

Ministry of Local Government, Rural Development and Cooperatives
Local Government Division
Local Government Engineering Department



Governance and Infrastructure Improvement under Inclusive City Governance Project

MONTHLY PROGRESS REPORT **August, 2018**

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ABBREVIATIONS

ACE	Additional Chief Engineer
ADB	Asian Development Bank
ARP	Administrative Reform Plan
BDT	Bangladesh Taka
BME	Benefit Monitoring and Evaluation
CC	City Corporation
CDA	Chittagong Development Authority
CDCC	City Development Coordination Committee
CE	Chief Engineer
ChCC	Chittagong City Corporation
CoCC	Comilla City Corporation
CPTU	Central Procurement Technical Unit
CPU	Comprehensive Planning Unit
CSCC	Civil/Citizens Society Coordination Committee
DAP	Detailed Area Plan
DOE	Department of Environment
DPD	Deputy Project Director
DPHE	Department of Public Health and Engineering
DPP	Development Project Proposal
DSM	Design, Supervision, and Monitoring
DTL	Deputy Team Leader
E-GP	Electric Goods Procurement
FSMP	Feasibility Study and Master Plan Review
GCC	Gazipur City Corporation
GII	Governance and Infrastructure Improvement
GICD	Governance improvement and capacity development
GOB	Government of Bangladesh
CGP	City Governance Project
ICGIAP	Inclusive City Governance Improvement Action Program
IDPCC	Infrastructure Development Plan of the City Corporation
JICA	Japan International Cooperation Agency
LA	Loan Agreement
LGD	Local Government Division
LGED	Local Government Engineering Department
MOF	Ministry of Finance
MoLGRD&C	Ministry of Local Government Rural Development & Cooperatives
MP	Master Plan
NCC	Narayanganj City Corporation
NOC	No Objection Certificate
ODA	Official Development Assistance
PD	Project Director
PIUCC	Project Implementation Unit at City Corporation
PR	Performance Review
PW	Procurement Work
RpCC	Rangpur City Corporation
SC	Steering Committee
TCP	Technical Cooperation Project
UMU	Urban Management Unit
WLCC	Ward Level Coordination Committee
GWG	Governance Working Group

1. Project Description

1.1 Project Objective

The objective of the “Inclusive City Governance Project” (the Project) is to improve public services and promote economic opportunities in the target five (5) City Corporations by strengthening the city governments’ administrative capacity and improving urban infrastructure, thereby contributing to the economic growth and the living environment improvement in the target City Corporations.

1.2 Necessity and Priority of the Project

Consistency with development policy, sector plan, national/regional development plans and demand of target group and the recipient country.

1.3 Background

Bangladesh has experienced increased urbanization since independence. In 2012, the estimated total population of the country was 154.69 million of which 29.0 percent (44.86 million) was urban. The urban population growth rate is 2.92% per annum (World Bank 2012), much higher than total population growth rate of 1.37% (Bangladesh Bureau of Statistics 2011). At existing growth rates, it is expected that the country's urban population will reach about 110 million or half of the population by 2035. The reasons for the rapid population growth in urban area are as follows ; i) the high natural increase in urban population; ii) the territorial expansion of urban areas; and iii) rural to urban migration. At present urban dwellers constitute about 30 percent of the total populations of Bangladesh, but their contribution to GDP is more than 60 percent indicating that the productivity of labor in urban areas is much higher than in rural areas.

Two types of urban local government exist in Bangladesh e.g. the City Corporation (CC) and the Pourashava. Generally, in the Divisional Level, CC functions whereas Pourashavas function in other towns. At present there are 11 (eleven) CCs and 319 Pourashavas in the country. CCs are playing an important role in the national development resulting from rapid growth in these urban centers.

1.4 Development policy, sector plan, national/regional development plans

(a) The Sixth Five Year Plan 2011-2015(2010) (SFYP)

The SFYP emphasize the importance of the development of sound urban institutions and the improvement of city governance. SFYP mentions that the strategies for “urban transition management” include: improving city governance, balanced development of urban centers, urban resource mobilization, sound real estate market, facilitating NGO improvement in housing, taking steps for better urban land management, better environmental management, sustainable urban transportation, provision of infrastructure/services, reducing urban poverty.

