Ministry of Local Government, Rural Development and Cooperatives Local Government Division Local Government Engineering Department



Governance and Infrastructure Improvement under City Governance Project

MONTHLY PROGRESS REPORT August, 2017

PADECO CO., Ltd Rendel Ltd NJS Consultants Co., Ltd Development Design Consultants Ltd BCL Associates Ltd



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ABBREVIATIONS

| | ABBREVIATIONS | |
|----------|---|--|
| ACE | Additional Chief Engineer | |
| ADB | Asian Development Bank | |
| ARP | Administrative Reform Plan | |
| BDT | Bangladesh Taka | |
| BME | Benefit Monitoring and Evaluation | |
| CC | City Corporation | |
| CDA | Chittagong Development Authority | |
| CDCC | City Development Coordination Committee | |
| CE | Chief Engineer | |
| ChCC | Chittagong City Corporation | |
| CoCC | Comilla City Corporation | |
| CPTU | Central Procurement Technical Unit | |
| CPU | Comprehensive Planning Unit | |
| CSCC | Civil/Citizens Society Coordination Committee | |
| DAP | Detailed Area Plan | |
| DOE | Department of Environment | |
| DPD | Deputy Project Director | |
| DPHE | Department of Public Health and Engineering | |
| DPP | Development Project Proposal | |
| DSM | Design, Supervision, and Monitoring | |
| DTL | Deputy Team Leader | |
| E-GP | Electric Goods Procurement | |
| FSMP | Feasibility Study and Master Plan Review | |
| GCC | Gazipur City Corporation | |
| GII | Governance and Infrastructure Improvement | |
| GICD | Governance improvement and capacity development | |
| GOB | Government of Bangladesh | |
| CGP | City Governance Project | |
| ICGIAP | Inclusive City Governance Improvement Action Program | |
| IDPCC | Infrastructure Development Plan of the City Corporation | |
| JICA | Japan International Cooperation Agency | |
| LA | Loan Agreement | |
| LGD | Local Government Division | |
| LGED | Local Government Engineering Department | |
| MOF | Ministry of Finance | |
| MoLGRD&C | Ministry of Local Government Rural Development & Cooperatives | |
| MP | Master Plan | |
| NCC | Narayanganj City Corporation | |
| NOC | No Objection Certificate | |
| ODA | Official Development Assistance | |
| PD | Project Director | |
| PIUCC | Project Implementation Unit at City Corporation | |
| PR | Performance Review | |
| PW | Procurement Work | |
| RpCC | Rangpur City Corporation | |
| SC | Steering Committee | |
| TCP | Technical Cooperation Project | |
| UMU | Urban Management Unit | |
| WLCC | Ward Level Coordination Committee | |
| GWG | Governance Working Group | |

1. Project Description

1.1 Project Objective

The objective of the "Inclusive City Governance Project" (the Project) is to improve public services and promote economic opportunities in the target five (5) City Corporations by strengthening the city governments' administrative capacity and improving urban infrastructure, thereby contributing to the economic growth and the living environment improvement in the target City Corporations.

1.2 Necessity and Priority of the Project

Consistency with development policy, sector plan, national/regional development plans and demand of target group and the recipient country.

1.3 Background

Bangladesh has experienced increased urbanization since independence. In 2012, the estimated total population of the country was 154.69 million of which 29.0 percent (44.86 million) was urban. The urban population growth rate is 2.92% per annum (World Bank 2012), much higher than total population growth rate of 1.37% (Bangladesh Bureau of Statistics 2011). At existing growth rates, it is expected that the country's urban population will reach about 110 million or half of the population by 2035. The reasons for the rapid population growth in urban area are as follows; i) the high natural increase in urban population; ii) the territorial expansion of urban areas; and iii) rural to urban migration. At present urban dwellers constitute about 30 percent of the total populations of Bangladesh, but their contribution to GDP is more than 60 percent indicating that the productivity of labor in urban areas is much higher than in rural areas.

Two types of urban local government exist in Bangladesh e.g. the City Corporation (CC) and the Pourashava. Generally, in the Divisional Level, CC functions whereas Pourashvas function in other towns. At present there are 11 (eleven) CCs and 319 Pourashvas in the country. CCs are playing an important role in the national development resulting from rapid growth in these urban centers.

1.4 Development policy, sector plan, national/regional development plans

(a) The Sixth Five Year Plan 2011-2015(2010) (SFYP)

The SFYP emphasize the importance of the development of sound urban institutions and the improvement of city governance. SFYP mentions that the strategies for "urban transition management" include: improving city governance, balanced development of urban centers, urban resource mobilization, sound real estate market, facilitating NGO improvement in housing, taking steps for better urban land management, better environmental management, sustainable urban transportation, provision of infrastructure/services, reducing urban poverty.

The Draft Final Seventh Five Year Plan 2016-2021 (SFYP) emphasizes three fundamental principles of governance:

- (i) ensuring the rule of law,
- (ii) avoiding political partisanship, and
- (iii) building a society free from corruption.

These basic principles also guide the articulation and implementation of development programs thus forming the institutional framework, fundamental reforms, improvement in administration capacity and a strong anti-corruption strategy, and good governance in urban sectors.

(b) The draft National Urban Sector Policy (2011) (NUSP)

NUSP has objectives: to ensure regionally balanced urbanization through decentralized development and hierarchically structured urban system; to devolve authority at local urban level, and strengthen local governments through appropriate powers, resources and capabilities so that local governments can take effective responsibility for a wide range of functions; and to develop and implement urban management strategies and governance arrangements for enhancing complementary roles urban and rural areas in sustainable development.

(c) City Corporation Act (2009)

Before 2008, there were 6 (six) City Corporations in Bangladesh and there are 6 individually-formed "Act" for each CC. In 2009, for managing the rapid urbanization, LGD unified those individual Acts and newly enacted into "City Corporation Act". It is supposed, the number of CCs will be increased in near future, so that the government needs to improve the legal system on City Corporation.

1.5 Rationale of target area selection and overall project design

1.5.1 Needs for inclusive urban development

Urbanization is the key contributor to the strong growth of industries and the social development. But at the same time, urban congestion and pollution now threaten city dweller's life and future economic growth.

(a) Needs for urban infrastructure development

The development of urban infrastructure has not kept pace with rapid urbanization, causing an acute shortage in urban infrastructure and services like piped water, sewerage, drainage, roads and bridges. As roads and bridges have insufficient capacity to meet growing traffic volume, traffic jams in city centers limit access to economic opportunities and social services. Rapid urbanization is largely attributed to immigration be in low income group settling in urban slums without access to basic services. Rapid urbanization has been posing adverse environmental and social consequences.

(b) Weak urban governance

Although the City Corporation Act (2009) clearly mentions that CCs are the Local Government Institutions mandated to provide service to the urban citizens, CCs do not have enough capacity to provide those services to their dwellers. The reasons of CC's weak urban governance are:

- (i) shortage of manpower;
- (ii) financially vulnerability;
- (iii) incompetence of officers;
- (iv) the limited power for recruitment; and the absence of participatory planning process and system.

(c) Lack of coordination among stakeholders

The involvement of a number of institutions in the management of affairs of city areas has resulted in gross overlapping of functions and lack of coordination. Such plurality generated by the municipality within institutions in planning, implementation and development approaches results in uncoordinated manner, which in fact create more problems.

(d) Lack of Inclusive Urban Planning

CCs were originally created for planning and management of urban areas. Later on separate planning and development organizations were created such as Rajdhani Unnayan Kartripakkha (RAJUK) and Chittagong Development Authority (CDA). The development authorities in these cities are authorized to undertake local urban planning as well as infrastructure and site development activities for housing, commercial and industrial use. The authorities are also empowered to exert development control functions. The effectiveness of these authorities, however, is generally limited by such factors as inadequate management and financial system, multiplicity of institutions with urban development function within their jurisdictions, uncoordinated development, and lack of integration with other agencies.

1.5.2 Continuity of JICA's Assistance

To find out the appropriate functional and institutional structure for the CC, GOB requested the Government of Japan to implement a technical cooperation project to cover all aspects for establishing "Inclusive City Government" with a view to meeting the future demand and efficient management of urban development. Under the Record of Discussion between Japan International Cooperation Agency (JICA) and GOB, JICA dispatched the Expert Team for Technical Cooperation Project (the JICA TCP Team) and, together with Local Government Division (LGD) and Local Government Engineering Department (LGED), launched "The Project for Developing Inclusive City Government for City Corporation" (the JICA TCP) in November 2012. The JICA TCP has developed

- (i) governance improvement programs and
- (ii) infrastructure development plan based on CC's future vision through the discussion with CCs, LGD and LGED. Based on the above mentioned outputs from the JICA TCP, LGED and JICA formed the Loan Project to establish "Inclusive City Governance".

2. Scope of Works

2.1 Project Components

The CGP comprises of four components are:

Component 1: Governance improvement and capacity development,

Component 2: Urban infrastructure development,

Component 3: Implementation support for equipment procurement, and

Component 4: Consulting service.

The project will address urban infrastructure development in parallel with governance improvement of each target CC during the project period. City Corporations focused on will be:

Narayanganj City Corporation Comilla City Corporation Rangpur City Corporation Gazipur City Corporation Chittagong City Corporation

This Monthly Progress Report summarizes the Consulting Services for Governance and Infrastructure Improvement (GII) through the current cycle of activities, problems and/or issues, and its resolutions with three sub-teams such as (1) Governance Improvement and Capacity Development (GICD), (2) Design, Supervision and Monitoring (DSM), and (3) Feasibility Study and Master Plan Review (FSMP).

2.2 Scope of GII CGP Consultants

(a) Management Unit (GII)

This unit consists of the Team Leader and Financial Management Specialist with supporting staff to control over three subteams such as GICD, DSM and FSMP.

(b) Governance Improvement and Capacity Development (GICD)

GICD sub-team undertakes enhancement of CC Governance through ICGIAP implementation and makes collaboration with prospective JICA Technical Cooperation Project on Governance. Two sub-components include:

Table 2.1: Summary of Governance Activities by GICD (Original)

| lable 2.1: Summary of Governance Activities by GICD (Original) | | | | | |
|--|---|---|--|--|--|
| GICD Component | Contents | Description | | | |
| Sub component 1-1 | Implementation of Inclusive City Governance Improvement Action Program (ICGIAP) | To support each CC on the governance with: (i) Accountability; (ii) Participation; (iii) Legal Framework; and (iv) Transparency. To support to implement the administrative reform action plan (ARP) to achieve city incisiveness. To be supported by JICA's Governance Technical Cooperation Project through: (i) Improvement of Legal Framework of each CC; (ii) Restructure of organization of each CC (iii) Capacity Development of each CC; and (iv) Exchange of know-how among cities in Bangladesh and Japan. | | | |
| Sub component 1-2 | Capacity Development | (1) To support capacity development of: (i) City Officials of each CC; (ii) Mayor and Councilors of each CC; (iii) GOB officials; and (iv) Contractors through: - Skill-up Training; - ICT enhancement; - Establishment of CRC; - Exchange visit and Best Practice Dissemination Program; - Waste Management Activities; and - Poverty Reduction Program (2) To be supported by JICA's Governance TCP with their pilot activities. | | | |

⁽c) Design, Supervision and Monitoring (DSM)

DSM sub-team works for the preparation and implementation of the infrastructure projects categorized as Batch 2, while it will support each CC for implementation of Batch 1 sub-projects when necessary. Table 1-1 summarizes sub-component of DSM:

| | Table 2.2: Summary of Infrastructure Subprojects by DSM (Original) | | | | |
|-------------------|--|--|--|--|--|
| DSM Component | Contents | Description | | | |
| Sub component 2-1 | Urban roads (include bridges, flyovers and culverts) | Upgrading of at least 58 urban roads (Total 419.99 km) in 5 CCs to provide efficient road access between economically and socially important locations, such as Export Processing Zone (EPZ), markets, hospital, and schools. | | | |
| Sub component 2-2 | Drainage facilities | Improvement of drainage facilities (Total 196.47 km) in 5 CCs to reduce inundation and water logging of rainwater, sewage, and wastewater. | | | |
| Sub component 2-3 | Water supply system | Installation of 6 water supply systems to improve citizen's access to safe water by: (1) rehabilitation and expansion of piped water supply system, (2) construction of production tube wells with pump house. | | | |
| Sub component 2-4 | Bus & truck terminal | Improvement of 2 bus and truck terminals to improve efficiency of passenger and freight transport, enhance economic potential, and mitigate traffic congestion by reducing the number of stopping and parking of buses and trucks at roadside. | | | |
| Sub component 2-5 | Street lights | Installation of streetlights to enhance road safety and public security which includes; (1) installation of streetlights and poles, and (2) switching to energy saving light bulbs. | | | |
| Sub component 2-6 | School cum cyclone | Construction of 8 school cum cyclone shelters in coastal area of | | | |

(d) Feasibility Study and Mater Plan Review (FSMP)

shelter

FSMP sub-team will review the existing master plan and/or relevant urban development plans of CCs, and conduct feasibility studies in the target 5 CCs. The FS covers transport, water supply, drainage, sanitation, solid waste management, land reclamation and municipal facilities etc. The output of FS (probable subprojects) will be link with other investment project in planned way such as for future infrastructure development projects.

Chittagong CC.

Table 2.3: Summary of FSMP Activities Currently Underway by FSMP

| | Description |
|------------------|--|
| city corporation | Description |
| Narayanganj | (1) Fourth Shitalokha River Bridge Construction |
| - | (2) Water supply, solid waste management projects |
| Comilla | (3) Gomti River Embankment Road Construction |
| | (4) Surface Water Treatment Plant, Drainage, and Sewerage projects |
| Rangpur | (5) Upgrading of Urban Roads |
| | (6) Water Supply, Solid Waste Management Projects |
| Gazipur | (7) Turag River Bridge Construction |
| · | (8) Rail Flyover Construction |
| Chittagong | (9) Drainage System Improvement |
| <u> </u> | , |
| Narayangani | - RAJUK preparing a new MP for 2015-2035 |
| , , , | - LGED supporting the preparation of Action Area Plan |
| | - FS for the fourth bridge over Shitalakhya river |
| | - Review of Strategic Transport Plan (RSTP) for Greater Dhaka funded |
| | by JICA |
| Comilla | A new MP has been prepared by LGED |
| Rangpur | A new MP has been prepared by LGED |
| | - RAJUK is preparing a new MP for 2015-2035 |
| ' | - LGED is going to support GCC to elaborate Action Area Plan |
| | - Review of Strategic Transport Plan (RSTP) for Greater Dhaka funded |
| | by JICA |
| Chittagong | - MP for 1995-2015 |
| J3 | - WB has a plan to elaborate Strategic Transport Plan |
| | - ADB is planning to start MP |
| | Comilla Rangpur Gazipur Chittagong Narayanganj |

3. Progress of Consultancy Services During August, 2017

3.1 Progress of Governance Improvement and Capacity Development (GICD) Summary

The GICD sub-team has been supported the 5 CCs as per the ICGIAP annual action plan for FY 2017/18 to achieve the 2-performance review criteria which will be held on June 2018. A noteworthy achievement during the month was provided hands on support to the CC focal persons for ICGIAP implementation to achieve the target of 2-PR.

