R - 1	Improvement of Elahi Nawaj road at Katli leading from Circuit house to jute godown Bridge Via Adhunik hospital & Puran jalkhana bridge. (Ch. 0+0 m to 2+151 m)	2,151.00	11,036,196.42		9,677,162.04	142,912.00	9,534,250.04	31	21/07/2015	25/07/2015	20/07/2016		10%	10%	20%	4,083.285.00	
			R - 2	Improvement of Nikhil Nath road & Malni road. i) leading from Malni road near Chalk mashjid moar to Islampur moar via River view. ii) leading from Ajohor road pan mohal to Islampur moar. (Ch. 0+0 m to 1+593 m)	1,593.00	8,780,203.00		7,698,979.24	-	7,698,979.24						10%	10%	20%		
			R - 3	Improvement of Nagra road leading from Micro stand to Bari para Via Jila Porishod & Thana Bridge. With 2.00x2.50 box culvert. (Ch. 0+0 m to 2+295 m)	2,295.00	11,034,623.00		9,675,782.37	-	9,675,782.37						10%	10%	20%		
			R - 4	Improvement of Satpai VTI road & Gara road i) leading from College road to Palpara moar. ii) leading from Palpara moar to Satpai Kalibari Eye Hospital with side drain. (Ch. 0+0 m to 2+050 m)	2,050.00	10,742,413.00		9,419,556.10	-	9,419,556.10						10%	10%	20%		
			R - 5	Improvement of Khatub Nogowa road i) leading from Culvert upto H/O Mafiz at Dharia. ii) Dharia near H/O Mofiz to near H/O Kudrat ali. iii) Dharia near H/O Mofiz to Jalia para moar. (Ch. 0+0 m to 2+770 m)	2,770.00	13,092,398.00		11,480,156.03	-	11,480,156.03						10%	10%	20%		
			R - 3 8	Improvement of road by BC leading from Teri bazar to Satpai rail crossing with side drain under Netrakona Pourashava (Length = 850.00 m)	850.00	5,730,524.00		5,024,847.98	-	5,024,847.98						10%	10%	20%		

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	Total(Lot-01(UT))			6	11,709.00	60,416,357.42	1.00	52,976,483.76	142,912.00	52,833,571.76	31.00	0.00	0.00	0.00	0.00	10%	10%	20%	4,083,285.00	0.00	
	22.Netrogona	UGII P-III-I / NET R / UT / 01 / 2014 (Lot-02(UT))	R-6	Improvement of Pukuria road leading from Bwroari road upto Mamudpru High school with 3 nos road crossing U-drain. (Ch. 0.0 to 1+463 m)	1,463.00	7,583,713.00	S-H (JV) ,Maini road,Netrokona	6,787,485.86	-	6,787,485.86	30	21/07/2015	25/07/2015	20/07/2016		15%	0%	15%	3,214,295.00		
			R-7	Improvement of Bolai Nogowa road. i) leading from Titas Gas office upto H/O Motiar Driver. ii) Khatub Nogowa road near the H/O MR. Helaluddin Shque upto Tagour Bari. (Ch. 0+0 m to 1+380 m)	1,380.00	7,439,752.00		6,658,639.57	-	6,658,639.57						15%	0%	15%			
			R-8	Improvement of Joynagor road leading from Mukter para bridge to Hospital road via Joynogor kali mondir & Joynagor kali bari mondir to Katli road via around Datta school field with drain. (Ch. 0+0 m to 1+980 m)	1,980.00	9,256,647.03		8,284,775.65	-	8,284,775.65							15%	0%	15%		
			R-9	Improvement of Malni road leading form malni chala mosque to Asram. (Ch. 0+0 m to 0+980 m)	980.00	5,894,979.00		5,276,054.96	-	5,276,054.96							15%	0%	15%		
			R-10	Improvement of Hossainpur road leading from i) Mymensingh road to H/O Babul talukdar (upto 500 M.) ii) Imp. of Sowdagor para road leading from Anonda bazar moar to H/O Motiur Rahman,With side drain. (Ch. 0+0 m to 1+430 m)	1,430.00	8,304,345.00		7,432,457.46	-	7,432,457.46							15%	0%	15%		
			R-11	Improvement of Newtown road leading from OISIS School to Nikhil Nath road near Jahanara school via Annonto Pukur par with side drain. (Ch. 0+0 m to 0+830 m)	830.00	4,921,620.00		4,404,890.60	-	4,404,890.60							15%	0%	15%		
			R-12	Improvement of Kailati road leading from DC office to New Jail Khana Culvert. (Ch. 0+0 m to 1+340 m)	1,340.00	6,676,452.00		5,975,479.76	-	5,975,479.76							15%	0%	15%		
			R-16	Improvement repair of Chalk para - Moinpur road leading from Satpai Kalibari moar to Mahmudpur primary School. (Ch. 0+0 m to 2+085 m)	2,085.00	5,984,543.53		5,356,215.95	-	5,356,215.95							15%	0%	15%		
	Total(Lot-02(UT))			8	11,488.00	56,062,051.56	0.00	50,175,999.81	-	50,175,999.81	30.00	0.00	0.00	0.00	0.00	15%	0%	15%	3,214,295.00	0.00	
#	NETR / UT / 01 / 2014(Lot-02(UT))	1.00	0		14.00	23,197.00	1.00	103,152,483.57	142,912.00	103,009,571.57	61.00	0.00	0.00	0.00	0.00	12%	5%	10%	7,297,580.00	0.00	
	22.Netrogona	UGII P-III-I / NET R / DR / 01 / 2014	D-1	Construction of Boro bazar RCC drian leading from back side of H/O Mr. Asraf ali khan to Chalk mosque culvert via boro bazar mosque. (Ch. 0.0 m to 0+340 m).	340.00	3,351,076.00	S-H (JV) ,Maini road,Netrokona	2,768,262.61	-	2,768,262.61	29	21/07/2015	25/07/2015	20/07/2016		0%	20%	20%	9,884,211.00		
			D-2	Construction of Boro bazar RCC drain leading from Akrar more to Chalk mosque via Mukti Zodda Sangshad. (Ch. 0.0 m to 0+420 m).	420.00	4,264,709.00		3,522,998.13	-	3,522,998.13						0%	20%	20%			