The Draft Final Seventh Five Year Plan 2016-2021 (SFYP) emphasizes three fundamental principles of governance:

- (i) ensuring the rule of law,
- (ii) avoiding political partisanship, and
- (iii) building a society free from corruption.

These basic principles also guide the articulation and implementation of development programs thus forming the institutional framework, fundamental reforms, improvement in administration capacity and a strong anti-corruption strategy, and good governance in urban sectors.

(b) The draft National Urban Sector Policy (2011) (NUSP)

NUSP has objectives: to ensure regionally balanced urbanization through decentralized development and hierarchically structured urban system; to devolve authority at local urban level, and strengthen local governments through appropriate powers, resources and capabilities so that local governments can take effective responsibility for a wide range of functions; and to develop and implement urban management strategies and governance arrangements for enhancing complementary roles urban and rural areas in sustainable development.

(c) City Corporation Act (2009)

Before 2008, there were 6 (six) City Corporations in Bangladesh and there are 6 individually-formed “Act” for each CC. In 2009, for managing the rapid urbanization, LGD unified those individual Acts and newly enacted into “City Corporation Act”. It is supposed, the number of CCs will be increased in near future, so that the government needs to improve the legal system on City Corporation.

1.5 Rationale of target area selection and overall project design

1.5.1 Needs for inclusive urban development

Urbanization is the key contributor to the strong growth of industries and the social development. But at the same time, urban congestion and pollution now threaten city dweller's life and future economic growth.

(a) Needs for urban infrastructure development

The development of urban infrastructure has not kept pace with rapid urbanization, causing an acute shortage in urban infrastructure and services like piped water, sewerage, drainage, roads and bridges. As roads and bridges have insufficient capacity to meet growing traffic volume, traffic jams in city centers limit access to economic opportunities and social services. Rapid urbanization is largely attributed to immigration be in low income group settling in urban slums without access to basic services. Rapid urbanization has been posing adverse environmental and social consequences.

(b) Weak urban governance

Although the City Corporation Act (2009) clearly mentions that CCs are the Local Government Institutions mandated to provide service to the urban citizens, CCs do not have enough capacity to provide those services to their dwellers. The reasons of CC's weak urban governance are:

- (i) shortage of manpower;
- (ii) financially vulnerability;
- (iii) incompetence of officers;
- (iv) the limited power for recruitment; and the absence of participatory planning process and system.

(c) Lack of coordination among stakeholders

The involvement of a number of institutions in the management of affairs of city areas has resulted in gross overlapping of functions and lack of coordination. Such plurality generated by the municipality within institutions in planning, implementation and development approaches results in uncoordinated manner, which in fact create more problems.

(d) Lack of Inclusive Urban Planning

CCs were originally created for planning and management of urban areas. Later on separate planning and development organizations were created such as Rajdhani Unnayan Kartripakkha (RAJUK) and Chittagong Development Authority (CDA). The development authorities in these cities are authorized to undertake local urban planning as well as infrastructure and site development activities for housing, commercial and industrial use. The authorities are also empowered to exert development control functions. The effectiveness of these authorities, however, is generally limited by such factors as inadequate management and financial system, multiplicity of institutions with urban development function within their jurisdictions, uncoordinated development, and lack of integration with other agencies.

1.5.2 Continuity of JICA's Assistance

To find out the appropriate functional and institutional structure for the CC, GOB requested the Government of Japan to implement a technical cooperation project to cover all aspects for establishing "Inclusive City Government" with a view to meeting the future demand and efficient management of urban development. Under the Record of Discussion between Japan International Cooperation Agency (JICA) and GOB, JICA dispatched the Expert Team for Technical Cooperation Project (the JICA TCP Team) and, together with Local Government Division (LGD) and Local Government Engineering Department (LGED), launched "The Project for Developing Inclusive City Government for City Corporation" (the JICA TCP) in November 2012. The JICA TCP has developed

- (i) governance improvement programs and
- (ii) infrastructure development plan based on CC's future vision through the discussion with CCs, LGD and LGED.