In parallel, the team assisted the CCs to prepare Community Action Plan (CAP) under PRAP in each CC. A total of 30 CAPs have to prepare in each CC. Out of 30 CAPs of each CC, in ChCC prepared all 30 CAPs, in NCC prepared 13 CAPs, in CoCC prepared 15 CAPs, in RpCC prepared 5 CAPs and GCC prepared only 4 CAPs. The team also facilitated to make database on savings and micro-credit operation and supported to update the database regularly and also assisted to implement small infrastructure works within the selected community under PRAP activities.

A training was conducted on 'Capacity Development of CC Law Enforcement' for the member of Standing Committee of Law and Discipline and CC relevant officials of CoCC on 23 August 2017. A workshop was also conducted for preparation of 'Gender Action Plan (GAP)' in ChCC on 21 August 2017.

In addition, the following were the highlights of the GICD actions during the month:

- Supported to the CCs to (i) upload updated information on physical and financial progress of all ongoing Batch-1 and Batch-2 sub-projects on the CC websites in coordination with the DSM sub-team; (ii) prepare additional 2500 database for SMS system in each CC (7500 database already exist in each CC); (iii) prepare annual action plan for information dissemination activities by MCC.
- Facilitated the CCs to (i) display of Citizen Charter in CC website in 4 CCs except GCC; (ii) implement Kaizen activities in each department as per work plan of each CC; (iii) prepare annual administrative report in each CC.
- Supported the CCs to (i) keep record 0 & M expenditure for water and waste management; (ii) update rates of non-tax revenue source (fees, lease, rent etc.) in accordance with Model Tax Schedule; (iii) continue using the MSU software on tax, accounts and trade license through providing on the job training for relevant officials in each CC.
- Supported the CCs to (i) implement GAP in each CC; (ii) operate micro-credit, group savings, primary health care and pre-primary school education program in the PRAP target slum/poor communities; (iii) implement small infrastructure improvement works in the community under PRAP.
- Supported the CCs to (i) finalize IDP for FY 2017/18; (ii) identify illegal buildings/land use and illegal environmental situation; (iii) conduct CPU meeting for providing motivation to follow IDP.

Table 3.1.1: GICD Actions during the Month of August, 2017

| GICD Specialists & Facilitators | Responsible ICGIAP Area & Activities | Actions undertaken by GICD Specialists & Facilitators |
|------------------------------------|---|--|
| IT | Area 1 (IT, openness and communications) | Supported the CCs to (i) make annual plan FY 2017/18 for information dissemination activity with budget and examined by standing committee of communication in each CC; (ii) make available e-GP tendering in the CC website, LGED website and CPTU website; |
| Governance | Areas 2 (administrative/ organizational improvement) | Supported the CCs to (i) activate standing committees in each CC, (ii) continue implementing departmental KAIZEN as per their work plan; (iii) prepare group savings database for PRAP; (iii) make available the departmental vision and mission in CC website; (iv) prepare report on L&D Standing Committee workshop in each CC. |
| Finance | Areas 3 & 4 (tax and financial management) | Facilitated to (i) maintain proper books and accounts for PRAP activities; (ii) make interim and general tax assessment in each CC; (iii) prepare micro-credit database for PRAP. |
| Participation | Area 5 (citizen participation and poverty reduction) | Assisted the CCs to facilitate PRAP activities (in 30 communities in each CC). Supported the CCs to (i) ensure deposit the savings money in respective Bank account in time, (ii) run pre-primary school program for community children (10 schools in each CC), (iii) run primary health care program, (iv) implement small infrastructure development (i.e. footpaths, drains, latrines, tube-wells and street lights) in each CC, (vii) distribute micro-credit among selected PG members as per guidelines; |
| Urban Planning | Area 6 (urban planning) + Area 2.1 (CDCC) + Area 2. 7 (CPU) + Area 5.5 (PRAP: CAP) | Assisted the CCs to (i) review the relevant data and reports with a view to analyze sanitary situation; (ii) collect existing data on primary waste collection system to prepare report on existing condition of waste collection; (iii) prepare CAP on all 30 CDCs in each CC under PRAP. |

Table 3.1.2: Summary of CC's Progress on Key Milestone Tasks

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/done) Add brief description on actions/progress in each CC | | | | |
|---|---|---|------------------------------------|---|------|------|-----|------|
| | 2-PK larget for Julie 10 | ICGIAP IdSKS IOI FT 201//16 | Means | NCC | CoCC | RpCC | GCC | ChCC |
| 1.1 Initiate e- governance activities | Long time plan to expand e-governance set, and activities implemented | Task 4: Visit some of the other city corporations that have introduced egovernance in some of their service delivery mechanism as a part of training | Training report | Y | Y | Υ | Y | Y |
| | accordingly | Task 5: To develop city corporation web base MIS software with dynamic website and establish any kind of e-services with SMS system | Snapshot of website | P | P | P | P | P |
| | | Task 6: Set up long term plan to gradually extend the area of e-governance in the CCs for the benefit of its citizens and communities, and submit to the Standing Committee for examination and to City Council meeting for approval. | MCC report | P | P | P | P | Р |
| | | Task 8: Continue practice of e-governance in trial and error process with efforts for continuous implementation / updating | MCC report | N | N | N | N | N |
| Noteworthy CC-level | actions during the month: | | | | | | | |
| 1.2 Establish & operationalize Mass Communicatio n Cell (MCC) | At least 5000 additional citizens (Total 10,000) registered SMS information | TOR a) MCC prepares annual plan for information dissemination activity with budget, and examined by Standing Committee of Communication | Annual Plan with budget | P | P | P | P | Р |
| | dissemination system | b) The annual plan and budget submitted to CSCC and City Corporation meeting for approval. | Minutes of CSCC & CC meeting | N | N | N | N | N |
| | | c) MCC prepares message and materials and develop campaign and dissemination plan for implementation according to plan | Campaign report | N | N | N | N | N |
| | | d) Message and contents of materials and campaign approved by Mayor | Approved messages | N | N | N | N | N |
| | | e) MCC disseminates message/ materials /updated information to the public through SMS, local newspapers, publicity boards, leaflets, posters, stickers, miking, | MCC report with SMS messages | N | N | N | N | N |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/done Add brief description on actions/progress in each CC | | | | |
|---|-----------------------------------|--|-----------------------|--|----------|------|----------|----------|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC |
| | | cable TV, website and campaign activities | | | | - | | |
| | | such as rally etc, at least twice a year | | | | | | |
| | | f) Hold meeting on MCC at least one in | Meeting | Υ | Υ | Υ | Υ | Υ |
| | | each quarter or when required | minutes | • | | • | ' | ı |
| | | g) MCC prepare SMS record keeping | SMS record | Р | Р | Р | Р | Р |
| | | system | | • | • | • | | • |
| | | h) MCC prepare City Corporation Annual | Impact surcey | | | | | |
| | | Report and conduct impact survey on SMS | report | N | N | N | N | N |
| | | information dissemination | | | | | | |
| | | i) Standing committee of communication | Meeting minutes of | | | | | |
| | | reviews the work of the MCC twice a year | standing | N | N | N | N | N |
| | | | committee | | | | | |
| | | j) MCC provides support to meet with | Meeting | | | | | |
| | | mass public of City Corporation | report | | | | | |
| 1.3 Establish City Information Service | Increase area of service in CISC. | Task 5: Conduct training for information service | Training report | Υ | Y | Υ | Υ | Y |
| Center (CISC) | service in CISC. | Task 6: Operate CISC, and produce | report Annual Report | N | N | N | N | N |
| | | annual report | Americal Demant | | | | | |
| | | Task 7: Review operation of CISC | Annual Report | N | N | N | N | N |
| | | Task 8: Operation plan with specific | Annual Report | | | | | |
| | | budget plan produced, and CISC operated | | N | N | N | N | N |
| | | according to the operation plan | | | | | | |
| | | Task 9: Produce report annually | Annual Report | N | N | N | N | N |
| Noteworthy CC-level | actions during the month: | | | | | | | |
| 1.4 Organize | Report on Mass Public | Task 1: MCC selects issues to be | Meeting | ., | | | | |
| mass public | Meeting produced and | discussed in mass public meeting | minutes | Y | Y | Y | Υ | Y |
| meetings | displayed | Task 2: The issues are examined by | Meeting | | | | | |
| | | standing committee of communication, | minutes | Υ | Υ | Υ | Υ | Υ |
| | | and approved by CSCC, and City Parisad | | | | | | |
| | 1 | Task 4: Organize logistics | Meeting | Υ | Υ | Υ | Υ | Υ |
| | | | minutes | T | <u>'</u> | | <u>'</u> | <u> </u> |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/done) Add brief description on actions/progress in each CC | | | | |
|--|--|---|--|---|------|------|-----|------|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC |
| | | (discuss the issues and propose resolutions) | minutes | | | | | |
| | | Task 6: Collect questionnaire on public mass meeting | Meeting minutes | Y | N | N | N | Y |
| | | Task 7: Produce report on discussion, resolution and result of questionnaire, and display through e-governance system | Meeting Resolution | N | N | N | N | N |
| | | Task 8: MCC makes plan of public mass meeting with specific budget for next year | MCC Report | Р | Р | Р | Р | Р |
| Noteworthy CC-level | actions during the month: | | | | | | | |
| 2.1 Establish & | Composition and TOR | Hold CDCC meeting quarterly and minutes | prepared | | | | | |
| operationalize City Development Coordination | of CDCC reviewed and proposed to Urban Wing, LGD | a) 1st CDCC meeting | Meeting minutes | Р | Р | P | P | Р |
| Committee (CDCC) | | b) 2nd CDCC meeting | Meeting minutes | | | | | |
| | | c) 3rd CDCC meeting | Meeting minutes | | | | | |
| | | d) 4thCDCC meeting | Meeting minutes | | | | | |
| | | Task 5: Review activities of CDCC, propose new composition and TOR to Urban Wing, LGD to establish legal framework. | Meeting minutes | | | | | |
| | | Task 6: Continue CDCC according to new TOR | Meeting minutes | | | | | |
| Noteworthy CC-level | actions during the month: | | | | | | | |
| 2.2 Establish Administrative Reform Committee (ARC) | At least one strategic plan initiated | Task 5: Request head of departments to review related parts of Function Analysis Sheet for ARP (functions, detail activities, present situation, 5 year target). | Request letter of the CEO to the members of ARC | | | | | |
| | | Task 6: Review "area", "issue" and "activity" in ARP, and discuss detail | Resolution of the meeting | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/done Add brief description on actions/progress in each CC | | | | | |
|---|---|--|--|--|------|------|-----|------|--|
| 2"PR larget to | | 1000 11 10010 101 11 202,7,20 | Means | NCC | CoCC | RpCC | GCC | ChCC | |
| | | strategies to implement it. | | | | | | | |
| | | Task 7: Produce ARP strategic plan for each issue | ARP Plan | Р | Р | Р | Р | Р | |
| | | Task 8: Produce draft by-law for specific area | Draft report of by-law | | | | | | |
| | | Task 9: Submit ARP strategic plan to CSCC and City Corporation meeting for approval | CSCC meeting resolution. | | | | | | |
| | | Task 10: Request Capacity Development Unit to formulate training program based on ARP strategic plan | Request letter | | | | | | |
| | | Task 11: Promote implementation of strategic plan of each department | Report | | | | | | |
| | | Task 12: Review achievement of ARP and produce report annually (report attached in CC annual report) | ARP report | | | | | | |
| · | actions during the month: | | | | | | | | |
| , | Review Vision & mission | Task 3: Vision and Mission are displayed in Citizen Charter and website | Vision and Mission are | | | | | | |
| department | | | displayed in CCs Citizen Charter and disseminate website | Y | Y | Y | Y | Y | |
| department | | Task 4:Vision and Mission are reviewed | CCs Citizen Charter and disseminate | Y | Y | Y | Y | Y | |
| department | | Task 4:Vision and Mission are reviewed | CCs Citizen Charter and disseminate website Review | Y | Y | Υ | Y | Y | |
| 2.4 Establish Capacity Development Unit | At least one Kaizen activities implemented by each department | Task 4: Vision and Mission are reviewed Task 4: Formulate Program for technical training and Kaizen activities with budget plan | CCs Citizen Charter and disseminate website Review | P | P | P | Y P | P | |
| 2.4 Establish Capacity | activities implemented | Task 4: Formulate Program for technical training and Kaizen activities with budget | CCs Citizen Charter and disseminate website Review minutes | | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y = completed, P= in progress, Blank= Not started/done Add brief description on actions/progress in each CC | | | | | |
|-----------------------------------|---|---|--|---|------|------|-----|------|--|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC | |
| | | | | | | | | | |
| 2.5 Revise job descriptions | Job descriptions reviewed | Task 1: Review functions of CC by concerning department | Review report | | | | | | |
| · | | Task 2: Job description is revised according to the functions in Act by each department | Report | | | | | | |
| | | Task 3: CDU reviews job description | Report | | | | | | |
| | | Task 4: Revised job description approved by City Corporation meeting | Approval letter | | | | | | |
| | | Task 5: New job descriptions is submitted to LGD for approval | Forwarding Letter | | | | | | |
| | | Task 6: Circulate the Job Description to all the officer and staff by official letter signed by Mayor | Distribute job description by Mayor letter | | | | | | |
| 2.6 Initiate kaizen activities | At least 1 Kaizen activity implemented | Task 3: Conduct Kaizen training for Work Improvement Team (WIT) members and | Training report | Р | Р | Р | Р | Р | |
| | in each department | ensure participation in Kaizen training Task 4: Work Improvement Team (WIT) propose Kaizen activity with budget to | Kaizen Plan | | | | | | |
| | | Task 5: CDU provides fund for kaizen implementation. | Fund allocation by | | | | | | |
| | | | CC report | | | | | | |
| | | Task 6: Initiate Kaizen activities in each department | CC report Report | | | | | | |
| | | | • | | | | | | |
| | | department Task 7: Each department implement Kaizen activity, submit quarterly progress | Report | | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/done) Add brief description on actions/progress in each CC | | | | | |
|--|--|---|---------------------------------------|---|------|------|-----|------|--|
| | 2 1 K langueror jame 20 | 100 100.0 10 201,710 | Means | NCC | CoCC | RpCC | GCC | ChCC | |
| | | Task 10: CDU compiles final report from the report produced by each department | Compiles final report | | | | | | |
| | · | Task 11: Final report submitted to Mayor, and best practice prize given to one department | Final report submitted to Mayor | | | | | | |
| | | Task 12: Achievement of Kaizen displayed on website | Displayed on website | | | | | | |
| Noteworthy CC-level a | actions during the month: | | | | | | | | |
| 2.7 Establish & operationalize Comprehensive | CPU initiates activity based on policy paper | Initiate discussion on development policy according to vision and strategy of CC as well as master plan | Meeting Resulation | Υ | Y | Y | Y | Υ | |
| Planning Unit (CPU) | | Form task force in each sector as per direction of PMO for prioritized issue to make comprehensive strategic paper | Office Order | | | | | | |
| | | The Task force will responsible for situation analysis of each sector and identify the future demand and prepare draft short and long term plan | Short and Long term Plan | | | | | | |
| | | Review the IDPCC and update the inclusive list in different sector and follow the rolling plan as per IDPCC guideline | IDP List | Υ | P | Υ | Y | Υ | |
| | | Conduct CPU meeting monthly and prepare minutes and submit to PMO and concern officer | Meeting Resolution | | | | | | |
| | | CPU conduct meeting with the standing committee of Planning, civic Service development and take suggestions about the Planning of CC | Meeting Resolution | | | | | | |
| | | CPU will present their activities in the city corporation meeting and submit report to Mayor and Chief Executive Officer | Report | | | | | | |