			D - 3	Re-Construction of RCC Drain at Shoto Bazar leading from Machua Bazar to Chalk Masjid Moar Via Babuer Goli. (Ch. 0.0 m to 0+268 m).	268.00	3,134,996.00		2,589,762.88	-	2,589,762.88						0%	20%	20%		
			D - 4	Construction of RCC Drain leading from Shahid Minar to Mogra river at Arambag. (Ch. 0.0 m to 0+250 m).	250.00	4,491,648.00		3,710,468.29	-	3,710,468.29						0%	20%	20%		
			D - 5	Construction of RCC drain at Nikhil nath road leading from AJohor road to Mogra river via Fire service office.& Jhahanara School. (Ch. 0.0 m to 0+060 m).	60.00	5,275,426.00		4,357,932.97	-	4,357,932.97						0%	20%	20%		
			D - 6	Construction of RCC drains leading from Inter distric bus stand to Mogra river. (Ch. 0.0 m to 0+635 m).	635.00	3,071,329.00		2,537,168.73	-	2,537,168.73						0%	20%	20%		
			D - 7	Construction of RCC drain leading from New town H/O Tuhin akter (Vice chairman) to Dayol Bill & leading from Barhatta road near OISIS school to Dayol Bill. (Ch. 0.0 m to 0+475 m).	475.00	4,372,192.00		3,611,787.87	-	3,611,787.87						0%	20%	20%		
			D - 8	Re-Construction of RCC Drain Boro Bazar, leading from Puran Cinama hall to Mogra river Via Culvert of Malni road & Ajohor road. (Ch. 0.0 m to 0+780 m).	780.00	12,506,593.00		10,331,467.81	-	10,331,467.81						0%	20%	20%		
			D - 9	Construction of Kurpar drain leading from TITAS Gas office to Kurpar Master bari Existing drain & Kailati road side drain up to Katli Khal. (Ch. 0+0 m to 1+030 m).	1,030.00	9,698,707.00		8,011,924.53	-	8,011,924.53						0%	20%	20%		
			D - 10	Construction of SP House drains leading from Mohila college more to Mogra river. (Ch. 0.0 m to 0+125 m).	125.00	1,970,879.00		1,628,107.11	-	1,628,107.11						0%	20%	20%		
			D - 11	Construction of Katli drains at Bolai nagowa road i) leading from Bangobondhu more to Katli Khal. & ii) near the H/O Shovash at Bolai Nagowa up to Katli Khal. (Ch. 0.0 m to 0+640 m).	640.00	6,572,786.00		5,429,658.34	-	5,429,658.34						0%	20%	20%		
			D - 12	Construction of RCC drains at Ukil para leading from DPHE office to Dholi river via Sweeper Colony & truck stand with Barhatta road side drain. (Ch. 0.0 m to 0+570 m).	570.00	6,667,289.00		5,507,725.54	-	5,507,725.54						0%	20%	20%		
			D - 13	Construction of Boro bazar Rcc drain leading from borobazar public toilet to H/O Asraf ali kan via Mike Potti & Agroduct club to Chalk mosque culvert via Babur Goli. (Ch. 0.0 m to 0+190 m).	190.00	1,629,728.70		1,346,289.08	-	1,346,289.08						0%	20%	20%		
1	PKS Total(UGHP-II/- NETR / DR / 01 / 2014)	1	13		5,783.00	67,007,358.70	1	55,353,553.90	-	55,353,553.90	29	0	0	0	0	0%	20%	20%	9,884,211.00	0