Based on the above mentioned outputs from the JICA TCP, LGED and JICA formed the Loan Project to establish "Inclusive City Governance".

2. Scope of Works

2.1 Project Components

The CGP comprises of four components are:

- Component 1: Governance improvement and capacity development,
- Component 2: Urban infrastructure development,
- Component 3: Implementation support for equipment procurement, and
- Component 4: Consulting service.

The project will address urban infrastructure development in parallel with governance improvement of each target CC during the project period. City Corporations focused on will be:

- Narayanganj City Corporation
- Comilla City Corporation
- Rangpur City Corporation
- Gazipur City Corporation
- Chittagong City Corporation

This Monthly Progress Report summarizes the Consulting Services for Governance and Infrastructure Improvement (GII) through the current cycle of activities, problems and/or issues, and its resolutions with three sub-teams such as (1) Governance Improvement and Capacity Development (GICD), (2) Design, Supervision and Monitoring (DSM), and (3) Feasibility Study and Master Plan Review (FSMP).

2.2 Scope of GII CGP Consultants

(a) Management Unit (GII)

This unit consists of the Team Leader and Financial Management Specialist with supporting staff to control over three sub-teams such as GICD, DSM and FSMP.

(b) Governance Improvement and Capacity Development (GICD)

GICD sub-team undertakes enhancement of CC Governance through ICGIAP implementation and makes collaboration with prospective JICA Technical Cooperation Project on Governance. Two sub-components include:

Table 2.2.1 Summary of Governance Activities by GICD (Original)

GICD Component	Contents	Description
Sub component 1-1	Implementation of Inclusive City Governance Improvement Action Program (ICGIAP)	(1) To support each CC on the governance with: <ul style="list-style-type: none"> (i) Accountability; (ii) Participation; (iii) Legal Framework; and (iv) Transparency. (2) To support to implement the administrative reform action plan (ARP) to achieve city inciseness.
		(3) To be supported by JICA's Governance Technical Cooperation Project through: <ul style="list-style-type: none"> (i) Improvement of Legal Framework of each CC; (ii) Restructure of organization of each CC (iii) Capacity Development of each CC; and (iv) Exchange of know-how among cities in Bangladesh and Japan.
Sub component 1-2	Capacity Development	(1) To support capacity development of: <ul style="list-style-type: none"> (i) City Officials of each CC; (ii) Mayor and Councilors of each CC; (iii) GOB officials; and (iv) Contractors through: <ul style="list-style-type: none"> - Skill-up Training; - ICT enhancement; - Establishment of CRC; - Exchange visit and Best Practice Dissemination Program; - Waste Management Activities; and - Poverty Reduction Program (2) To be supported by JICA's Governance TCP with their pilot activities.

(c) Design, Supervision and Monitoring (DSM)

DSM sub-team works for the preparation and implementation of the infrastructure projects categorized as Batch 2, while it will support each CC for implementation of Batch 1 sub-projects when necessary. Table 1-1 summarizes sub-component of DSM:

Table 2.2.2 Summary of Infrastructure Subprojects by DSM (Original)

DSM Component	Contents	Description
Sub component 2-1	Urban roads (include bridges, flyovers and culverts)	Upgrading of at least 58 urban roads (Total 419.99 km) in 5 CCs to provide efficient road access between economically and socially important locations, such as Export Processing Zone (EPZ), markets, hospital, and schools.
Sub component 2-2	Drainage facilities	Improvement of drainage facilities (Total 196.47 km) in 5 CCs to reduce inundation and water logging of rainwater, sewage, and wastewater.
Sub component 2-3	Water supply system	Installation of 6 water supply systems to improve citizen's access to safe water by: (1) rehabilitation and expansion of piped water supply system, (2) construction of production tube wells with pump house.
Sub component 2-4	Bus & truck terminal	Improvement of 2 bus and truck terminals to improve efficiency of passenger and freight transport, enhance economic potential, and mitigate traffic congestion by reducing the number of stopping and parking of buses and trucks at roadside.
Sub component 2-5	Street lights	Installation of streetlights to enhance road safety and public security which includes; (1) installation of streetlights and poles, and (2) switching to energy saving light bulbs.
Sub component 2-6	School cum cyclone shelter	Construction of 8 school cum cyclone shelters in coastal area of Chittagong CC.