Noteworthy CC-level actions during the month:

Updated IDP along with updated list of sub-projects is a noteworthy achievement of CPU during this month. Task force in each CC is yet to be formed due to lack of participation of all members and fruitful meeting with targeted agenda relevant with ICGIAP activities. This situation arises due to lack of willingness among the members to view the CPU as a platform of

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | | ogress (Y =complet I <i>dd brief description</i> | | | |
|---|--|--|-----------------------------------|-----------------|---|----------------|--------|---------------------------------|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC |
| integrated developme | nt. However, the GICD plan | ners is striving to get them motivated with a | view to make CPU | J as a framewor | k for sustainable d | levelopment. | | |
| 2.8 Activate Standing | All standing committees hold | Task 4: Assigned concerning officer initiates activity of standing committee | Office letter | Y | Υ | Υ | Υ | Υ |
| Committees | meeting monthly and produce annual report | Task 5: Standing committees hold monthly meeting, prepare minutes and submit to Mayor to discuss in the City Corporation meetings Task 6:Every standing committee produce | Meeting minutes Report | | | | | |
| Notawarthy CC lavels | actions during the month: | annual report | | | | | | |
| Noteworthy CC-level a | actions during the month: | | | | | | | |
| 2.9 Prepare and publish Annual Administrative Report | Annual Administrative Report is prepared in each CC and approved by City Parishad | Task 1: Prepare annual report along with general description, brief budget, development activities, existing manpower and updated basic data | Draft report | Υ | Y | Υ | Y | Y |
| | | Task 2: Compile functions achieved yearly in each department, standing committees, other committees and units | Compiles report | | | | | |
| | | Task 3: Summarize target functions to be achieved next year | Next year Plan | | | | | |
| Noteworthy CC-level a | actions during the month: | | | | | | | |
| 3.1 Improve capacity/efficiency of tax assessment | Linking system (holding tax ID and construction registration) created. | Task 6:Create link system between "holding tax ID number" and construction registration. (Holding tax ID (client ID) should register when construction registrations are processed). | Photocopy of Register | N/A | Y | Y | N/A | N/A |
| | actions during the month: | - | | | | | | • |
| | | tax and construction registration. All new o | | its are recorde | d in the construct | ion register i | n RpCC | 1 |
| 3.2 Carry out interim tax assessment and increase collection | Interim tax assessment carried out regularly. | Task1: Identify missing holdings and bring them to assessment registration. | Photocopy of Register | Р | Р | Р | Р | General assessme running |
| | , | Task 2:Prepare quarterly progress report and present it City Corporation meeting. | Situation assessment report | P | (General assessment running) | Р | Р | (Genera assessme running) |
| | | Task 3: Review progress of interim assessment linking with Finance and | Photocopy of Register | Р | (General | Р | Р | (General |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative pr | rogress (Y =complet A <i>dd brief descriptio</i> | Cumulative progress (Y =completed, P= in progress, Blank= Not started/dor Add brief description on actions/progress in each CC | | | | | |
|---|---|---|-------------------|----------------|---|---|-----|---------|--|--|--|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC | | | |
| | | Establishment Standing Committee and | | | assessment | • | | running | | | |
| | | place the report to CC monthly meeting. | | | running) | | | | | | |
| | | Task 4: Prepare report and submit to PMO | Quarterly | | | | | | | | |
| | | on a quarterly basis. | Report | | | | | | | | |
| | | Task5: Tax collection efficiency should be | Situation | | | | | | | | |
| | | increased up to 85% within 4 years after | assessment | | | | | | | | |
| | | starting of the project. | report | | | | | | | | |
| | | Task 6: Continue the process even after | Situation | | | | | | | | |
| | | the completion of the project. | assessment | | | | | | | | |
| | | , , , , , , , , , , , , , , , , , , , | report | | | | | | | | |
| Noteworthy CC-level | actions during the month: | | | l. | l l | | ı | | | | |
| | ent is the regular task of all | CCs | | | | | | | | | |
| 3.3 Identify other | Finance and | Task 1: Examine re-identification of new | Meeting | | | | | | | | |
| sources of CC taxes | Establishment | tax sources which CCs can impose in their | Minutes | | | | | | | | |
| | Standing Committee | administrative area (e.g. clinic, lawyer, | | | | | | | | | |
| | held at least 4 times | tobacco industry) following the taxation | | Y | Y | Υ | Y | Y | | | |
| | annually. → Combined | rule of LGD at Finance and Establishment | | | | | | | | | |
| | with 4.2 | Standing Committee. | | | | | | | | | |
| | | Task 2: Prepare proposal of new tax | Meeting | | | | | | | | |
| | | sources by Finance and Establishment | Minutes | | | | | | | | |
| | | Standing Committee and submit to City | | | | | | | | | |
| | | Corporation meeting for necessary action. | | | | | | | | | |
| RpCC and GCC are co RpCC is collecting tax | r from Auto bike run by bat | r Model Tax Schedule 2016 tery. committee meeting will be conducted by ea | ch CC during Sep | tember 2017. | 1 1 | | I | | | | |
| 4.1 Introduce | Proper tariff examined | Task 2: Carry out cost recovery for O&M | Financial | , | | | | | | | |
| independent | ' | cost in water supply and waste | Statement | | | | | | | | |
| account system in | | management by properly adjusted water | | Y | Y | Υ | Υ | Y | | | |
| water supply and | | tariff and conservancy rate respectively | | Y | T | ĭ | T T | 1 | | | |
| waste management | | , , , | | | | | | | | | |
| (CoCC, RpCC) | | | | | | | | | | | |
| | actions during the month: | | | | | | | | | | |
| | te bank account for O&M e rted to entry in MSU accou | xpenditure of water and waste managemer | nt and prepared p | eriodic statem | ent. | | | | | | |
| 4.2 Diversify | Finance and | Task 1: Examine diversification of | Meeting | | | | | | | | |
| | 1 | | | i | 1 | | 1 | 1 | | | |
| earnings from CC | Establishment | business operated by CCs (including PPP) | Minutes | ΙY | Y | Υ | ΙY | ΙY | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/doin Add brief description on actions/progress in each CC | | | | | |
|--|--|--|------------------------|---|------|------|-----|------|--|
| | | ,, | Means | NCC | CoCC | RpCC | GCC | ChCC | |
| services (e.g. markets, bus/truck terminals) | Standing Committee held at least 4 times annually. | at Finance and Establishment standing committee, in order to increase earnings in CCs. | | | | | | | |
| | | Task 2: Prepare proposal of new business activities at Finance and Establishment standing committee and submit to CC Council meeting for taking action following the CC Act2009. | Meeting Minutes | Y | Y | Υ | Y | Y | |
| | | (c) 1- Finance and Establishment Standing Committee meeting for the FY held. | Meeting minutes | | | | | | |
| | | (c) 2- Finance and Establishment Standing Committee meeting for the FY held. | Meeting minutes | | | | | | |
| | | (d) 3 ⁻ Finance and Establishment Standing Committee meeting for the FY held. | Meeting minutes | | | | | | |
| | | (e) 4° Finance and Establishment Standing Committee meeting for the FY held. | Meeting minutes | | | | | | |
| RpCC and GCC collect | | rkets bus/truck/auto rickshaw/rickshaw/c rocess relating to diversify earnings from C | | regular basis | | | | | |
| 4.3 Establish integrated computer-based financial management system (IFMS) | Integrated computer systems implemented | Task 1: Develop and install the integrated computer systems which linked accounting-tax database—budget (the systems included functions of Financially Independent Accounting System and Reserve Fund for rehabilitation) in cooperation with PMO / MSU Software | Financial Statement | Y | Y | Y | Y | Y | |
| | | Task 2: Ensure implementation of the integrated computer systems by training staffs in CC (the systems included functions of Financially Independent Accounting System and Reserve Fund for rehabilitation) / MSU Software | Financial Statement | Y | Y | Y | Y | Y | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | | ogress (Y =comple and brief description | | | |
|--|---|---|--------------------------------------|-----|--|------|-----|------|
| | | 1000 11 10010 101 11 20 27,7 20 | Means | NCC | CoCC | RpCC | GCC | ChCC |
| 4.4 Prepare financial statements and conduct internal audit | Compiled with | Task 1: Prepare Financial Statement (FS: income & expenditure statement) within one month of the closure of the fiscal year. | Financial Statement | Υ | Y | Y | Y | Y |
| | | Task 2: Submit the FS and present relevant documents in order for the internal audit department to carry out audit and to prepare report within three months of each fiscal year. | Audit Report | N | N | N | N | N |
| | | Task 3: Submit audit report to City Corporation meeting and PMO. | Audit Report | | | | | |
| | | Task 4: Review the audit observation made by Standing Committee in the CC monthly meeting and suggests appropriate actions. | Meeting Minutes | | | | | |
| | | Task 5: Correct and improve the financial and accounting system based on the decision of the CC monthly meeting and initiate disciplinary action against the concerned staff, if necessary. | Official Letter | | | | | |
| | actions during the month: of GOB does not accepted (| CCs' internal audit. So, CC doesn't conduct | internal audit. | | | | | |
| 4.5 Increase non-tax revenues at least by the inflation rate in each year | Compiled with | Task 1: Update rates of non-tax revenue sources (fees, lease, rent, etc.) in accordance with the Model Tax Schedule. | Progress Report & Meeting Minutes | Υ | Y | Υ | Y | Υ |
| | | Task 2: Fix target for collection of non-tax revenues by each official and adopt non-tax revenue collection plan. | FY 2017 / 18 Collection Target | Υ | Υ | Υ | Υ | Υ |
| | | Task 3: Monitor progress of implementation of this plan every month. | Progress Report | Υ | Υ | Υ | Υ | Υ |
| | | Task 4: Review the tasks mentioned above every month by CEO/Secretary. | Progress Report | Υ | Υ | Υ | Υ | Υ |
| | | Task 5: Review progress of other non-tax revenue in the monthly meeting of CC meeting | Progress Report | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/done Add brief description on actions/progress in each CC | | | | | | |
|---|---------------------------|---|-------------------------------------|---|------|---|-----|---|--|--|
| | | 130 130 131.1. 202,7,20 | Means | NCC | CoCC | RpCC | GCC | ChCC | | |
| | actions during the month: | | | | | | | | | |
| | increased in each year. | | | | | | | | | |
| 4.6 All debts due to GOB and other entities paid as per the schedule | Compiled with | Task 1: Review documents related to all due debts to the Government of Bangladesh and any other entity, and make budget provision for making full repayment according to schedule. | Quarterly debt payment report | Υ | N/A | P (RoCC has outstanding Electricity Bills) | Y | P (ChCC has outstanding Electricity Bills) | | |
| oteworthy CC-level ac | | Task 2: Inform PMO about repayment of due debt on a quarterly basis. | Quarterly debt payment report | | | | | | | |
| Noteworthy CC-level a | actions during the month: | | | | | <u> </u> | | • | | |
| 4.7 Outstanding bills (incl. electricity and telephone) | s (incl. electricity | Task 1: Ensure regular receipt of electricity and telephone bills every month | Copy of Bills | Υ | Y | N | Y | Y | | |
| older than 3 months paid | | Task 2: Settle disputes over arrear electricity bills (as per decision of the inter-ministerial meeting in 2005). Also settle disputes over telephone bills, if any | Payment Document | Р | Р | Р | Υ | P | | |
| | | Task 3: Keep provision in the budget for payment of electricity and telephone bills and ensure payment regularly. | Budget Copy | Р | Р | Y | Y | Р | | |
| | | Task 4: Review progress of bill payment position every month by CEO/Secretary | Payment Document | Р | Р | Υ | Υ | Р | | |
| | | Task 5: Review progress of bill payment in the monthly meeting of CC meeting. | Meeting Minutes | Р | Р | Р | Υ | Р | | |
| Noteworthy CC-level a | actions during the month: | | | | | | | | | |
| 4.8 Budget compared with the actual expenditure → the role of Finance and Establishment | Compiled with | Task 1: CC will initiate to prepare a budget proposal before starting of the financial year compared with the budget and actual outlays in the previous year following rules and procedure as mentioned in CC Act (2018/19) | Draft Budget | N | N | N | N | N | | |
| Committee strengthened → the information | | Task 2: The proposed budget will be disclosed and displayed for citizens' | Photo | | | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | | ogress (Y =comple dd brief description | | | |
|---|--|--|--------------------------|-----|---|------|-----|------|
| | | 1000 11 10010 101 11 202,7,20 | Means | NCC | CoCC | RpCC | GCC | ChCC |
| displayed at the CC office | | comments/suggestions well ahead of the same is discussed in CSCC and approved in the CC meeting. | | | | | | |
| | | Task3: Considering the comments/ suggestions of citizens and those of CSCC meeting, CC will finalize and approve the budget in the CC meeting before starting the concerned financial year and will submit to the prescribed authority for approval. | Final Budget | | | | | |
| Noteworthy CC-level a | actions during the month: | | | 1 | • | | 1 | |
| 5.1 Establishment of Civil Society Coordination | At least 4 meetings held and the minutes | Task 6: Secretary of CSCC submit quarterly report with minutes for approval of Mayor, and circulate to participants | Letter / Meeting minutes | Υ | Υ | Υ | Υ | Y |
| Committee (CSCC) and make it | prepared | a) 1st CSCC meeting for FY 2017/18 | Meeting minutes | | | | | |
| functional | | b) 2nd CSCC meeting for FY 2017/18 | Meeting minutes | | | | | |
| | | c) 3rd CSCC meeting for FY 2017/18 | Meeting minutes | | | | | |
| | | d) 4thCSCC meeting for FY 2017/18 | Meeting minutes | | | | | |
| Noteworthy CC-level a | actions during the month: | | | | | | | |
| 5.2 Establish & operationalize Ward Level Coordination Committee (WLCC) | i. All WLCCs held every three month ii. Good practices of WLCC shall be assessed and listed. | TOR i) Arranged open discussion by inviting ward citizen to involve in the development activities and CC administration. | Meeting minutes | | | | | |
| | | ii) Arranged open discussion in each after 6 months on overall activities of the ward through inviting 150 persons including budget allocation from CC and write down the peoples demand and send it to CC council meeting for implementation | Meeting minutes | | | | | |
| | | a) 1st WLCC meeting | Meeting minutes | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/do Add brief description on actions/progress in each CC | | | | | |
|---|---------------------------------|--|--------------|--|------|------|-------------------|------|--|
| | | ,, | Means | NCC | CoCC | RpCC | GCC | ChCC | |
| | | b) 2nd WLCC meeting | Meeting | | | | | | |
| | | | minutes | | | | | | |
| | | c) 3rd WLCC meeting | Meeting | | | | | | |
| | | | minutes | | | | | | |
| | | d) 4thWLCC meeting | Meeting | | | | | | |
| | | - | minutes | | | | | | |
| Noteworthy CC-level | actions during the month: | | | | | | | | |
| 5.3 Community | 3R activity with CG | Task 1: Conduct workshop for concept | Reports | | | | | | |
| integration and formation of | implemented and model for 3R in | and implementation of CG activity according to the PMO guideline | | | | | | | |
| Community Group | collaboration with CG | Task 4: Provide CG members training on | Reports | | | | | | |
| | proposed. | management and implementation of activities | Reports | | | | | | |
| | | Task 5: Initiate waste collection and other social activities with CGs | Reports | | | | | | |
| | | Task 6: Review the activities of waste collection and other social issues and improve the activity. | Reports | | | | | | |
| | | Task 7: Conduct training on 3R for CG, and guide them to address other social issues and community development by community groups implement it. | Reports | | | | ogress in each CC | | |
| | | Task 8: Review 3R activities by CG, and a model is proposed | Reports | | | | | | |
| | | Task 9: Expand activities of waste collection and 3R in other Wards. | Reports | | | | | | |
| | | Task 10: Collect information of existing registered community group and patronize them to involve in the community work as guided by PMO | Reports | | | | | | |
| | | Task11 : Form community Base organization (CBO) in the core area of pilot wards. | Reports | | | | | | |
| Noteworthy CC-level | actions during the month: | | | | | | | | |
| 5.4 Prepare Gender Action Plan (GAP) – | | Task 3 :CC allocates budget for GAP implementation | Reports | Y | Y | Υ | Υ | Υ | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/dor Add brief description on actions/progress in each CC | | | | | |
|--|---|--|--------------------------------|---|------|------|-----|------|--|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC | |
| funded by the CC | GAP being fully implemented and quarterly report | Task 4: The standing committee follows TOR as below till a regulation prepared by the ministry | Reports | | | | | | |
| | prepared. | Task 4: Budget allocated for implementation of PRAP | Reports | | | | | | |
| Noteworthy CC-level a | ctions during the month: | | | | | | | | |
| Reduction Action Plan (PRAP) – I funded by CGP | PRAP revised and endorsed by CSCC. | Task 5: Prepare draft PRAP based on the guideline sent by PMO | Reports | Υ | Υ | Υ | Υ | Υ | |
| | Implementation commenced and the annual report produced. | Task 6: The draft PRAP is discussed, improved and endorsed in the CSCC meeting. | Meeting minutes | | | | | | |
| | | Task 7: Task 6: The PRAP is finally approved by CC Council meeting. | Meeting minutes | | | | | | |
| Noteworthy CC-level a | ctions during the month: | | | | | | | | |
| 5.6 Revise Citizen Charter | Citizen Charter revised annually. | Task 4: Discuss the contents of Citizen Charter in CSCC meeting and approve with modification/improvement, if any | Reports | Y | Y | Y | Y | Υ | |
| | | Task 5: Display the Citizen Charter in a suitable place at CC premises, distribute in the form of booklet and also publish in the local newspaper for wide circulation. | Meeting minutes/ Reports | | | | | | |
| Noteworthy CC-level a | ctions during the month: | | | | | | | | |
| Citizen Report Card system (Note: IT Facilitator is to | Citizen Report Cards revised and approved by CSCC The card distributed | Task 5: Use feedback in the citizen's report card to identify/assess gap in the existing services and facilities and to project the demand of services and facilities. Also use the result for | Reports | Y | Υ | Y | Y | Υ | |
| ipport the data htry after the urvey.) | and the result is compiled and disclosed at least once | enhancing accountability of the CC Task 6 : Compile the result and disclose at least twice within phase-2 implementation period | Meeting minutes/ Reports | | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | | ogress (Y =comple dd brief description | | | |
|--|---|--|----------------------|-----|---|------|-----|------|
| | Ğ , | ,, | Means | NCC | CoCC | RpCC | GCC | ChCC |
| 5.8 Establish & operationalize | GRC is established with personnel and | Task 3: Establish Grievance Redress Cell at CC office. | Reports | Y | Υ | Υ | Υ | Υ |
| Grievance Redress Cell (GRC) with | budget assignment. Guidelines of GRC | Task 4: Hold one or more GRC meeting every month along with APs | Meetin minutes | | | | | |
| revised terms of reference | (work and reporting flow) is available. | Task 5: Determine the merit of each grievance | Reports | | | | | |
| | | Task 6 :Resolve grievance within 15 days of receiving complaint | Reports | | | | | |
| | | Task 7: If AP is not satisfied with GRC decision advise him/her to lodge for an appeal to the CC grievance redress cell | Reports | | | | | |
| | | Task 8: Scrutinize the complaints /grievances and select the potential once for discussion for discussion and resolving those on a monthly basis | Reports | | | | | |
| | | Task 9: Invite the potential complaints in the GRC and hold meeting on a monthly basis. Resolve the grievance with Aps/Complaints or include the same as an agenda of CC monthly meeting | Reports | | | | | |
| | | Task 10: Keep record of all Grievances received with receiving date, contact details with complaints, nature of Grievances, agreed corrective actions with dates of these were effected and final outcome. | Reports / Records | | | | | |
| | | Task 11: CC will include 'Grievance Redress ' in the agenda of City Corporation meeting for taking appropriate action | Meeting minutes | | | | | |
| Noteworthy CC-level a | ections during the month: | | | | | | | |
| 6.1 Initiate/update Master Plan – in coordination with | Prepared plans are accessible from public | Master plan including drainage plan, traffic & transportation plan, land use plan, solid waste management plan are | Copy of Plan | Y | Υ | Y | Υ | N |
| relevant authorities & agencies | | prepared/updated | | | | | | |
| a agencies | | Detailed Area Plan is prepared | Copy of Plan | Υ | Υ | Υ | Υ | N |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | | ogress (Y =comple <i>dd brief descriptic</i> | | | |
|--|--|--|--|--------------------|---|-----------------|---------------|----------------|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC |
| | | Action plans for infrastructure and public | Copy of Plan | | | | | |
| | | facilities are prepared | | | | | | |
| | | Officer in charge of each plan is assigned | Office Order | | | | | |
| | | Committee for each plan is set up | Office Order | | | | | |
| Master Plan is remain ministry in case of Co | CC. RAJUK is the custodian of | n the shelf of each CC. The reasoning behind of Master Plan covering both NCC and GCC are RAJUK and NCC as well as GCC, though d | rea which is under | different minist | ry (Ministry of P | ublic Works). T | hat's why the | re is a lack c |
| 6.2 Implement development | Major areas of illegal land use and squatting | At least one qualified officer in charge of building permission is assigned | Done | | | | | |
| control | are plotted on map | Signers for application procedure are defined | Done | | | | | |
| | | Application is examined without delay | Done | | | | | |
| | | Use of permitted buildings are consistent with land use plan | Done | | | | | |
| | | Illegal buildings are identified | Report | Y | Υ | Y | Y | Υ |
| | | Any action has been taken to illegal buildings | Report | Υ | Υ | Υ | Υ | Υ |
| During FY2016-17, Gon n spite of not having n terms of occupanc | list of all approved building y, building code and compat | illegal buildings as part of fulfilling this activity and land use the CCs, with assistance from ibility of land uses. The report preparation is | planning Specialis in progress and ex | t and Facilitators | , identified some | e buildings and | | _ |
| 6.3 Infrastructure Development Plan (IDP) reviewed & | consistent with CCIDP | IDP information is accessible for citizen by website or as hardcopy | Screen shot of Website | Y | Р | Y | Y | Υ |
| evised through nter-governmental oordination and itizen participation | | Infrastructure list is revised based on criteria which is set in policy papers by WLCC, standing committee, CSCC by the first quarter | Revised List of IDP | Y | Р | Y | Y | Υ |
| | | Revised IDP shared in CDCC for coordination and collaboration by the end of 2 nd quarter | Meeting Resolution | | | | | |
| | | Comments and recommendations given by Standing Committees, CSCC and CDCC are reflected in IDP by CPU and reviewed | Meeting Resolution | | | | | |