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		2014	R - 1 2	Improvement of road from Purbasa Club to Kanikata Rail Crossing Via bepari bari moar (Ward-4). (Ch. 0+0 m to 1+050 m).	1,050.00	10,720,965.11		9,181,800.00	-	9,181,800.00									
			R - 1 3	Construction of RCC Retaining wall at Nogua Hasmat Uddin high School pond. Charsolakia Beparibari Pond. (Ward-8 & 4). (Ch. 0+0 m to 0+160 m)	160.00	7,379,071.21		6,319,688.14	-	6,319,688.14									
			R - 2 0	Improvement of Road Nogua pathagar moar To Girls High School with Both side footpaths (Ward-6). (Ch. 0+0 m to 0+670 m)	670.00	2,529,564.00		2,166,404.84	-	2,166,404.84									
			R - 2 2	Reconstruction of f road from Haibatnagar Bottala moar to Haibatnagar Madrasa (Ward-8). (Ch. 0+0 m to 0+460 m).	460.00	2,526,761.23		2,164,004.46	36,378.00										
			R - 2 4	Construction of Road from end of Nogua shymoly Road to Bhaolia house (Ward-8). (Ch. 0+0 m to 0+170 m)	165.00	2,000,323.31		1,713,145.07	-										
			R - 2 6	Constuction of road from batrish Zila soroni moar to gouranital Akhra (Ward-9). (Ch 0+0 m to 0+295 m)	295.00	4,264,843.16		3,652,557.07	-										
	Sub; Total(UT.- 03)		7	7	3,225.00	30,771,788.20	0.00	26,354,008.44	36,378.00		0.00	0.00	0.00	0.00	0.00	0%	0%	0%	- 0.00
	23.Kishoreganj		D - 3	Construction of RCC drain from rail line close to Roton Contractor's House to Mr. Mozammel Hoque Khan Roton's House via Ishak Mia's House close to Ambition coaching centre moar; and to culvert close to new councilor's house via Ambition coaching and Jahangir Molla's house (Ward-3). (Ch. 0.0 m to 0+600 m)	600.00	13,511,616.00		11,571,808.56	52,033.00										
		D - 7	Construction of RCC drains from Railway Govt. Primary Schoolto narasunda river via LSD godown & BOC moar (Ward-7). (Ch. 0+0 m to 0+780 m).	780.00	16,744,952.00		14,340,947.74	-	14,340,947.74										
	Sub; Total(DR.- 03)		2	2	1,380.00	30,256,568.00	0.00	25,912,756.30	52,033.00	14,340,947.74	0.00	0.00	0.00	0.00	0.00	0%	0%	0%	- 0.00
1	PKG Total(UGHP-III-I / KISH / UT+DR / 03 / 2014).	1	9	9	4,605.00	61,028,356.20	0	52,266,764.74	88,411.00	14,340,947.74	0	0	0	0	0	0%	0%	0%	- 0



	22. Kishoreganj				-	-		-	-	-										
	22. Kishoreganj				-	-		-	-	-										
##	Pourasava Total(P-I):	3.00	26	26.00	15,631.70	185,590,901.96	0.00	156,868,867.30	1,493,838.00	72,339,443.43	0.00	0.00	0.00	0.00	0.00	0%	0%	0%	-	0.00
	G.Total: ADB				176,202.95	1,335,553,980.81	11.00	1,179,818,853.77	21,052,240.13	1,082,802,731.62	398.00	2/26/2477	#VALUE!	127,764.00	-	10%	19%	28%	140,922,966.55	-
D F I D																				
		Phase-I			-	-		-	-	-										
	25. Rajbari	UGII P-III-I / RAJB / UT / 01 / 2014	R-2	Re- Construction & Repair of BC Road Starting from Vajon Bari to Mohosin professor House Via Horishava by Dense Bituminous Carpeting (Ch. 0+0 m to 0+876 m).	876.00	4,002,821.00	ME-POCC-TPMS (JV), Sajjankanda, Rajbari	4,234,797.28	215,184.00	4,019,613.28	2	6/10/2015	15/06/2015	9/7/2016		0%	32%	32%		
			R-3	Re- Construction BC Road Starting from Horishava to Godar Bazar Road Via Engineer Razzak House by Dense Bituminous Carpeting. (Ch .0+0 m to 0+ 352 m).	352.00	2,752,862.00		2,912,399.16	321,199.00	2,591,200.16					15%	37%	52%			
			R-8	Re- Construction & Repair of BC Road Starting from Binodpur Main Road 2 no Rail Gate To Beribadh via Palpara by Dense Bituminous Carpeting (Ch. 0+0 m to 2+257 m).	2,257.00	9,170,920.00		9,702,404.15	809,418.00	8,892,986.15					0%	0%	0%			
			R-9	Re-Construction of BC Road Starting from Vajon barir More to Mahatab Pramanik House road(Jakir Mohori House Road) by Dense Bituminous Carpeting (Ch. 0+0 m to 0+645 m).	645.00	2,028,201.00		2,145,741.74	42,076.00	2,103,665.74					0%	0%	0%			
			R-12	Re- Construction & Repair of BC Road Starting from Lokoshed more to End Of Pourashava Via Sajahan Counsilar House by Dense Bituminous Carpeting (Ch. 0+0 m to 0+540 m).	540.00	3,893,602.00		4,119,248.69	155,889.00	3,963,359.69					0%	0%	0%			