(d) Feasibility Study and Master Plan Review (FSMP)

FSMP sub-team will review the existing master plan and/or relevant urban development plans of CCs, and conduct feasibility studies in the target 5 CCs. The FS covers transport, water supply, drainage, sanitation, solid waste management, land reclamation and municipal facilities etc. The output of FS (probable subprojects) will be link with other investment project in planned way such as for future infrastructure development projects.

Table 2.2.3 Summary of FSMP Activities Currently Underway by FSMP

FSMP Component	City Corporation	Description
Sub component 3-1: Feasibility Study	Narayanganj	(1) Fourth Shitalokha River Bridge Construction (2) Water supply, solid waste management projects
	Comilla	(3) Gomti River Embankment Road Construction (4) Surface Water Treatment Plant, Drainage, and Sewerage projects
	Rangpur	(5) Upgrading of Urban Roads (6) Water Supply, Solid Waste Management Projects
	Gazipur	(7) Turag River Bridge Construction (8) Rail Flyover Construction
	Chittagong	(9) Drainage System Improvement
Sub component 3-1: Master Plan Review	Narayanganj	- RAJUK preparing a new MP for 2015-2035 - LGED supporting the preparation of Action Area Plan - FS for the fourth bridge over Shitalakha river - Review of Strategic Transport Plan (RSTP) for Greater Dhaka funded by JICA
	Comilla	A new MP has been prepared by LGED
	Rangpur	A new MP has been prepared by LGED
	Gazipur	- RAJUK is preparing a new MP for 2015-2035 - LGED is going to support GCC to elaborate Action Area Plan - Review of Strategic Transport Plan (RSTP) for Greater Dhaka funded by JICA
	Chittagong	- MP for 1995-2015 - WB has a plan to elaborate Strategic Transport Plan - ADB is planning to start MP

3. Progress of Consultancy Services During August 2018

3.1 Progress of Governance Improvement and Capacity Development (GICD)

Summary

Introduction of New PRAP Monitoring System

GICD has introduced a new monitoring system for PRAP (Activity 5.5) to increase savings rates and loan distribution, improve health results, educational support, and small infrastructure implementation.

In each CC, all 5 Junior Facilitators (JFs) in each CC are assigned PRAP monitoring duties (2 packages x 5 facilitators = 10 packages). JFs visit each assigned package twice a month to review savings and loan registers and bank deposit slips, meet with community workers and savings group leaders to boost savings rates and loan repayment; and review health and school supplies and data to ensure proper use and record keeping. School budgets have been increased to provide more funds for student uniforms and tiffin.

All 10 Senior Specialists in Dhaka are assigned PRAP review duties, visiting two packages in assigned CCs once a month to ensure proper JFs' monitoring and review progress with SSDOs and SDOs. New tools to track performance of savings (deposit accuracy, active savers), loans (deposit accuracy, loan repayments), and health (underweight, diabetic, hypertension patients) programs have been introduced.

New Actions to Support CC Progress in August 2018

- **IT and Communications:** GICD supported CCs to:
 - Hold MCC meeting on 16 August 2018 at RpCC
 - Disseminate 10,000 SMS to registered citizens in RpCC on 17 August 2108;
 - Hold a Mass Public Meeting in ChCC on 26 August 2018.
- **Governance and Organizational Improvement:** GICD facilitated CCs to:
 - Prepare relevant documents for organizing orientation workshop on roles and responsibilities of standing and other committees (SC, CCCC, WLCC, CDCC) for newly elected representatives of RpCC and GCC. In RpCC the workshop will be held on 17 September 2018.
 - Organize workshop for Law Enforcement Unit (LEU) by the own budget of each CC;
 - Prepare annual administrative report along with general description, brief budget, development activities, existing manpower and updated basic data;
 - Examine violations of the law and propose possible actions to be taken by the Law Officer in each CC.
- **Finance and Tax Management:** GICD supported the CCs to:
 - Review progress of interim household assessment with the Finance and Establishment SC and place the report to CC council meeting in each CC;
 - Prepare proposal of new tax sources by Finance and Establishment SC and submit to CC council meeting for necessary action;
 - Prepare Financial Statement (FS – income and expenditure) for FY 2017/18 as of the closure of the fiscal year and submit to CC council meeting;
 - Fix target for collection of non-tax revenues by each official and adopt non-tax revenue collection plan.
- **Participation and Poverty Reduction:** The GICD team facilitated CCs to:
 - Review the activities of Community Groups (CG) members for waste collection and other social issues;
 - Use budget allocated in each CC for Gender Action Plan (GAP) implementation by organizing trainings by CDU for relevant members of the Gender Committee;
 - Display the revised citizen charter in the CC premises of GCC and CoCC.
- **Urban Planning and Waste Management:** The GICD team supported CCs to:
 - Update master plans including drainage plan, traffic and transportation plan, land use plan, solid waste management plan of each CC;
 - Revise infrastructure list based on criteria which is set in policy papers by WLCC, CCCC and Standing Committees;