Cumulative progress (Y =completed, P= in progress, Blank= Not started/done)

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Add brief description on actions/progress in each CC | | | | | ion Add brief description on actions/progress in each CC | | | | | |
|---|---|--|-------------------------------------|--|------|------|-----|------|--|--|--|--|--|--|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC | | | | | | |
| | | again in Standing committee, CDCC and CSCC by 3 rd quarter | | | | | | | | | | | | |
| | | Revised IDP approved by CC Parisad | CC Council Meeting Resolution | Υ | N | Υ | Υ | Υ | | | | | | |
| | | Practical promotion to financial supporters is conducted | - | | | | | | | | | | | |
| | | No infrastructure is developed if it is not mentioned in IDP | - | | | | | | | | | | | |
| IDP sub-projects list he completed by mid-July revised IDP will be sha | y 2017. The delay in taking red in Standing Committee | criteria which is set in policy papers by WLCC g oath of the Mayor is mainly responsible for c, CDCC and CSCC and will be approved by CC | this backlog. Besi council. | | • | • | | | | | | | | |
| 6.4 Prepare O&M Action Plan | | Prepare O&M action plan based on framework set by PMO | Report | Y | Υ | Y | Y | Υ | | | | | | |
| | | Submit drafts O&M action plan to PMO for their approval | | Υ | Υ | Υ | Υ | Y | | | | | | |
| | | Submit the progress reports to PMO to ensure implementation | | | | | | | | | | | | |
| | | Implement O&M action plan | | | | | | | | | | | | |
| The construction of Ba Sub-projects in NCC at O&M of any sub-proje 6.5 Implement environmental laws | nd CoCC is not expired. That ects at the CC level. CC takes any action to stop and solve illegal | be completed in GCC, RpCC and ChCC. On or t's why O&M is not due in any CC. However, CC assign officer(s) in charge of environmental conservation | | | | | | | | | | | | |
| & regulations ← assisted by DSM/CGP | actions and situations | CC comply act and rule in its infrastructure development | | Y | Y | Υ | Y | Υ | | | | | | |
| DSM/CGP | | CC identifies environmentally vulnerable areas and activities against Environmental Conservation Act within the jurisdiction of CC | | Р | Р | Р | Р | Р | | | | | | |
| | | CC takes action to stop the illegal activities which are not relay with Environmental Conservation Act | | | | | | | | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative pro | ogress (Y =comple dd brief description | ted, P= in progr on on actions/pr | ess, Blank= No rogress in each | t started/done) |
|---|--|--|---|-------------------|---|--------------------------------------|-----------------------------------|-----------------|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC |
| | | ave been identified in all CCs, but report has | been prepared in | case of only Ch(| CC. It is expected | that report of | remaining oth | er two CCs will |
| 6.6 Improve sanitary situations - public toilets & drainage | No. of public toilets and community latrines and waste water drainage | CC assign officer in charge of sanitation | Existing Condition Report on Public Toilet | Y | Y | Υ | Y | Υ |
| | connections are increasing. | Complete the situation analysis on overall sanitation condition of CC | Demand List | Р | Р | Р | Р | Р |
| | mcreasing. | Demand analysis and area selection for public and household toilets | Report on O&M of Public Toilet | | | | | |
| | | Build and coordinates operation and maintenance of public toilets | - | | | | | |
| | | CC facilitate toilet installation for households | - | | | | | |
| | | CC increase drainage connection of waste water from households | - | | | | | |
| The Urban planners of | actions during the month: GICD, CGP reviewed the rest the overall situation analy | elevant secondary data and reports with a vie | ew to analyze sani | tation situation. | In the following | months strateg | ies and option | will be will be |
| 6.7 Solid waste management – awareness raising & | Solid waste collection coverage and frequency are | CC assign officers in charge of solid waste management | Report on existing CBO Operation | Y | Y | Υ | Y | Υ |
| improving practices ← jointly with Activity 5-3 (Community | improved. | CC establishes primary waste collection system by collaboration with Community Based Organizations(CBOs), Traditional local organization and private sectors | Report on Existing Condition of SWM | Р | Р | Р | Р | Υ |
| Groups) | | CC locates dust bins, solid waste deposits and transfer station appropriately in collaboration with community | Report of CC SWM operation | Р | P | Р | Р | Р |
| | | CC coordinates to clean solid waste from road and drainage | Report on SWM Coverage and Frequency Rise | | | | | |
| | | CC collects solid waste in wider area and dispose it into a specific dumping site | | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/doin Add brief description on actions/progress in each CC | | | | | |
|---|---|---|--------------------|---|------|------|-----|----------|--|
| | 2 TR langerior june 10 | 10000 1000 10111 2017/10 | Means | NCC | CoCC | RpCC | GCC | ChCC | |
| Pilot Community Grou Report on existing con | | in GCC and RpCC. Training on 3R Activity will lection system has been prepared for ChCC o | | | | | | | |
| 7.1 Awareness raising campaigns on specific law | At least one campaign activities implemented. | Task 1: Law Officer (or officer in charge, if Law Officer is not assigned) requests each department to raise law issues | Office letter | Υ | Y | Y | Y | Υ | |
| enforcement issues | | Task 2: Law Officer examines the raised law issues, and propose possible actions to be taken | Review report | Υ | Y | Y | Y | Υ | |
| | | Task 3: Law Officer makes detail plan of awareness campaign on a specific issues (at least one) with budget | Plan & budget | Υ | Y | Υ | Y | Υ | |
| | | Task 4: The plan of awareness campaign is examined, and discussed by the Standing Committee for law and discipline and approved by City Corporation meeting. | Approval letter | | | | | | |
| | | Task 5: The plan of awareness campaign submitted to CC meeting for approval (if, any comments raised, then examined in the Standing Committee for revision, and submitted to CC for approval again) | Meeting minutes | | | | | | |
| | | Task 6: Law officer implement campaign activity | Rally | | | | | | |
| | | Task 7: Law officer make report on the campaign activity, and submitted to Mayor and CEO | Campaign report | | | | | | |
| Noteworthy CC-level a | actions during the month: | | | | | | | | |
| 7.2 Establish and operationalize Law | A workshop for the | Task 3:Make plan for law enforcement | Plan | Υ | Y | Y | Υ | Υ | |
| nforcement Unit | Law & Discipline Standing Committee | Task 4: Hold training on law enforcement | Training report | Υ | Y | Y | Υ | Y | |
| (LEU) | conducted. | Task 5: Implement law enforcement activity | Plan & report | | | | | <u> </u> | |
| | | Task 6: Produce report on law enforcement | Report | | | | | | |