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			R - 18	Re- Construction & Repair of BC Road Starting from 1 No. Rail Gate To Public Health More Via 2No. Railgate Via Sadar Hospital by Dense Bituminous Carpeting (Ch. 0+0 m to 1+728 m).	1,728.00	11,304,489.00		11,959,620.30	213,234.00	11,746,386.30					0%	0%	0%			
			R - 50	Re- Construction Filling Station Mosque to Noakhali Para Road by Dense Bituminous Carpeting (Ch. 0+0 m to 0+532 m).	532.00	2,759,871.00		2,919,814.35	70,545.00	2,849,269.35					0%	0%	0%			
			R - 51	Improvement of BC Road Starting from Sreepur Bazar To Indro Narayanpur Road by Dense Bituminous Carpeting (Ch. 0+0 m to 1+059 m).	1,059.00	5,971,555.00		6,317,625.72	140,432.00	6,177,193.72					0%	0%	0%			
			R - 61	Improvement of BC Road Starting from Kushtia Highway Road to Charlaxipur Kharapara(Talltala Road) by Dense Bituminous Carpeting (Ch. 0+0 m to 0+690 m).	690.00	4,324,533.00		4,575,153.52	91,500.00	4,483,653.52					0%	0%	0%			
			R - 71	Improvement of BC & Construction Of RCC Road Starting from Mridha Collage to Gangaprasadpur Govt. Primary School by Dense Bituminous Carpeting (BC, Ch. 0+0 m to 0+700 m) & RCC (Ch. 0+700 m to 0+956 m)	956.00	6,500,538.00		6,877,264.97	92,826.00	6,784,438.97					0%	6%	6%			
			R - 73	Improvement of BC Road Starting from Dry-Ice Factory To Embankment Road (VP Farid Road) by Dense Bituminous Carpeting (Ch. 0.0 m to 0+744 m)	744.00	3,522,256.00		3,726,382.00	98,660.00	3,627,722.00					0%	20%	20%			
			R - 78	Re- Construction BC Road Kisholoy School Road.Under Rajbari Pourashava, Rajbari by Dense Bituminous Carpeting (Ch. 0+0 m to 0+196 m).	196.00	1,449,979.00		1,534,009.92	25,991.00	1,508,018.92					0%	0%	0%			
			R - 83	Re- Construction & Repair of BC Collage Main Road Starting from RSK School to End Of Pourashava Boundary Via Dry-Ice by Dense Bituminous Carpeting (Ch. 0+0 m to 0+850 m).	850.00	5,513,269.00		5,832,780.58	283,435.00	5,549,345.58					0%	0%	0%			
			R - 121	Improvement of BC Road Starting Rajarbari School more to Chowrasta more by Dense Bituminous Carpeting (Ch. 0+0 m to 0+469 m).	469.00	3,137,525.00		3,319,354.61	621,931.00	2,697,423.61					0%	0%	0%			
			R - 149	(i) Construction Road Starting from Sanaulh Reporter house to Kala house by RCC.(Ch. 0+0 m to 0+105 m) & (ii) Construction of Road Jahanara master house Road by RCC. (Ch. 0+0 m to 0+075 m).	180.00	1,712,304.11		1,811,537.61	197,473.00	1,614,064.61					0%	10%	10%			
1	UGHP-III-1 / RAJB / IT /	1		15	12,074.00	68,044,725.11	1.00	71,988,134.62	3,379,793.00	68,608,341.62	2.00	6/10/2015	0.00	42,620.00	0.00	1%	7%	8%	-	0.00
	25.Rajbari	UGII P-III-1 / RAJB / DR / 01 / 2014	D - 1	Construction fo RCC Open Drain at Binodpur Khal Starting from Kazir School to Lokosheed Via mobarak Master house, Under Rajbari Pourashava, Rajbari. (Ch. 0+0 m to 2+250 m).	2,250.00	36,624,674.00	Md. Mizanur Rahman,Jhinid hah	38,299,265.64	-	38,299,265.64	1	24/6/2015	30/06/2015	23/6/2016		0%	0%	0%		
			D - 2	Construction of RCC Drain Starting from Ansar Camp to Bank Para Chatra Bill,Under Rajbari Pourashava ,Rajbari. (Ch. 0+0 m to 0+800 m)	800.00	25,983,706.82		27,171,761.04	-	27,171,761.04					0%	0%	0%			