- Submit progress report on implementation of O & M according to action plan to PCO from NCC;
- Take necessary action to stop the illegal activities which are in violation of the Environmental Conservation Act in each CC;
- Motivate the relevant CC officials to strengthen primary waste collection through collaboration with community based organization (CBOs), traditional local organizations, and the private sector.

Continuing Actions to Support CC Progress

Table 3.1.1: GICD Actions during the Month of August 2018

GICD Specialists & Facilitators	ICGIAP Area & Activities	Actions by GICD Specialists & Facilitators
IT	Area 1 (IT, openness and communications)	<ul style="list-style-type: none"> ▪ Assisted the CCs to (i) Make dynamic and more informative website; (ii) publish E-GP tender notices on the CC website, CPTU and LGED website; (iii) implement CISC operations according to approved plans and budget; (iv) hold MCC meeting in each CC.
Governance	Areas 2 (administrative/ organizational improvement)	<ul style="list-style-type: none"> ▪ Assisted the CCs to (i) continue implementing departmental KAIZEN as per CC work plans and update work plan for FY 2018/19; (ii) regular updating group savings database under PRAP; (iii) conduct SC meetings in each CC; and (iv) implement ARSP in each CC.
Finance	Areas 3 & 4 (tax and financial management)	<ul style="list-style-type: none"> ▪ Assisted the CCs to (i) provide on the job training to manage MSU software for interim period until IFMS has been developed; (ii) update rates of non-tax revenue sources (fees, lease, rent, etc.) in accordance with Model Tax Schedule; (iii) regular updating micro-credit database under PRAP; and (iv) keep books of accounts in each CDC under PRAP in all 5 CCs.
Participation	Area 5 (citizen participation and poverty reduction)	<ul style="list-style-type: none"> ▪ Assisted the CCs to facilitate PRAP activities (in 30 communities in each CC). ▪ Assisted CCs to (i) ensure on-time deposit of savings in respective bank accounts; (ii) run pre-primary school programs (10 schools in each CC); (iii) run primary health care programs; (iv) implement small infrastructure development (i.e. footpaths, drains, latrines, tube-wells and streetlights); and (v) distribute micro-credit among selected PG members as per guidelines.
Urban Planning	Area 6 (urban planning) + Area 2.1 (CDCC) + Area 2.7 (CPU) + Area 5.5 (PRAP: CAP)	<ul style="list-style-type: none"> ▪ Assisted the CCs to (i) conduct regular CPU meetings to produce plans and reports on O&M; (ii) compile information on identified illegal land use and prepare reporting; and (iii) compile information on environmentally vulnerable activities and prepare reporting.