| Area/Activity | 2- PR Target for June '18 | ICGIAP Tasks for FY 2017/18 | Verification | Cumulative progress (Y =completed, P= in progress, Blank= Not started/done) Add brief description on actions/progress in each CC | | | | | | |
|-----------------------------------|--|---|--------------------|---|------|------|-----|------|--|--|
| | | | Means | NCC | CoCC | RpCC | GCC | ChCC | | |
| 7.3 Capacity development of Law | Proposed legal actions implemented and | Task 1: Participate in training on law enforcement | Attendance sheet | Y | Y | Y | Υ | Y | | |
| Enforcement & Discipline Standing | produce report | Task 2: Examines awareness campaign on law (proposed in activity 7.1) | Approval letter | | | | | | | |
| Committee | | Task 3:Examines plan of law enforcement activities (proposed in activity 7.2) | Report by LEU | | | | | | | |

Noteworthy CC-level actions during the month:

Table 3.1.3: Problems/Issues and Resolutions to be Undertaken or Already Undertaken/Achieved

| Problems/Issue | Resolutions to be undertaken | Undertaken/Achieved |
|---|---|---|
| Consistency between selection of PRAP packages and priority list of CAPs prepared for the respective CDCs. | Community Action Plan (CAP) has been prepared for most of the CDCs of each CC. The remaining CAPs are expected to be completed by September in all CCs. The priority list of infrastructure has been prepared in each CDC based on needs and preference of the CDC members in the meeting. So the CAPs reflect demand of the community that are inserted in the CAP report and MAP. | Selection of sub-sequent PRAP infrastructure packages should comply the priority lists of CAP. Otherwise community needs would not be fulfilled and the CAPs would remain in the self without implementation in the pragmatic way. Therefore, the concerned authority engaged in preparation of PRAP scheme should consider this issue and coordinate with JUPF and SUPS from time to time as well. |
| Outstanding Electricity Bills of ChCC: ChCC has not paid outstanding electricity bills from the period of the previous Mayor and the current Mayor is not interested. (ICGIAIP Activity – 4.7) | The PD may be requested to raise the issue directly with the CC leadership or discuss with the concerned authority. | N.A. |
| Standing Committees' Meeting | As per ICGIAP action plan, each Standing Committee has to conduct two meeting in a year. However only Finance and Establishment Standing Committee held their meetings regularly. Other Standing Committees are not meet regularly and are not performing their roles. To overcome this situation, we talked to the councilors of | After pursuing several time now the Standing Committees of RpCC are hold |
| Community organizer, Community Health | Since the Community Organizer, Community Teacher, are not receiving their salary on time they are in hardship. | Need to quick disburse of salary. |

3.2 Progress of Design, Supervision, and Monitoring

3.2.1 Site Visits

The DSM Sub-team has conducted the following site visits in the month of August, 2017 in order for supervising the Batch 1 subprojects as well as the Tendering progress & physical works progress of Batch-2.

| | Table 3.2.1: Site Visits by DSM Sub-team during the Month of August, 2017 | | | | | | | | | | | |
|-----------------|---|-------------|--|----------------|--|--|--|--|--|--|--|--|
| Month | Date | Destination | Activity | Attendance | | | | | | | | |
| August- 2017 | 01.08.2017 | NCC | Supervision of Batch 1 and Batch-2 Subprojects | QCS-1 & QCS-2. | | | | | | | | |
| | 06.08.2017 | NCC | Inspection Batch-1 final bill (Municipal Facilities works) | QCS-1 & QCS-2 | | | | | | | | |
| | 07.08.2017 | CoCC | Inspection Batch-1 final bill (Municipal Facilities works) | QCS-2 | | | | | | | | |
| | 17.08.2017 | NCC | Inspection Batch-1 final bill (Municipal Facilities works) | QCS-1 | | | | | | | | |
| | 20.08.2017- 22.08.2017 | ChCC | Inspection Batch-1 final bill (Municipal Facilities works) | QCS-2 | | | | | | | | |
| | 23.08.2017- 24.08.2017 | RpCC | Inspection Batch-1 final bill (Municipal Facilities works) | QCS-1 | | | | | | | | |
| | 28.08.2017 | GCC | Inspection Batch-1 final bill (Municipal Facilities works) | QCS-1 | | | | | | | | |

3.2.2 Progress Summary of Batch 1 Subprojects

The financial progress of Batch 1 subprojects as of the end of August, 2017 is summarized below. The total amount that 5 CCs paid to their contractors was 286.86 Crore BDT which is 5.81 Crore BDT increase from the last month.

CoCC shows good physical progress, and financial progress among the five City Corporation go up in this months. Secondly NCC also achieved the good Physical and financial progress of this month. RpCC shows moderate progress. GCC show less progress among the all city corporation. The progress of this CC is closely monitored. ChCC was much behind the schedule but the work has commenced for 16 subprojects. From coming months, good progress can be expected.

Table 3.2.2: Financial Achievement by Subproject Implementation

As of 31 August, 2017

| | | 7.0 0. 517.03000, 2017 |
|--|--------------------|------------------------|
| Description | Amount (Crore BDT) | Remark |
| JICA's upto total disbursement to LGED | 417.50 | 31-August-2017 |
| Achievement as on the end of August 2017 | 417.50 | 100% |

Table 3.2.3: Financial Progress by CCs, Batch-1

As of 31 August, 2017

| | | | | | AS UI | 31 August, 2017 |
|--------------|----------|---------|-------------------|------------------|------------------|-----------------|
| Name of City | Subpro | ject No | Contr | act Awarded | Disburseme | ent |
| Corporation | Original | Revised | No of Packages | Amount (Tk) | Amount (Tk) | % |
| NCC | 3 | 3 | 3 | 275,168,148.52 | 238,929,142.00 | 86.83 |
| CoCC | 9 | 8 | 8 | 689,235,186.35 | 668,950,347.00 | 97.06 |
| RpCC | 18 | 18 | 18 | 877,353,647.75 | 693,800,004.00 | 79.08 |
| GCC | 9 | 9 | 9 | 895,708,596.20 | 490,044,999.63 | 54.71 |
| ChCC | 18 | 17 | 16 | 1,187,489,948.66 | 776,937,529.00 | 65.43 |
| Total | 57 | 55 | 54 | 3,924,955,527,48 | 2,868,662,021,63 | 73.09 |

3.2.3 Progress Summary of Batch 2 Subproject

DSM team have completed the Design 71 Sub-projects. Sub projects under preparation NCC2-7, & NCC2-10, CoCC2-5.

Note: 3 additional Sub-project designs have not progressed for the following reasons

- RpCC2-13 CC failed to provide adequate location/land for truck terminal
- ChCC2-6 SP determined not feasible by FSMP review requiring land acquisition, funding reallocated for extension of ChCC2-5
- NCC2-8 Khal rehabilitation/reconstruction included in works planned by others

Deseign and Drawing submissions 70/74 sub-projects (96%) completed

Summarily 61 nos. Sub-Projects DD have been submitted and are being or have been processed for e-tendering by the PCO as of August 2017.

.

- NCC2-1, NCC2-3, NCC-02, NCC2-4, NCC2-5, NCC2-6 & NCC2-09, NCC2-11, NCC2-12= Total 9 out of 12.
- GCC2-1, GCC2-2, GCC2-3, GCC2-4, GCC-05, GCC2-6, GCC2-7, GCC2-8 GCC2-9, GCC2-10, GCC2-11, GCC2-12, GCC2-13, GCC2-14= Total 14 out of 14.
- RpCC2-1, RpCC2-2, RpCC2-3, RpCC-04, RpCC2-5, RpCC2-6, RpCC2-7, RpCC2-8, RpCC2-9, RpCC2-10, RpCC2-12, RpCC2-14, RpCC2-15, RpCC2-16, RpCC2-17, RpCC2-18, RpCC2-19, RpCC2-20, RpCC2-21, RpCC2-22 & RpCC2-23, RpCC2-25 = Total 22 out of 25.
- CoCC-o7,CoCC-o9, CoCC2-6, CoCC2-o4=4
- ChCC2-2, ChCC2-3, ChCC2-4, ChCC2-7, ChCC-08, Chcc2-09, ChCC2-10, ChCC2-12, ChCC2-13, ChCC2-14, ChCC2-15, ChCC2-16 & ChCC2-17= Total 13 out of 17.
- 3 Sub-projects notified that corrections/adjustments are required.
 - ChCC2-1, RpCC2-11, ChCC2-05
- 1 Sub-projects currently under review
 - RpCC2-18

Summary of status:

Accepted Sub-projects-65 Under Review-3 Correction/Adjustmnents-3 To be completed-3, Total=74

Table 3.2.4: List of Batch2 Subprojects

As of 31 August, 2017

| | R | evised | No of Subpro | ojects | | | Remarks |
|-------|----------------------|-----------------------------|-------------------------|----------|-----|-------------------|---------|
| СС | No of Subprojects | Project Cost (Crore BDT) | Draft Preparation DD | Approved | NOA | Work Commenced | |
| NCC | 12 | 269.51 | 9 | 9 | 6 | 6 | - |
| GCC | 14 | 236.60 | 14 | 14 | 10 | 10 | - |
| CoCC | 9 | 249.53 | 7 | 0 | - | - | - |
| RpCC | 25 | 217.23 | 24 | 24 | 15 | 15 | - |
| ChCC | 17 | 444.08 | 16 | 13 | 4 | 4 | - |
| Total | 77 | 1416.59 | 70 | 60 | 35 | 35 | - |

Table 3.2.5: Financial Status of Batch 2 by CCs

As of 31 August, 2017

| Name of | Subpro | oject No | Contrac | ct Awarded | Disbursem | Disbursement | | | |
|---------------------|----------|----------|----------------|------------------|--------------|--------------|--|--|--|
| City Corporation | Original | Revised | No of Packages | Amount (BDT) | Amount (BDT) | % | | | |
| NCC | 12 | 12 | 6 | 723,201,626.13 | 0.00 | 0.00 | | | |
| CoCC | 9 | 8 | 0 | 0.00 | 0.00 | 0.00 | | | |
| RpCC | 25 | 24 | 15 | 1,093,823,986.55 | 0.00 | 0.00 | | | |
| GCC | 14 | 14 | 10 | 1,142,257,402.51 | 0.00 | 0.00 | | | |
| ChCC | 17 | 16 | 4 | 219,524,258.24 | 0.00 | 0.00 | | | |
| Total | 77 | 74 | 35 | 3,178,807,273.43 | 0.00 | 0.00 | | | |

Table 3.2.6 Environmental Monitoring

| Name of City Corporation | Environ | mental Monito | ring status ,Ba | Environmental monitoring by check sheet | | | | |
|-----------------------------|---|---------------|-----------------|---|-----|-----|-----|--|
| Corporation | Number of IEE EIA Sub projects Under construsion sub projects Completed Completed | | | | | IEE | EIA | |
| | Sub projects | Completed | Completed | IEE | EIA | | | |
| NCC | 12 | 12 | 0 | 6 | 0 | | | |
| CoCC | 9 | 9 | 1 | 0 | 0 | | | |
| RpCC | 25 | 25 | 2 | 15 | 0 | | | |
| GCC | 14 | 14 | 1 | 10 | 0 | | | |
| ChCC | 17 | 17 | 2 | 4 | 0 | | | |
| Total | 77 | 77 | 6 | 35 | | | | |