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1	Total UG IP-II / RAJB / DB / 01 /	1	2	2	3,050.00	62,608,380.82	1	65,471,026.68	-	65,471,026.68	1	0	0	0	0	0%	0%	0%	-	0
	25.Raj ban				-	-		-	-	-										
	25.Raj ban				-	-		-	-	-										
2	Pouras ava Total DB /	2	2	17	15,124.0 0	130,653,105.9 3	2	137,459,161.3 0	3,379,793.0 0	134,079,368.3 0	3	42165	0	42620	0	1%	4%	4%	-	0
		Phase-I																		
	26.Magura	UGII P-III-I / MAG U / UT+ DR / 01 / 2014	R - 1	Rehabilitation of M.R. Road Vaina more to Chowrangi more. (Ch. 0+0 m to 0+728 m)	728.00	8,519,747.00	Islam Trading Corporation	8,746,926.65	-	8,746,926.65		7/16/2015	7/25/2015	7/15/2016		0%	0%	0%	12,297,674.00	
			R - 2	Rehabilitation of Ator Ali road from Dhaka road to Natun Bazar via Chowrangi. (Ch. 0+0 m to 1+680 m)	1,680.00	12,996,508.00		13,343,060.80	-	13,343,060.80						14%	82%	96%		
			R - 3	Rehabilitation of road from PTI school to house of book supply. (Ch. 0+0 m to 0+410 m)	410.00	876,764.00		900,142.97	-	900,142.97						0%	0%	0%		
			R - 4	Rehabilitation of Gorstan Rd from Vainamor to Mirparamor (Ch. 0+0 m to 1+500 m)	1,500.00	5,001,213.06		5,134,570.76	-	5,134,570.76						0%	13%	13%		
			R - 5	Rehabilitation of road from Collage Mosque to house of Mortuza Sir by DBC / RCC (Ch. 0+0 m to 0+658 m)	658.00	4,396,924.00		4,514,168.29	-	4,514,168.29						0%	0%	0%		
			R - 6	Rehabilitation of road from Kutcha bazar mor to H / of Sakawat com at Molla para. (Ch. 0+0 m to 0+750 m & Ch. 0+0 m to 0+142m)	892.00	2,819,105.00		2,894,276.63	-	2,894,276.63						0%	0%	0%		
			R - 8	Rehabilitation of road from Simulia Dhal to Roygram Battala. (Ch. 0+0 m to 2+060 m)	2,060.00	2,256,431.00		2,316,598.89	-	2,316,598.89						0%	0%	0%		
			R - 9	Rehabilitation of Puraton Bazar Road (RCC). (Ch. 0+0 m to 0+191 m & Ch. 0+0 m to 0+050 m )	241.00	1,905,341.00		1,956,147.05	-	1,956,147.05						0%	0%	0%		
			R - 10	Rehabilitation of road from house of Santos Dutta to Registry office mor via JTC road by RCC. (Ch. 0+0 m to 0+380 m)	380.00	1,690,724.00		1,735,807.27	-	1,735,807.27						0%	22%	22%		
			R - 11	Rehabilitation of road from Posu hospital to JamrulTala (Ch. 0+0 m to 0+116 m and Ch. 0+0 m to 0+244 m)	360.00	888,771.00		912,470.14	-	912,470.14						0%	0%	0%		

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			R - 1 2	Rehabilitation of road of Maternity road (from Magura Thana to Maternity Hospital). Ch. 0+0 m to 0+260 m.	260.00	1,090,709.02		1,119,792.85	39,827.00	1,079,965.85					0%	25 %	25%			
			R - 1 3	Construction of Roygram Karikor Para road from Jessore- Magura road by DBC including 02 nos RCC box culvert (Ch. 0+0 m to 1+000 m)	1,000.00	5,814,947.49		5,970,003.47	-	5,970,003.47					0%	0%	0%			
			R - 1 6	Re-Construction of road from Molla para Mosque to Beltala by RCC. ( Ch. 0+0 m to 0+422 m & Ch. 0+0 m to 0+218 m)	640.00	5,599,804.84		5,749,124.03	362,431.00	5,386,693.03					9%	84 %	93%			
			R - 1 7	Re-Construction of road from Parla west para mosque to end of BRAC boundry by RCC. (Ch. 0+0 m to 0+800 m)	800.00	7,411,409.39		7,609,035.14	-	7,609,035.14					0%	0%	0%			
	RD.Total (UT)		1 4	14	11,609.00	61,268,398.80	0.00	62,902,124.96	402,258.00	62,499,866.96	0.00	42,201.00	7/25/2015	42,566.00	0.00	2%	16 %	18%	12,297,674.00	0.00
	26.Magura		D - 2	Drain from Vaina more to Chowrangi more both Side (Ch. 0+0 m to 1+220 m)	1,220.00	13,453,963.48		13,812,714.42	624,946.00	13,187,768.42					0%	0%	0%			
	DR.Total:(DR)		1	1	1,220.00	13,453,963.48	0.00	13,812,714.42	624,946.00	13,187,768.42	0.00	0.00	0.00	0.00	0.00	0%	0%	0%	-	0.00
1	Total:(UGHP-III-1 / MAGU / UT+DR / 01 /	1	1 5	15	12,829.00	74,722,362.28	1	76,714,839.38	1,027,204.00	75,687,635.38	0	42201	42210	42566	0	1%	13 %	15%	12,297,674.00	0
		UGHP-III-1 / MAGU / DR / 01 / 2014	D - 1	Construction of RCC Drain from HaziShaheb road to Karikor para. (Ch. 0+0 m to 1+240 m)	1,240.00	12,469,608.50	MAR & MAE (JVCA)	13,037,404.31	1,442,933.14	11,594,471.17		7/16/2015	7/20/2015	7/15/2016		0%	0%	0%		
			D - 3	Construction of RCC Drain from H/O Monnu Sir to H/O Huda Shaheb. (Ch. 0+0 m to 0+400 m)	400.00	3,717,038.00		3,886,291.00	60,196.00	3,826,095.00						0%	0%	0%		
			D - 4	Construction of RCC Drain from along Ator Ali Road from Dhaka Road to Natun Bazar Via Chowrangi. (Ch. 0+0 m to 1+340 m)	1,340.00	13,420,422.00		14,031,512.51	94,953.00	13,936,559.51						21 %	31 %	52%		
			D - 6	Construction of RCC Drain from Zilla Para Adv. Mohon house to Keshob More & Kiron house. (Length = 95 + 425 + 218 = 738 m)	738.00	5,966,451.00		6,238,129.61	241,937.00	5,996,192.61						0%	0%	0%		
			D - 7	Construction of RCC Drain from Hospital Para H/O Nannu Sharif toMagura Thana via Town club. (Ch. 0+0 m to 0+400 m)	400.00	3,708,022.00		3,876,864.46	55,009.00	3,821,855.46						0%	0%	0%		
			D - 8	Construction of RCC Drain from Moulovi's Garraze to H/O Gazi Commissioner. (Ch. 0+0 m to 0+790 m)	790.00	9,222,816.00		9,642,771.15	-	9,642,771.15						0%	0%	0%		