Table 3.1.2: Summary of CC's Progress on ICGIAP Tasks

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
1.1 Initiate e-governance activities	Long time plan to expand e-governance set, and activities implemented accordingly	Task 4: Visit some of the other city corporations that have introduced e-governance in some of their service delivery mechanism as a part of training	Training report	Y	Y	Y	Y	Y
		Task 5: To develop city corporation web base MIS software with dynamic website and establish any kind of e-services with SMS system	Snapshot of website	P	Y	Y	Y	Y
		Task 6: Set up long term plan to gradually extend the area of e-governance in the CCs for the benefit of its citizens and communities, and submit to the Standing Committee for examination and to City Council meeting for approval.	MCC report	Y	Y	Y	Y	Y
		Task 8: Continue practice of e-governance in trial and error process with efforts for continuous implementation / updating	MCC report	Y	Y	Y	Y	Y
Noteworthy CC-level actions during the month: • None.								
1.2 Establish & operationalize Mass Communication Cell (MCC)	At least 5000 additional citizens (Total 10,000) registered in SMS information dissemination system	TOR	Annual Plan with budget	Y	Y	Y	Y	Y
		a) MCC prepares annual plan for information dissemination activity with budget, and examined by Standing Committee of Communication						
		b) The annual plan and budget submitted to CSCC and City Corporation meeting for approval.	Minutes of CSCC & CC meeting	Y	Y	Y	Y	Y
		c) MCC prepares message and materials and develop campaign and dissemination plan for implementation according to plan	Campaign report	Y	Y	Y	Y	Y
		d) Message and contents of materials and campaign approved by Mayor	Approved messages	Y	Y	Y	Y	Y
		e) MCC disseminates message/ materials /updated information to the public through SMS, local newspapers, publicity boards, leaflets, posters, stickers, miking, cable TV, website and campaign activities such as rally etc. at least twice a year	MCC report with SMS messages	Y	Y	Y	Y	Y
	f) Hold meeting on MCC at least one in each quarter or	Meeting	Y	Y	Y	Y	Y	

		when required	minutes					
		g) MCC prepare SMS record keeping system	SMS record	Y	Y	Y	Y	Y
		h) MCC prepare City Corporation Annual Report and conduct impact survey on SMS information dissemination	Impact survey report	Y	Y	Y	Y	P
		i) Standing committee of communication reviews the work of the MCC twice a year	Meeting minutes of standing committee	Y	Y	Y	Y	Y
		j) MCC provides support to meet with mass public of City Corporation	Meeting report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None.								
1.3 Establish City Information Service Center (CISC)	Increase area of service in CISC.	Task 5: Conduct training for information service	Training report	Y	Y	Y	Y	Y
		Task 6: Operate CISC, and produce annual report	Annual Report	Y	Y	Y	Y	Y
		Task 7: Review operation of CISC	Annual Report	Y	Y	Y	Y	Y
		Task 8: Operation plan with specific budget plan produced, and CISC operated according to the operation plan	Annual Report	Y	Y	Y	Y	Y
		Task 9: Produce report annually	Annual Report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None.								
1.4 Organize mass public meetings	Report on Mass Public Meeting produced and displayed	Task 1: MCC selects issues to be discussed in mass public meeting	Meeting minutes	Y	Y	Y	Y	Y
		Task 2: The issues are examined by standing committee of communication, and approved by CSCC, and City Parisad	Meeting minutes	Y	Y	Y	Y	Y
		Task 4: Organize logistics	Meeting minutes	Y	Y	Y	Y	Y
		Task 5: Hold public mass meeting (discuss the issues and propose resolutions)	Meeting minutes	Y	Y	P	P	Y
		Task 6: Collect questionnaire on public mass meeting	Meeting minutes	Y	Y	P	P	Y
		Task 7: Produce report on discussion, resolution and result of questionnaire, and display through e-governance system	Meeting Resolution	Y	Y	N	N	Y