Table 3.2.7: Progress of Batch 2 Survey Work

| | | Topographic Survey | | | | | | | | | | ,, | | | | | | |
|-------------|---------|--------------------|-----------|--------|------------|-----------|------|------------|-----------|------|------------|-----------|-------|-----------|-----------|------|------------------------|-----------|
| СС | Road cu | m Road+D | rain (km) | | Drain (km) |) | 0 | verpass (ı | 10) | | Bridge (no |) | | Khal (km) | | | ol cum Cy elter/Cen | |
| | Plan | Actual | Remaining | Plan | Actual | Remaining | Plan | Actual | Remaining | Plan | Actual | Remaining | Plan | Actual | Remaining | Plan | Actual | Remaining |
| Chittagong | 10.2 | 10.2 | 0 | | | | 3 | 3 | 0 | 1 | 1 | 0 | | | | 8 | 8 | 0 |
| Comilla | 75.3 | 75.3 | 0 | 40.5 | 40.5 | 0 | | | | 9 | 9 | 0 | 33.8 | 33.8 | 0 | | | |
| Narayangonj | 23.44 | 23.44 | 0 | 36.27 | 36.27 | 0 | | | | 16 | 16 | 0 | 34.94 | 20 | 14.94 | | | |
| Gazipur | 54.8 | 54.8 | 0 | 35.3 | 35.3 | 0 | | | | 1 | 1 | 0 | | | | | | |
| Rangpur | 76.3 | 76.3 | 0 | 54.1 | 54.4 | 0 | | | | 1 | 1 | 0 | | | | | | - |
| Grand Total | 240.04 | 240.04 | 0 | 166.17 | 166.17 | 0 | 3 | 3 | 0 | 28 | 28 | 0 | 68.74 | 53.8 | 14.94 | 8 | 8 | 0 |
| % Progress | | 100.00 | • | | 100.00 | | | 100.00 | | | 100.00 | | | 78.26 | | | 100.00 | _ |
| % Remaining | | | 0.00 | | | 0.00 | | | 0.00 | | | 0.00 | | | 21.74 | | | 0.00 |

| | | F | inancial Status of B | atch 1 by CCs | | |
|--------------|----------|---------|----------------------|------------------|------------------|-----------------------|
| | | | | | | As of 31 August, 2017 |
| Name of City | Subpro | ject No | Contra | ct Awarded | Disburse | ement |
| Corporation | Original | Revised | No of Packages | Amount (BDT) | Amount (BDT) | % |
| NCC | 3 | 3 | 3 | 275,168,148.52 | 238,929,142.00 | 86.83 |
| CoCC | 9 | 8 | 8 | 689,235,186.35 | 668,950,347.00 | 97.06 |
| RpCC | 18 | 18 | 18 | 877,353,647.75 | 693,800,004.00 | 79.08 |
| GCC | 9 | 9 | 9 | 895,708,596.20 | 490,044,999.63 | 54.71 |
| ChCC | 18 | 17 | 16 | 1,187,489,948.66 | 776,937,529.00 | 65.43 |
| Total | 57 | 55 | 54 | 3,924,955,527.48 | 2,868,662,021.63 | 73.09 |

| | | F | inancial Status of B | atch 2 by CCs | | |
|--------------|----------|---------|----------------------|------------------|--------------|-----------------------|
| | | | | | | As of 31 August, 2017 |
| Name of City | Subpro | ject No | Contra | ct Awarded | Disburs | sement |
| Corporation | Original | Revised | No of Packages | Amount (BDT) | Amount (BDT) | % |
| NCC | 12 | 12 | 6 | 723,201,626.13 | 0.00 | 0.00 |
| CoCC | 9 | 8 | 0 | 0.00 | 0.00 | 0.00 |
| RpCC | 25 | 24 | 15 | 1,093,823,986.55 | 0.00 | 0.00 |
| GCC | 14 | 14 | 10 | 1,142,257,402.51 | 0.00 | 0.00 |
| ChCC | 17 | 16 | 4 | 219,524,258.24 | 0.00 | 0.00 |
| Total | 77 | 74 | 35 | 3,178,807,273.43 | 0.00 | 0.00 |

Progress Summary of Batch 1 Subproject by CCs

| | | | Physical Progr | ess (%) | | | | | | Financial Progress | • | | |
|---------------|-------------------|------------------|----------------|------------|----------------|-----------|------------|-------------------------|----------------------|--------------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | Completion | Up to previous | Reporting | Cumulative | Pa | yment Bill Amount (E | DT) | | % Progress | |
| | | (BDT) (Rev.) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Chittagong Ci | ty Corporation (0 | hCC) | | | | | | | | | | | |
| ChCC1-1 | Complete | 41,649,479.00 | 07.12.2015 | 20.02.2017 | 100.00 | 0.00 | 100.00 | 30,631,074.00 | 0.00 | 30,631,074.00 | 73-54 | 0.00 | 73.54 |
| ChCC1-2 | Complete | 141,332,101.00 | 07.12.2015 | 19.02.2017 | 100.00 | 0.00 | 100.00 | 85,363,556.00 | 0.00 | 85,363,556.00 | 60.40 | 0.00 | 60.40 |
| ChCC1-3 | Complete | 186,915,402.00 | 07.12.2015 | 15.02.2017 | 95.00 | 0.00 | 95.00 | 152,240,901.00 | 0.00 | 152,240,901.00 | 81.45 | 0.00 | 81.45 |
| ChCC1-4 | Complete | 88,186,403.00 | 08.11.2015 | 07.11.2016 | 100.00 | 0.00 | 100.00 | 81,050,607.00 | 0.00 | 81,050,607.00 | 91.91 | 0.00 | 91.91 |
| ChCC1-5 | Developed by CC | & Dropped | | | | 0.00 | | | | | | | |
| ChCC1-6 | Complete | 69,995,195.36 | 14.12.2015 | 28.02.2017 | 80.00 | 5.00 | 85.00 | 44,185,481.00 | 0.00 | 44,185,481.00 | 63.13 | 0.00 | 63.13 |
| ChCC1-7 | Complete | 17,504,858.16 | 14.10.2015 | 12.08.2017 | 92.00 | 3.00 | 95.00 | 14,809,482.00 | 0.00 | 14,809,482.00 | 84.60 | 0.00 | 84.60 |
| ChCC1-8 | Complete | 18,497,076.31 | 14.10.2015 | 12.08.2017 | 92.00 | 0.00 | 92.00 | 15,584,277.00 | 0.00 | 15,584,277.00 | 84.25 | 0.00 | 84.25 |
| ChCC1-9 | Complete | 64,308,416.00 | 14.12.2015 | 07.08.2017 | 90.00 | 0.00 | 90.00 | 47,666,053.00 | 6,907,138.00 | 54,573,191.00 | 74.12 | 10.74 | 84.86 |
| ChCC1-10 | Complete | 44,579,722.00 | 14.12.2015 | 25.02.2017 | 80.00 | 5.00 | 85.00 | 26,860,300.00 | 0.00 | 26,860,300.00 | 60.25 | 0.00 | 60.25 |
| ChCC1-11 | Complete | 18,089,499.64 | 14.10.2015 | 07.01.2017 | 100.00 | 0.00 | 100.00 | 14,288,060.00 | 0.00 | 14,288,060.00 | 78.99 | 0.00 | 78.99 |
| ChCC1-12 | Complete | 16,343,013.63 | 14.10.2015 | 07.01.2017 | 100.00 | 0.00 | 100.00 | 13,848,720.00 | 0.00 | 13,848,720.00 | 84.74 | 0.00 | 84.74 |
| ChCC1-13 | Complete | 15,944,085.56 | 14.10.2015 | 07.01.2017 | 100.00 | 0.00 | 100.00 | 13,448,523.00 | 0.00 | 13,448,523.00 | 84.35 | 0.00 | 84.35 |
| ChCC1-14 | Tender process or | ngoing | | | | 0.00 | | | | | | | |
| ChCC1-15 | Complete | 110,969,317.00 | 26.04.2016 | 25.04.2017 | 80.00 | 5.00 | 85.00 | 82986893.00 | 0.00 | 82986893.00 | 74.78 | 0.00 | 74.78 |
| ChCC1-16 | Complete | 234,173,010.00 | 07.12.2015 | 30.07.2017 | 40.00 | 0.00 | 40.00 | 52,282,033.00 | 0.00 | 52,282,033.00 | 22.33 | 0.00 | 22.33 |
| ChCC1-17 | Complete | 51,906,026.00 | 05.01.2016 | 11.03.2017 | 95.00 | 5.00 | 100.00 | 43,897,140.00 | 0.00 | 43,897,140.00 | 84.57 | 0.00 | 84.57 |
| ChCC1-18 | Complete | 67,096,344.00 | 12.01.2016 | 30.05.2017 | 85.00 | 10.00 | 95.00 | 50,887,291.00 | 0.00 | 50,887,291.00 | 75.84 | 0.00 | 75.84 |
| Total | | 1,187,489,948.66 | | | | | | 770,030,391.00 | 6,907,138.00 | 776,937,529.00 | 64.85 | 0.58 | 65.43 |

| | | | Physical Progr | ess (%) | | | | | | Financial Progress | ; | | |
|----------------|-------------------|-----------------|----------------|------------|----------------|-----------|------------|-------------------------|----------------------|--------------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | Completion | Up to previous | Reporting | Cumulative | Pa | yment Bill Amount (B | DT) | | % Progress | |
| | | (BDT) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Gazipur City (| Corporation (GCC) |) | | | | | | | | | | | |
| GCC1-1 | Complete | 151,050,264.70 | 01.02.2016 | 30.06.2017 | 60.00 | 20.00 | 80.00 | 55,650,947.00 | 29,624,280.00 | 85,275,227.00 | 36.84 | 19.61 | 56.45 |
| GCC1-2 | Complete | 49,068,665.00 | 08.09.2015 | 31.01.17 | 100.00 | 0.00 | 100.00 | 38,775,912.00 | 0.00 | 38,775,912.00 | 79.02 | 0.00 | 79.02 |
| GCC1-3 | Complete | 100,324,529.20 | 10.03.2016 | 21.05.2017 | 46.00 | 2.00 | 48.00 | 29,190,838.00 | 4,974,452.00 | 34,165,290.00 | 29.10 | 4.96 | 34.05 |
| GCC1-4 | Complete | 107,266,391.90 | 24.03.2016 | 03.06.2017 | 61.00 | 2.00 | 63.00 | 29,444,544.00 | 0.00 | 29,444,544.00 | 27.45 | 0.00 | 27.45 |
| GCC1-5 | Complete | 217,121,522.69 | 25.02.2016 | 08.05.2017 | 60.00 | 2.00 | 62.00 | 89,185,499.00 | 16,662,298.63 | 105,847,797.63 | 41.08 | 7.67 | 48.75 |
| GCC1-6 | Complete | 60,793,888.83 | 01.02.2016 | 14.04.2017 | 100.00 | 0.00 | 100.00 | 54,353,348.00 | 0.00 | 54,353,348.00 | 89.41 | 0.00 | 89.41 |
| GCC1-7 | Complete | 108,779,188.60 | 16.08.2015 | 30.03.2017 | 90.00 | 10.00 | 100.00 | 75,374,302.00 | 0.00 | 75,374,302.00 | 69.29 | 0.00 | 69.29 |
| GCC1-8 | Complete | 44,300,448.28 | 02.11.2015 | 13.01.2017 | 81.00 | 19.00 | 100.00 | 18,936,098.00 | 0.00 | 18,936,098.00 | 42.74 | 0.00 | 42.74 |
| GCC1-9 | Complete | 57,003,697.00 | 18.08.2015 | 24.03.2017 | 100.00 | 0.00 | 100.00 | 47,872,481.00 | 0.00 | 47,872,481.00 | 83.98 | 0.00 | 83.98 |
| Total | | 895,708,596.20 | | | | | | 438,783,969.00 | 51,261,030.63 | 490,044,999.63 | 48.99 | 5.72 | 54.71 |

| | | | | | | | | 1 | | | | AS | of 31 August, 2017 |
|--------------|------------------|-----------------|----------------|------------|----------------|-----------|------------|-------------------------|-----------------------|--------------------|----------------|--------------------|--------------------|
| | | | Physical Progr | ess (%) | | | | | | Financial Progress | | | |
| Package No | Tender Status | Contract Amount | Signing date | Completion | Up to previous | Reporting | Cumulative | P | ayment Bill Amount (B | DT) | | % Progress | |
| | | (BDT) (Rev.) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Rangpur City | Corporation (RpC | C) | | | | | | | | | | | |
| RpCC 1-1 | Complete | 23,753,256.00 | 05.05.2015 | 13.05.2016 | 100.00 | 0.00 | 100.00 | 23,664,034.00 | 0.00 | 23,664,034.00 | 99.62 | 0.00 | 99.62 |
| RpCC 1-2 | Complete | 41,814,679.62 | 17.05.2015 | 08.08.2016 | 87.00 | 0.00 | 87.00 | 34,976,619.00 | 0.00 | 34,976,619.00 | 83.65 | 0.00 | 83.65 |
| RpCC 1-3 | Complete | 47,976,090.49 | 08.10.2015 | 17.10.2016 | 100.00 | 0.00 | 100.00 | 46,916,702.00 | 0.00 | 46,916,702.00 | 97.79 | 0.00 | 97.79 |
| RpCC 1-4 | Complete | 61,374,086.53 | 03.03.2016 | 23.08.2017 | 60.00 | 8.00 | 68.00 | 32,877,343.00 | 0.00 | 32,877,343.00 | 53-57 | 0.00 | 53-57 |
| RpCC 1-5 | Complete | 26,082,771.25 | 07.10.2015 | 16.10.2016 | 100.00 | 0.00 | 100.00 | 24,392,957.00 | 0.00 | 24,392,957.00 | 93.52 | 0.00 | 93.52 |
| RpCC 1-6 | Complete | 41,454,632.90 | 03.10.2015 | 14.12.2016 | 77.00 | 13.00 | 90.00 | 30,948,434.00 | 0.00 | 30,948,434.00 | 74.66 | 0.00 | 74.66 |
| RpCC 1-7 | Complete | 14,411,587.00 | 17.09.2015 | 31.08.17 | 95.00 | 0.00 | 95.00 | 12,380,035.00 | 0.00 | 12,380,035.00 | 85.90 | 0.00 | 85.90 |
| RpCC 1-8 | Complete | 46,752,202.25 | 21.12.2015 | 14.03.2017 | 96.00 | 1.00 | 97.00 | 33,687,076.00 | 0.00 | 33,687,076.00 | 72.05 | 0.00 | 72.05 |
| RpCC 1-9 | Complete | 62,009,443.00 | 21.12.2015 | 28.02.2017 | 100.00 | 0.00 | 100.00 | 53,515,795.00 | 0.00 | 53,515,795.00 | 86.30 | 0.00 | 86.30 |
| RpCC 1-10 | Complete | 60,029,994.37 | 06.01.2016 | 30.03.2017 | 100.00 | 0.00 | 100.00 | 50,999,998.00 | 0.00 | 50,999,998.00 | 84.96 | 0.00 | 84.96 |
| RpCC 1-11 | Complete | 52,481,296.81 | 29.12.2015 | 23.03.2017 | 85.00 | 0.00 | 85.00 | 35,089,864.00 | 0.00 | 35,089,864.00 | 66.86 | 0.00 | 66.86 |
| RpCC 1-12 | Complete | 90,859,286.17 | 29.12.2015 | 23.03.2017 | 90.00 | 3.00 | 93.00 | 74,473,298.00 | 0.00 | 74,473,298.00 | 81.97 | 0.00 | 81.97 |
| RpCC 1-13 | Complete | 45,189,751.71 | 06.01.2016 | 29.06.2017 | 100.00 | 0.00 | 100.00 | 30,613,617.00 | 0.00 | 30,613,617.00 | 67.74 | 0.00 | 67.74 |
| RpCC 1-14 | Complete | 24,735,373.46 | 09.11.2015 | 02.02.2017 | 100.00 | 0.00 | 100.00 | 19,862,810.00 | 0.00 | 19,862,810.00 | 80.30 | 0.00 | 80.30 |
| RpCC 1-15 | Complete | 70,794,880.19 | 09.11.2015 | 18.11.2016 | 87.00 | 3.00 | 90.00 | 55,842,400.00 | 0.00 | 55,842,400.00 | 78.88 | 0.00 | 78.88 |
| RpCC 1-16 | Complete | 48539447.00 | 10.12.2015 | 19.12.2016 | 86.00 | 2.00 | 88.00 | 35,134,271.00 | 0.00 | 35,134,271.00 | 72.38 | 0.00 | 72.38 |
| RpCC 1-17 | Complete | 39,243,279.00 | 09.11.2015 | 18.01.2017 | 100.00 | 0.00 | 100.00 | 33,201,549.00 | 0.00 | 33,201,549.00 | 84.60 | 0.00 | 84.60 |
| RpCC 1-18 | Complete | 79,851,590.00 | 30.09.2015 | 21.12.2016 | 93.00 | 2.00 | 95.00 | 65,223,202.00 | 0.00 | 65,223,202.00 | 81.68 | 0.00 | 81.68 |
| Total | | 877,353,647.75 | | | | | | 693,800,004.00 | 0.00 | 693,800,004.00 | 79.08 | 0.00 | 79.08 |