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			D - 9	Construction of RCC Drain from Parnanduali Bepari Para Grostan to Nabagonga River. (Ch. 0+0 m to 0+920 m)	920.00	9,804,446.21		10,250,885.53	91,414.00	10,159,471.53					0%	5%	5%			
1	Total (UG IIP-II-I/ MAGU DB/01)	1	9	9	5,828.00	58,308,803.71	1.00	60,963,858.56	1,986,442.14	58,977,416.42	0.00	42,201.00	7/20/2015	42,566.00	0.00	3%	5%	8%	-	0.00
	26. Magura				-	-		-	-	-										
	26. Magura				-	-		-	-	-										
2	Total (Purasava Total (P-I))	2	24	24	18,657.00	133,031,165.99	2	137,678,697.94	3,013,646.14	134,665,051.80	0	1/30/2131	2/12/2131	1/29/2133	0	2%	10%	12%	12,297,674.00	0
	Total (OFID (P-I));	4.00	26	41.00	33,781.00	263,684,271.92	4.00	275,137,859.24	6,393,439.14	268,744,420.10					1%	7%	8%	12,297,674.00	-	
13	(ADB +OFID)(P-I)	18.00	121	209.00	209,983.95	1,599,238,252.73	15.00	1,454,956,713.00	27,445,679.27	1,351,547,151.72	401.00	337,371.00	#VALUE!	255,516.00	0.00	8%	16%	24%	153,220,640.55	0.00