		Task 8: MCC makes plan of public mass meeting with specific budget for next year	MCC Report	Y	Y	N	N	Y
Noteworthy CC-level actions during the month: <ul style="list-style-type: none">None								
2.1 Establish & operationalize City Development Coordination Committee (CDCC)	Composition and TOR of CDCC reviewed and proposed to Urban Wing, LGD	Task 1: Form CDCC as per composition in City Corporation Meeting.	Meeting minutes	Y	Y	N	N	Y
		Task 2: Issue official letter of formation of City Development Coordination Committee (CDCC) by Mayor, and delivered to member.	Mayor signed letter	Y	Y	N	N	Y
		Task 3: Hold workshop on CDCC and explain "Composition" , "Terms of Reference", guideline for operation to members of CDCC	Workshop Report	Y	Y	N	N	Y
		Task 4: Hold CDCC meeting quarterly and minutes prepared						
		a) 1st CDCC meeting	Meeting minutes					
		b) 2nd CDCC meeting	Meeting minutes					
		c) 3rd CDCC meeting	Meeting minutes					
		d) 4th CDCC meeting	Meeting minutes					
		Task 5: Review activities of CDCC, propose new composition and TOR to Urban Wing, LGD to establish legal framework.	Meeting minutes	Y	Y	Y	Y	Y
		Task 6: Continue CDCC according to new TOR	Meeting minutes	Y	Y	Y	Y	Y
Noteworthy CC-level actions during the month: <ul style="list-style-type: none">After CC elections, RpCC and GCC have not yet formally issued letters for formation of new CDCCs but work is ongoing.								
2.2 Establish Administrative Reform Committee (ARC)	At least one strategic plan initiated	Task 1: Circular for formation of ARC produced by Mayor		Y	Y	N	N	Y

		Task 2: Form ARC		Y	Y	N	N	Y
		Task 3: Hold workshop on Administration Reform Plan (ARP), and explain "Composition" , "Terms of Reference", guideline for operation to members of ARC	Workshop Report / Meeting Minutes	Y	Y	N	N	Y
		Task 5: Request head of departments to review related parts of Function Analysis Sheet for ARP (functions, detail activities, present situation, 5 year target).	Request letter of the CEO to the members of ARC	Y	Y	Y	Y	Y
		Task 6: Review “area”, “issue” and “activity” in ARP, and discuss detail strategies to implement it.	Resolution of the meeting	Y	Y	Y	Y	Y
		Task 7: Produce ARP strategic plan for each issue	ARP Plan	Y	Y	Y	Y	Y
		Task 8: Produce draft by-law for specific area	Draft report of by-law	N/A	N/A	N/A	N/A	N/A
		Task 9: Submit ARP strategic plan to CSCC and City Corporation meeting for approval	CSCC meeting resolution.	Y	Y	Y	Y	Y
		Task 10: Request Capacity Development Unit to formulate training program based on ARP strategic plan	Request letter	Y	Y	Y	Y	Y
		Task 11: Promote implementation of strategic plan of each department	Report	Y	Y	Y	Y	Y
		Task 12: Review achievement of ARP and produce report annually (report attached in CC annual report)	ARP report	P	P	P	P	P
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">After CC elections, RpCC and GCC have not yet formally issued circulars for formation of new ARCs but work is ongoing.								
2.3 Clarify vision and mission of each department	Review Vision & mission	Task 3: Vision and Mission are displayed in Citizen Charter and website	Vision and Mission are displayed in CCs Citizen Charter and disseminate website	Y	Y	Y	Y	Y
		Task 4: Vision and Mission are reviewed	Review minutes	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None.								

2.4 Establish Capacity Development Unit (CDU), which will then formulate training program	At least one Kaizen activities implemented by each department and report on capacity development produce by CDU	Task 1: CDU is formed and approved by CC Meeting.	CDU formation Letter	Y	Y	N	N	Y
		Task 2: Letter is issued by Mayor and circulate to the members.	Mayor signed letter	Y	Y	N	N	Y
		Task 3: Hold workshop on CDU operation.	Workshop report	Y	Y	N	N	Y
		Task 4: Formulate Program for technical training and Kaizen activities with budget plan	CDU report	Y	Y	Y	Y	Y
		Task 5: Conduct the technical training according to schedule	Report	Y	Y	Y	Y	Y
		Task 6: Produce report on capacity development	Report	Y	Y	Y	Y	Y
Noteworthy CC-level actions during the month: • After CC elections, RpCC and GCC have not yet formally formed and issued letters approving new CDUs but work is ongoing.								
2.5 Revise job descriptions	Job descriptions reviewed	Task 1: Review functions of CC by concerning department	Review report	Y	Y	Y	P	Y
		Task 2: Job description is revised according to the functions in Act by each department	Report	Y	Y	Y	P	Y
		Task 3: CDU reviews job description	Report	Y	Y	Y	P	Y
		Task 4: Revised job description approved by City Corporation meeting	Approval letter	Y	Y	Y	P	Y
		Task 5: New job descriptions is submitted to LGD for approval	Forwarding Letter	Y	Y	Y	P	Y
		Task 6: Circulate the Job Description to all the officer and staff by official letter signed by Mayor.	Distribute job description by Mayor letter	Y	Y	Y	P	Y
		Job descriptions are reviewed by CDU	Review report by CDU	Y	Y	Y	P	Y
Noteworthy CC-level actions during the month: • None. All CCs except GCC have submitted job descriptions to LGD and are awaiting for approval.								
2.6 Initiate kaizen activities	At least 1 Kaizen activity implemented in each department	Task 1: Prepare Kaizen Implementation guideline as per PCO direction.	Training report	Y	Y	Y	Y	Y
		Task 2: One Officer nominated by of each department participate in Kaizen training	Nomination Letter	Y	Y	Y	Y	Y