| | | | Physical Progr | ess (%) | | | | | | Financial Progress | | | |
|----------------|------------------|-----------------|----------------|------------|----------------|-----------|------------|-------------------------|-----------------------|--------------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | Completion | Up to previous | Reporting | Cumulative | Pa | ayment Bill Amount (B | DT) | | % Progress | |
| | | (BDT) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Comilla City C | Corporation (CoC | E) | | | | | | | | | | | |
| CoCC 1-1 | Complete | 118,259,892.06 | 16.09.2015 | 15.09.2016 | 100.00 | 0.00 | 100.00 | 115,044,258.00 | 0.00 | 115,044,258.00 | 97.28 | 0.00 | 97.28 |
| CoCC 1-2 | Complete | 71,963,986.00 | 30.08.2015 | 29.08.2016 | 100.00 | 0.00 | 100.00 | 71,963,922.00 | 0.00 | 71,963,922.00 | 100.00 | 0.00 | 100.00 |
| CoCC 1-3 | Complete | 100,935,057.14 | 25.06.2015 | 24.06.2016 | 100.00 | 0.00 | 100.00 | 94,790,570.00 | 0.00 | 94,790,570.00 | 93.91 | 0.00 | 93.91 |
| CoCC 1-4 | Complete | 57,202,228.00 | 30.04.2015 | 29.04.2016 | 100.00 | 0.00 | 100.00 | 55,331,564.00 | 0.00 | 55,331,564.00 | 96.73 | 0.00 | 96.73 |
| CoCC 1-5 | Complete | 81,490,582.00 | 13.09.2015 | 12.09.2016 | 100.00 | 0.00 | 100.00 | 81,489,632.00 | 0.00 | 81,489,632.00 | 100.00 | 0.00 | 100.00 |
| CoCC 1-6 | Complete | 142,743,680.71 | 01.09.2015 | 31.08.2016 | 100.00 | 0.00 | 100.00 | 135,428,646.00 | 0.00 | 135,428,646.00 | 94.88 | 0.00 | 94.88 |
| CoCC 1-7 | Complete | 90,804,040.00 | 31.03.2015 | 30.03.2016 | 100.00 | 0.00 | 100.00 | 89,066,035.00 | 0.00 | 89,066,035.00 | 98.09 | 0.00 | 98.09 |
| CoCC 1-8 | Done by LGED | 0.00 | | | | | | | | | | | |
| CoCC 1-9 | Complete | 25,835,720.44 | 19.04.2015 | 18.04.2016 | 100.00 | 0.00 | 100.00 | 25,835,720.00 | 0.00 | 25,835,720.00 | 100.00 | 0.00 | 100.00 |
| Total | | 689,235,186.35 | | | | | | 668,950,347.00 | 0.00 | 668,950,347.00 | 97.06 | 0.00 | 97.06 |

| | | | Physical Progr | ess (%) | | | | | | Financial Progress | } | | |
|-------------|------------------|-----------------|----------------|------------|--------|-----------|------------|-------------------------|-----------------------|--------------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | Completion | | Reporting | Cumulative | Pa | ayment Bill Amount (B | DT) | | % Progress | |
| | | (BDT) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Narayanganj | City Corporation | (NCC) | | | | | | | | | | | |
| NCC 1 -1 | Complete | 97,528,637.24 | 10.08.2015 | 10.07.2016 | 96.00 | 2.75 | 98.75 | 82,603,363.00 | 0.00 | 82,603,363.00 | 84.70 | 0.00 | 84.70 |
| NCC 1 -2 | Complete | 88,781,280.00 | 19.04.2015 | 30.10.2016 | 100.00 | 0.00 | 100.00 | 77,990,846.00 | 0.00 | 77,990,846.00 | 87.85 | 0.00 | 87.85 |
| NCC 1 - 3 | Complete | 88,858,231.28 | 19.04.2015 | 30.09.2016 | 100.00 | 0.00 | 100.00 | 78,334,933.00 | 0.00 | 78,334,933.00 | 88.16 | 0.00 | 88.16 |
| Total | | 275,168,148.52 | | | | | | 238,929,142.00 | 0.00 | 238,929,142.00 | 86.83 | 0.00 | 86.83 |

Progress Summary of Batch 2 Subproject by CCs

| | | | Physical Progre | ss (%) | | | | | | Financial Prog | ress | | |
|----------------|----------------|-----------------|-----------------|------------|----------------|-----------|------------|-------------------------|----------------------|----------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | Completion | Up to previous | Reporting | Cumulative | Pay | ment Bill Amount (BI | DT) | | % Progress | |
| | | (BDT) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Chittagong Cit | ty Corporation | | | | | | | | | | | | |
| ChCC2-1 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-2 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-3 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-4 | Complete | 60,096,546.00 | 03.07.2017 | 09.09.2018 | 0.00 | 0.00 | 0.00 | | 0.00 | | | | |
| ChCC2-5 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-6 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-7 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-8 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-9 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-10 | Complete | 68,536,104.00 | 13.06.2017 | 06.09.2018 | 0.00 | 2.00 | 2.00 | | 0.00 | | | | |
| ChCC2-11 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-12 | Complete | 36,672,826.48 | 02.05.2017 | 07.09.2018 | 0.00 | 0.00 | 0.00 | | 0.00 | | | | |
| ChCC2-13 | Complete | 54,218,781.76 | 02.05.2017 | 08.09.2018 | 0.00 | 2.00 | 2.00 | | 0.00 | | | | |
| ChCC2-14 | | 0.00 | | | | | | | | | | | |
| ChCC2-15 | Complete | 0.00 | 02.08.2017 | 10.09.2018 | 0.00 | 2.00 | 2.00 | | 0.00 | | | | |
| ChCC2-16 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| ChCC2-17 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| Total | | 219,524,258.24 | | | | | | 0.00 | 0.00 | 0.00 | | | |

| | | | Physical Progre | ss (%) | | | | | | Financial Prog | ress | | |
|----------------|-------------------|------------------|-----------------|------------|----------------|-----------|------------|----------------------|---------------------|----------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | Completion | Up to previous | Reporting | Cumulative | Pay | ment Bill Amount (B | DT) | | % Progress | |
| | | (BDT) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Gazipur City (| Corporation (GCC) | | | | | | | • | | | | | |
| GCC2-1 | Evalution ongoing | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| GCC2-2 | Complete | 174,478,070.18 | 22.06.2017 | 17.06.2018 | 0.00 | 0.00 | 0.00 | | 0.00 | | | | |
| GCC2-3 | Complete | 95,385,769.43 | 17.04.2017 | 11.04.2018 | 2.00 | 1.00 | 3.00 | | 0.00 | | | | |
| GCC2-4 | Complete | 74,058,011.56 | 26.02.17 | 21.04.2018 | 2.00 | 1.00 | 3.00 | | 0.00 | | | | |
| GCC2-5 | Tender Received | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| GCC2-6 | Complete | 134,978,409.04 | 18.05.17 | 12.05.18 | 0.00 | 0.00 | 0.00 | | 0.00 | | | | |
| GCC2-7 | Complete | 137,372,974.59 | 27.03.17 | 25.06.18 | 11.00 | 1.00 | 12.00 | | 0.00 | | | | |
| GCC2-8 | | 0.00 | | | | 0.00 | | | 0.00 | | | | |
| GCC2-9 | Complete | 88,283,232.46 | 30.03.2017 | 30.03.18 | 4.00 | 1.00 | 5.00 | | 0.00 | | | | |
| GCC2-10 | Complete | 116,730,246.70 | 17.04.17 | 21.04.18 | 4.00 | 1.00 | 5.00 | | 0.00 | | | | |
| GCC2-11 | Complete | 57,500,331.18 | 26.02.17 | 21.04.18 | 2.00 | 1.00 | 3.00 | | 0.00 | | | | |
| GCC2-12 | Complete | 106,232,638.23 | 14.05.17 | 8.05.18 | 6.00 | 1.00 | 7.00 | | 0.00 | | | | |
| GCC2-13 | Complete | 157,237,719.14 | 26.02.17 | 20.06.18 | 15.00 | 7.00 | 22.00 | | 0.00 | | | | |
| GCC2-14 | | 0.00 | | | | | | | 0.00 | | | | |
| Total | | 1,142,257,402.51 | | | | | | 0.00 | 0.00 | 0.00 | | | |

| | | | Physical Progre | ss (%) | | | | | | Financial Prog | ress | | |
|--------------|--------------------|------------------|-----------------|------------|-------|-----------|------------|----------------------|----------------------|----------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | | | Reporting | Cumulative | Pay | ment Bill Amount (BC |)T) | | % Progress | |
| | | (BDT) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Rangpur City | Corporation (RpCC) | | | | | | | | | | | | |
| RpCC 2-1 | Evalution to PCO | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-2 | | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-3 | Complete | 110,634,665.00 | | | | 0.00 | | | | | | | |
| RpCC 2-4 | | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-5 | Complete | 116,315,155.00 | 20.06.2017 | 25.08.2018 | 0.00 | 0.00 | 0.00 | | | | | | |
| RpCC 2-6 | Complete | 16,311,965.50 | 20.07.2017 | 15.07.2018 | 0.00 | 0.00 | 0.00 | | | | | | |
| RpCC 2-7 | Complete | 87,469,082.00 | 20.06.2017 | 25.06.2018 | | 0.00 | 0.00 | | | | | | |
| RpCC 2-8 | Complete | 79,714,285.00 | 20.06.2017 | 25.06.2018 | | 0.00 | 0.00 | | | | | | |
| RpCC 2-9 | Complete | 72,408,126.00 | 20.06.2017 | 25.06.2018 | | 0.00 | 0.00 | | | | | | |
| RpCC 2-10 | Evalution to PCO | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-11 | | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-12 | Evalution to PCO | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-13 | Dropped Package | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-14 | Complete | 23,257,223.62 | 30.03.2017 | 04.04.2018 | 0.00 | 0.00 | 0.00 | | | | | | |
| RpCC 2-15 | Complete | 70,135,086.51 | 03.04.2017 | 07.06.2018 | 7.00 | 8.00 | 15.00 | | | | | | |
| RpCC 2-16 | Complete | 50,328,330.01 | 30.03.2017 | 03.06.2018 | 9.00 | 11.00 | 20.00 | | | | | | |
| RpCC 2-17 | Complete | 79,005,731.16 | 30.03.2017 | 03.06.2018 | 5.00 | 1.00 | 6.00 | | | | | | |
| RpCC 2-18 | Complete | 116,363,950.33 | 11.04.2017 | 15.06.2018 | 10.00 | 10.00 | 20.00 | | | | | | |
| RpCC 2-19 | Complete | 48,501,500.45 | 11.04.2017 | 15.06.2018 | 7.00 | 3.00 | 10.00 | | | | | | |
| RpCC 2-20 | Complete | 110,064,798.81 | 11.04.2017 | 15.06.2018 | 0.00 | 0.00 | 0.00 | | | | | | |
| RpCC 2-21 | Complete | 45,235,232.16 | 20.07.2017 | | | 0.00 | | | | | | | |
| RpCC 2-22 | Evalution to PCO | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-23 | Complete | 68,078,855.00 | 20.06.2017 | 25.06.2018 | 0.00 | 0.00 | 0.00 | | | | | | |
| RpCC 2-24 | | 0.00 | | | | 0.00 | | | | | | | |
| RpCC 2-25 | | 0.00 | | | | 0.00 | | | | | | | |
| Total | | 1,093,823,986.55 | | | | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