# Annex-3 & 4

## **Procurement of Goods (NCB) & (ICB)**

## Third Urban Governance Infrastructure Improvement (Sector) Project Status of Procurement of Goods (NCB)

Up to September 2015

Sl. No.	Package Number	Name Of Goods/Equipment	NCB		Progress
			Estimated Amount	Contract Amount	
1	UGIIP-III/LGED/Shop/G-01	Desktop computers with peripherals (19 Nos.)	1,140,000.00		Bid document under preparation
2	UGIIP-III/LGED/Shop/G-02	Laptop Computer (9 Nos.)	540,000.00		Bid document under preparation
3	UGIIP-III/LGED/NCB/G-03	Desktop computers with peripherals (130 Nos.)	7,800,000.00		Bid Received
4	UGIIP-III/LGED/Shop/G-04	Fax (2 Nos.)	60,000.00		Bid document under preparation
5	UGIIP-III/LGED/Shop/G-05	Photocopier (5 Nos.)	1,150,000.00		Bid document under preparation
6	UGIIP-III/LGED/Shop/G-06	Laser Colour Printer (3 Nos.)	240,000.00		Bid document under preparation
7	UGIIP-III/LGED/Shop/G-07	Printers (19 Nos.)	665,000.00		Bid document under preparation
8	UGIIP-III/LGED/Shop/G-08	Scanners (09 Nos.)	135,000.00		Bid document under preparation
9	UGIIP-III/LGED/Shop/G-09	IPS (02 Nos.)	400,000.00		Bid document under preparation
10	UGIIP-III/LGED/Shop/G-10	Projectors (4 Nos.)	160,000.00		Bid document under preparation
11	UGIIP-III/LGED/Shop/G-11	Motorcycle (8 Nos.)	2,000,000.00		Bid document under preparation
12	UGIIP-III/LGED/Shop/G-12	Video Conference Equipment and Facilities (01 Nos.)	260,000.00		Bid document under preparation
13	UGIIP-III/LGED/Shop/G-13	Laptop Computer (31 Nos.)	1,800,000.00		Bid document under preparation
14	UGIIP-III/LGED/Shop/G-14	Photocopier (31 Nos.)	5,280,000.00		Bid document under preparation
15	UGIIP-III/LGED/Shop/G-15	Printers (130 Nos.)	5,200,000.00		Bid document under preparation
16	UGIIP-III/LGED/Shop/G-16	Scanners (31 Nos.)	450,000.00		Bid document under preparation
17	UGIIP-III/LGED/Shop/G-17	Video Conference Equipment and Facilities for PIU (31 Nos.)	5,400,000.00		Bid document under preparation
18	UGIIP-III/LGED/Shop/G-18	Fax (10 Nos.)	300,000.00		Bid document under preparation
19	UGIIP-III/LGED/Shop/G-19	Projectors (31 Nos.)	1,200,000.00		Bid document under preparation
20	UGIIP-III/LGED/Shop/G-20	Motorcycle (31 Nos.)	7,200,000.00		Bid document under preparation
21	UGIIP-III/LGED/NCB/G-21	Garbage Rickshaw Van (500 Nos.) for PIU	12,800,000.00		Bid document under preparation
22	UGIIP-III/LGED/Shop/G-22	Push Cart (500 Nos.) for PIU	3,500,000.00		Bid document under preparation
23	UGIIP-III/LGED/Shop/G-23	Survey Equipment for PIU (25 Nos.)	5,000,000.00		Bid document under preparation
		<b>Total (Goods) (NCB)</b>	<b>62,680,000.00</b>	<b>-</b>	



## Annex-4

## Third Urban Governance Infrastructure Improvement (Sector) Project Status of Procurement of Goods (ICB)

Up to September 2015

Sl. No.	Package Number	Name Of Goods/ Equipment	DPA		Remarks
			Estimated Amount	Contract Amount	
1	UGIIP-III/LGED/ICB/G-01	4 WD Cross Country Vehicle for PMO (4 Nos.)	32,000,000.00	9,668,370.00	Done
2	UGIIP-III/LGED/ICB/G-02	Double Cabin Pick Up (34 Nos.)	170,000,000.00	75,350,311.40	Done
3	UGIIP-III/LGED/ICB/G04	Static Road Roller (8-10 ton) (15 Nos.)	52,500,000.00		Bid document under preparation
4	UGIIP-III/LGED/ICB/G06	Hydraulic Beam Lifter (12 Nos.)	55,200,000.00		Bid Evaluation
5	UGIIP-III/LGED/ICB/G07	Garbage Dump Truck (1.5-2 ton) (50 Nos.)	100,000,000.00		Bid invited (25)
6	UGIIP-III/LGED/ICB/G-08	Roller (3.0- 4.5 ton) (30 Nos.)	87,000,000.00		Bid received
7	UGIIP-III/LGED/ICB/G09	Excavator with Backhoe (20 Nos.)	140,000,000.00		Bid document under preparation
8	UGIIP-III/LGED/ICB/G-10	Vacuum Cleaner (15 Nos.)	600,000,000.00		Bid document under preparation
9	UGIIP-III/LGED/ICB/G11	Garbage Dump Truck (3 ton) (10 Nos.)	30,000,000.00		Bid invited
		Total (Goods) (ICB)	<b>1,266,700,000.00</b>	<b>85,018,681.40</b>	



# Annex-5

## **Project Performance Monitoring System (PPMS)**

## Third Urban Governance & Infrastructure Improvement (Sector) Project

### Project Performance Monitoring System (PPMS) Developed from Design & Monitoring Framework

Design Summary	Performance Targets and Indicators	Baselines with Dates	Cumulative Achievement	Target Year for final Achievement	Data Sources and Reporting Mechanisms	Assumptions and Risks	Remarks
<b>IMPACT</b> Improved Living Environment in Project Towns	<b>By 2023: Features of a model townb achieved in 20 towns</b>				Report issued by UMSU	<b>Assumptions</b> The government increases performance-based budget allocation to pourashavas (municipalities)  Population in urban areas grows at a manageable rate  Pourashavas continue to commit financial resources to service delivery	
	<b>i. Improved Municipal Service Delevery with:</b>	Zero/ Early 2014		2023			
	<b>At least 95%:</b>						
	water supply including continuous piped water supply systems in core urban areas			do			
	<b>Sanitation coverage including:</b>						
	Frequent solid waste collection in core urban areas			do			
	Safe disposal at a designated site			do			
	Core urban areas free from water-logging			do			
	<b>ii. Financial sustainability:</b>						
	Adequate O&M funding			do			
	Debt servicing fully recovered by own source revenue			do			
	<b>iii Citizen participation, accountability, inclusiveness and transparency, with:</b>						
	PDP		5	do			
	Masterplan		15	do			
	GAP			do			