| | | | Physical Progre | ss (%) | | | | | | Financial Prog | ress | | |
|-----------------|-------------------|-----------------|-----------------|----------|----------------|-----------|------------|-------------------------|----------------------|----------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | • | Up to previous | Reporting | Cumulative | Payı | ment Bill Amount (BI | OT) | | % Progress | |
| | | (BDT) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Comilla City Co | orporation (CoCC) | | | | | | | | | | | | |
| CoCC 2 -1 | | | | | | 0.00 | | | 0.00 | | | | |
| CoCC 2 -2 | | | | | | 0.00 | | | 0.00 | | | | |
| CoCC 2 -3 | | | | | | 0.00 | | | 0.00 | | | | |
| CoCC 2 -4 | | | | | | 0.00 | | | 0.00 | | | | |
| CoCC 2 -5 | | | | | | 0.00 | | | 0.00 | | | | |
| CoCC 2 -6 | | | | | | 0.00 | | | 0.00 | | | | |
| CoCC 2 -7 | | | | | | 0.00 | | | 0.00 | | | | |
| CoCC 2 -8 | | | | | | | | | | | | | |
| CoCC 2 -9 | | | | | | 0.00 | | | 0.00 | | | | |
| Total | | 0.00 | | | | | | 0.00 | 0.00 | 0.00 | | | |

| | | | Physical Progre | ss (%) | | | | | | Financial Prog | ress | | |
|---------------|---------------------|-----------------|-----------------|------------|----------------|-----------|------------|----------------------|----------------------|----------------|----------------|--------------------|------------|
| Package No | Tender Status | Contract Amount | Signing date | Completion | Up to previous | Reporting | Cumulative | Pay | ment Bill Amount (Bl | OT) | | % Progress | |
| | | (BDT) | | Date | month | month | | Up to previous month | Reporting month | Cumulative | Up to previous | Reporting month | Cumulative |
| Narayanganj (| City Corporation (N | cc) | | | | | | • | | | | | |
| NCC 2 -1 | Complete | 67,479,056.01 | 12.07.2017 | 07.07.2018 | 0.00 | 0.75 | 0.75 | | 0.00 | | | | |
| NCC 2 -2 | Evalution to PCO | | | | | | | | | | | | |
| NCC 2 -3 | Complete | 270,033,036.70 | 23.05.2017 | 17.04.2018 | 3.00 | 0.50 | 3.50 | | 0.00 | | | | |
| NCC 2 -4 | Complete | 77,915,435.74 | 05.03.2017 | 28.02.2018 | 7.50 | 14.50 | 22.00 | | 0.00 | | | | |
| NCC 2 -5 | Complete | 184,594,977.81 | 05.03.2017 | 28.02.2018 | 2.00 | 2.50 | 4.50 | | 0.00 | | | | |
| NCC 2 - 6 | Complete | 48,235,730.63 | 05.03.2017 | 28.02.2018 | 3.60 | 2.90 | 6.50 | | 0.00 | | | | |
| NCC 2 - 7 | | | | | | | | | | | | | |
| NCC 2 - 8 | Project Dropped | | | | | | | | | | | | |
| NCC 2 - 9 | Evalution to PCO | | | | | | | | | | | | |
| NCC 2 - 10 | | | | | | | | | | | | | |
| NCC 2 - 11 | Complete | 74,943,389.24 | 23.05.2017 | 17.04.2018 | 1.30 | 0.45 | 1.75 | | 0.00 | | | | |
| NCC 2 - 12 | Evalution to PCO | | | | | | | | | | | | |
| Total | | 723,201,626.13 | | | | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

3.3 Progress of Feasibility Study and Master Plan Review

The FSMP team undertook mainly the following tasks in August 2017 as summarized as follows:

Preparation of list of priority projects by sector (i.e., transport, water supply, drainage, sewerage and solid waste management, and municipal facilities)

Urban planners and transport planners as well as sector specialists almost completed their sector reviews, continued with site visits in some sectors, discussions with CC officials, analyses on the information collected, and updated the sector reports including long list and Priority Project List. Project Profiles have been being prepared and partially circulated among the team members. Priority Project List has been finalized and relevant city reports have been submitted to PCO, and waiting for their comment to finalize these reports.

DFR Preparation

The FSMP sector specialists worked on the preparation of DFRs as shown in the table below, which describes the current status of each report.

Table 3.3.1: Summary of DFR Preparation Status

as of August 2017

| City | Report | Status |
|-------------|--|---|
| Five Cities | Infrastructure Development Strategies and List of Priority Projects | DFR Submitted in July 2017 |
| Five Cities | Municipal Solid Waste Management (SWM): Guidelines and Strategies for Improvement in Five Study Cities | DFR Submitted in August 2017 |
| Narayanganj | Construction of Kadam Rasul Bridge over Shitalakhya River (FSo1) | Most of the chapters are drafted except demand forecasting. Final editing will start soon. |
| Comilla | Construction of Comilla Embankment Road (FSo2) | Most of the chapters are drafted. Final editing has started. DFR to be submitted by the end of September 2017. |
| | Development of Surface Water Supply System in Comilla (FSo3) | All chapters are drafted. Some restructuring of materials will be required. Two phase implementation schedule has been integrated into one. This way, the project could bring the benefit earlier than planned. All the drawings, and report description changed. Initial financial analysis has been done, but willingness to pay survey is still ongoing to determine social benefit of the project. |
| | Rehabilitation of Racecourse Khal, Agriculture Institute Khal and Chhyabitan Drain in Comilla (FSo4) | DFR (Main Report, Drawings) Submitted in August 2017 EIA/RAP to be submitted later |
| Rangpur | Construction of Rangpur Inner Ring Road (North-Eastern Section) (FSo5) | Due to late start, RAP and EIA are still under preparation. Demand forecasting also need to be completed |
| | Construction of New Drain, and Rehabilitation of Shyamasundari- Khoksha- Ghagot Canal System in Rangpur (FSo6) | Most of the chapter drafts are ready except environment chapter, and in the process of final editing. Economic analysis has been almost finalized Hopefully, DFR will be submitted in September 2017. |
| Gazipur | Construction of Joydevpur Railway Flyover (FSo7) | Most of the chapter drafts are ready, and the report is in the process of final editing. DFR will be submitted in September 2017. Bangladesh Railway raised their concern over the location of flyover crossing. Meeting will be organized by GCC next month. |
| | Construction of Naojor- Kashimpur Bridges over Turag River (FSo8) | Most of the chapter drafts are ready, and the report is in the process of final editing. DFR will be submitted in September 2017. |
| | Development of Surface Water Supply System in Gazipur (FS09) | All chapters are drafted except one for environment. Some restructuring of materials will be required. All the drawings need to be put together. |

| | | • | Initial financial analysis has been done, but willingness to pay survey is ongoing to determine social benefit of the project. |
|-------------|---|---|--|
| Chittagong | Development of Central Biogasification/Composting Facilities in Chittagong (FS10) | • | DFR (Main Report, Drawings) Submitted in August 2017 EIA to be submitted later |
| Five Cities | Rehabilitation, Expansion and Redevelopment of Existing Public Toilets in Five Study Cities (FS11) | • | DFR (Main Report, Drawings) Submitted in August 2017 EIA to be submitted later |

3.3.1 Summary of Activities by Sector in August 2017 The Table 3.3.2 summarizes sector activities during this period:

Table 3.3.2: Sector Activities by FSMP Team - August 2017

| | Table 3.3.2. Sector Activities by 15MF Team - August 2017 |
|--------------------------|---|
| Sector | Monthly Activity Summary |
| Urban Planning / | Drafted five City Reports, and FS11. |
| Municipal Infrastructure | Supported DFR preparation on all FSs and provided urban planning context. |
| Industrial Development | (No assignment during this period) |
| Transport Planning | Supported DFR preparation on FSo₁, FSo₂, FSo₅, FSo₇, and FSo₈. |
| Road and Bridge | Acted as principal editors of DFR preparation on FSo1, FSo2, FSo5, FSo7, and |
| Engineering | FSo8. |
| Traffic Management | (No assignment during this period) |
| River Engineering | (No assignment during this period) |
| Geotechnical Engineering | (No assignment during this period) |
| Water Supply | DFR preparation on FSo ₃ and FSo ₉ |
| Drainage System | DFR preparation on FSo ₄ and FSo ₆ |
| Sewerage System | (No assignment during this period) |
| Solid Waste Management | DFR preparation on Municipal Solid Waste Guidelines |
| | DFR preparation on FS10 |
| Demand Forecasting / | Drafting of demand forecasting and economic analysis chapters for FSo2, FSo7, |
| Economic Analysis | and FSo8 have been completed. Preparation for FSo1, and Fso5 still ongoing. |
| Costing and | Costing finalized for all FS projects. |
| Implementation Planning | |
| Environment Sector | EIAs, and FS chapter drafts were being prepared. Still waiting for the survey |
| | companies to complete revising their draft EIAs. |
| Social Sector | RAPs, and FS chapters drafts were prepared. |
| | |

3.3.2 Field VisitsDuring this period, the following site visit to the study cities have been taken place.

Table 3.3.3: Site Visit by FSMP Team - August 2017

| Date | СС | Agenda | Mission Member |
|------|-------------|--|--|
| 1-2 | Rangpur | Disclosure meeting with CEO, XEN, Planner, Sociologist, Asst. Eng. of City Corporation of Resettlement Action Plan (RAP) & EIA Assess Environmental issues of the inner ring road and new drains. | International Expert: 1. Geza Teleki-Social Consideration Expert National Experts: 2. Hasina Khatun-Social Consideration Specialist 3. Ayesha Akhter Jahan-Social Consideration Specialist 4. Dr. Nahid Amin- Environment Specialist 5. A.S.M. Shamsur Rahman- Environment Specialist |
| 2 | Narayanganj | Presentation on "Infrastructure Development Strategies and Preliminary List of Priority Projects" | National Experts: 1. Urban Development Planner- Salma A. Shafi 2. Architect- Arifur Rahman 3. Urban Development Planner- Moniza Biswas 4. Urban Development Planner- Dipak Chandra Shaha 5. Solid Waste Management Specialist- Md. Zahid Hossain 6. Solid Waste Management Specialist- Mir Rezaul Karim |

| | | | - |
|-------|-------------|--|---|
| 6 | Gazipur | Presentation on "Infrastructure Development Strategies and Preliminary List of Priority Projects" | National Experts: 1. Urban Development Planner- Salma A. Shafi 2. Urban Development Planner- Moniza Biswas 3. Urban Development Planner- Dipak Chandra Shaha 4. Solid Waste Management Specialist- Md. Zahid Hossain 5. Solid Waste Management Specialist- Mir Rezaul Karim 6. Water Supply Engineer- Md. Mustafa Kamal 7. Water Supply Engineer- Md. Saiful Islam 8. Bridge Engineer- Zia Naim Haider |
| 6 | Comilla | Disclosure meeting of Resettlement Action Plan(RAP) results & Assess social issues in the presentation/meeting | International Expert: 1.Geza Teleki-Social Consideration Expert National Experts: 2.Hasina Khatun-Social Consideration Specialist 3.Ayesha Akhter Jahan-Social Consideration Specialist |
| 8 | Gazipur | Disclosure meeting of Resettlement Action Plan(RAP) results & Assess social issues in the presentation/meeting | International Expert: 1.Geza Teleki-Social Consideration Expert National Experts: 2.Hasina Khatun-Social Consideration Specialist 3.Ayesha Akhter Jahan-Social Consideration Specialist |
| 9 | Narayanganj | Disclosure meeting of Resettlement Action Plan(RAP) results & Assess social issues in the presentation/meeting | International Expert: 1.Geza Teleki-Social Consideration Expert National Experts: 2.Hasina Khatun-Social Consideration Specialist 3.Ayesha Akhter Jahan-Social Consideration Specialist |
| 23-24 | Comilla | Met with CoCC officials | National Experts: 1. Water Supply Engineer- Md. Mustafa Kamal 2. Water Supply Engineer- Md. Saiful Islam |

3.3.3 Status of DFR Submission and ScheduleDraft Final Reports are being prepared. There will be 17 volumes as listed below and other supporting documents such as, IEE, EIA, RAP, Municipal Solid Waste Management Plan. Temporary submission schedule of DFRs has been presented to PCO. It has been agreed with PCO that the consultants will submit reports one by one (or a few volumes at one time) when they are ready, for the convenience of PCO members to review those reports and provide their comments.

Table 3.3.4: Status of FSMP DFR Submission and Schedule

| Number | Report Title | Status (% Complete as of August 2017) |
|--------|---|---------------------------------------|
| 1. | Feasibility Study and Master Plan Review (FSMP): Main Project Report | 50% |
| 2. | Infrastructure Development Strategies and List of Priority Projects: Narayanganj CC | Submitted |
| 3. | Infrastructure Development Strategies and List of Priority Projects: Comilla CC | Submitted |
| 4. | Infrastructure Development Strategies and List of Priority Projects: Rangpur CC | Submitted |
| 5. | Infrastructure Development Strategies and List of Priority Projects: Gazipur CC | Submitted |
| 6. | Infrastructure Development Strategies and List of Priority Projects: Chittagong CC | Submitted |
| 7. | Municipal Solid Waste Management (SWM): Guidelines and Strategies for Improvement in Five Study Cities | Submitted |
| 8. | Feasibility Study Report (FSo1): Construction of Kadam Rasul Bridge over Shitalakhya River | 85% |
| 9. | Feasibility Study Report (FS02): Construction of Comilla Embankment Road | 90% |
| 10. | Feasibility Study Report (FS03): Development of Surface Water Supply System in Comilla | 75% |
| 11. | Feasibility Study Report (FSo4): Rehabilitation of Racecourse Khal, Agriculture Institute Khal and Chhyabitan Drain in Comilla | Submitted |

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|-----|--|-----------|
| 12. | Feasibility Study Report (FSo5): Construction of Rangpur Inner Ring Road (North-Eastern Section) | 80% |
| 13. | Feasibility Study Report (FSo6): Construction of New Drain, and Rehabilitation of Shyamasundari-Khoksha-Ghagot Canal System in Rangpur | 90% |
| 14. | Feasibility Study Report (FSo7): Construction of Joydevpur Railway Flyover | 85% |
| 15. | Feasibility Study Report (FSo8): Construction of Naojor-Kashimpur Bridges over Turag River | 90% |
| 16. | Feasibility Study Report (FS09): Development of Surface Water Supply System in Gazipur | 80% |
| 17. | Feasibility Study Report (FS10): Development of Central Biogasification / Composting Facilities in Chittagong | Submitted |
| 18. | Feasibility Study Report (FS11): Rehabilitation, Expansion and Redevelopment of Existing Public Toilets in Five Study Cities | Submitted |