Design Summary	Performance Targets and Indicators	Baselines with Dates	Cumulative Achievement	Target Year for final Achievement	Data Sources and Reporting Mechanisms	Assumptions and Risks	Remarks
	PRAP			do			
	Annual budget developed through consultation and disclosed to the public			do			
	<b>iv. Urban development control with buildings constructed in accordance with approved plan</b>			do			
<b>OUTCOME</b> Improved Municipal Service delivery and Urban governance in Project Towns	<b>By 2020:</b>				For all indicators: project-specific monitoring and evaluation survey (reports issued by pourashavas and LGED), Reports issued IMED will also be used if available	<b>Assumption</b> O&M capacity of municipalities is strengthened  <b>Risk</b> Losing momentum for improvement because of change in pourashava leadership	
	40,000 house holds have new or improved access to piped water supply			do			
	40,000 households have improved solid waste collection services (at least twice a week)			do			
	85% holding tax collection efficiency achieved in 25 towns	5 towns/ Early 2014	5	do			
	Pourashava-specific GAPs have at least 1% municipal revenue budget earmarked for implementation (target 20 towns)	5 towns/ Early 2014		do			
	Of Municipal revenue budget earmarked 50% spent	5 towns/ Early 2014					
<b>OUTPUTS</b> 1. Municipal Infrastructure improved and made Gender and Climate responsive	<b>By 2020:</b>						
	300 km of roads improved/ rehabilitated			2020	For all indicators: annual reports issued by pourashavas and LGED	<b>Assumptions</b> UGIAP requirements are fulfilled by most project towns  Timely acquisition of required land	
	120 km drains built / improved			do			
	120 km of pipes installed or upgraded for water supply with 40,000 individual meters			do			
	Slum improvement sub-projects are completed in all project towns that have slums			do			
	Sludge management facilities built in 10 towns			do			
	Final solid waste disposal sites built/improved in 15 towns (total capacity 150 tons per day)			do			

Design Summary	Performance Targets and Indicators	Baselines with Dates	Cumulative Achievement	Target Year for final Achievement	Data Sources and Reporting Mechanisms	Assumptions and Risks	Remarks
	Climate issues considered in designing 80% of sub-projects and incorporated if found necessary			do			
	Approx 10,000 tons of CO <sub>2</sub> emission reduced			do			
2. Improved capacity of pourashavas in urban service delivery, planning and financial management	<b>For towns under Window A (except the last target)</b>						
	TLCCs (target at least 33% women) formed in 30 towns by 2015	5 towns/Early 2014	30	2015	Annual reports issued by pourashavas and LGED	<b>Assumption</b> Municipal staff acquiring new skills through training remain in their positions	
	WLCCs (target 40% women) formed in 30 towns by 2015	5 towns/Early 2014	30	do			
	Urban Master Plans developed through gender-inclusive processes in 30 towns by 2017	Zero/Early 2014		2017	Gazetted urban master plans	<b>Risk</b> Alternative funding sources become available, undermining the incentive mechanism of performance-based fund allocation	
	Urban Master Plans are gazetted in 30 towns by 2017	Zero/Early 2014			Gazetted urban master plans		
	WCA standing committees operational in 30 towns by 2016 (target 40% women representation)	Zero/Early 2014					
	PRSI standing committees operational in 30 towns by 2016 (target 40% women representation)	Zero/Early 2014	30	2016			
	PDP approved in 30 towns by 2017	5 towns/Early 2014	30	2017			
	GAP approved in 30 towns by 2017	5 towns/Early 2014	30	do			
	PRAP approved in 30 towns by 2017	5 towns/Early 2014	30	do			

Design Summary	Performance Targets and Indicators	Baselines with Dates	Cumulative Achievement	Target Year for final Achievement	Data Sources and Reporting Mechanisms	Assumptions and Risks	Remarks
	Annual O&M Plan approved for implementation in 30 towns by 2017	5 towns/Early 2014	30	do			
	Own budget allocated for implementation in 30 towns by 2017	5 towns/Early 2014		do			
	Computerized tax records system made functional in 30 towns by 2018	18 towns/Early 2014	30	do			
	Computerized taxbilling system made functional in 30 towns by 2018	18 towns/Early 2014	30	2018			
	Top performing pourashavas under Window B awarded for subproject funding by LGD by 2017			2017			92 Window-B PSs Imparted Orientation on UGIAP
3. Project management and administration system in place	PMO and PIUs established with core staff appointed by August 2014				Reports issued by LGED		
	Quarterly progress reports and audit reports meet ADB requirements and submitted on time, beginning Q4 2014				Reports and audit reports issued by LGED and FAPAD		
	Project is implemented on time and within budget				Quarterly progress reports issued by LGED		
	All relevant staff oriented on gender and trained on collection and monitoring of sex-disaggregated data				Reports issued by LGED		