		Task 3: Conduct Kaizen training for Work Improvement Team (WIT) members and ensure participation in Kaizen training	Training report	Y	Y	Y	Y	Y
		Task 4: Work Improvement Team (WIT) propose Kaizen activity with budget to CDU	Kaizen Plan	Y	Y	Y	Y	Y
		Task 5: CDU provides fund for kaizen implementation.	Fund allocation by CC report	Y	Y	Y	Y	Y
		Task 6: Initiate Kaizen activities in each department	Report	Y	Y	Y	Y	Y
		Task 7: Each department implement Kaizen activity, submit quarterly progress report to CDU	Report	Y	Y	Y	Y	Y
		Task 8: CDU conduct monitoring by progress report and field visit	Report	Y	Y	Y	Y	Y
		Task 9: CDU compile the report and present to City Corporation meeting.	CDU report	Y	Y	Y	Y	Y
		Task 10: CDU compiles final report from the report produced by each department	Compiles final report	Y	Y	Y	Y	Y
		Task 11: Final report submitted to Mayor, and best practice prize given to one department	Final report submitted to Mayor	Y	Y	Y	Y	Y
		Task 12: Achievement of Kaizen displayed on website	Displayed on website	Y	Y	Y	Y	Y
Noteworthy CC-level actions during the month:								
• None. All departments of all CCs have implemented at least 4 kaizen work improvements each.								
2.7 Establish & operationalize Comprehensive Planning Unit (CPU)	CPU initiates activity based on policy paper	Task 1: Initiate discussion on development policy according to vision and strategy of CC as well as master plan	Meeting Resolution	N	N	P	P	N
		Task 2: Form task force in each sector as per direction of PMO for prioritized issue to make comprehensive strategic paper	Office Order	N	N	N	N	Y
		Task 3: The Task force will responsible for situation analysis of each sector and identify the future demand and prepare draft short and long term plan	Short and Long term Plan	N	N	N	N	N

		Task 4: Review the IDPCC and update the inclusive list in different sector and follow the rolling plan as per IDPCC guideline	IDP List	Y	Y	Y	Y	Y
		Task 5: Conduct CPU meeting monthly and prepare minutes and submit to PMO and concern officer	Meeting Resolution	Y	Y	Y	Y	Y
		Task 6: CPU conduct meeting with the standing committee of Planning, civic Service development and take suggestions about the Planning of CC	Meeting Resolution	Y	Y	Y	Y	Y
		Task 7: CPU will present their activities in the city corporation meeting and submit report to Mayor and Chief Executive Officer	Report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u>								
• Updating of IDP lists of sub-projects has been completed by the CPUs in all 5 CCs. However, the task forces in each CC have yet to be formed. CPU participants are reluctant to use the CPU as a platform for integrated development and prepare strategic papers and situation analysis by department sector in the face of other work demands.								
2.8 Activate Standing Committees	All standing committees hold meeting monthly and produce annual report	Task 1: Assign officer to establish the standing committees with specific TOR	Office letter	Y	Y	Y	Y	Y
		Task 2: Standing Committees review TOR (if any)	Review report	Y	Y	Y	Y	Y
		Task 3: Propose TOR for standing Committees to CC meeting for approval	Meeting Minutes	Y	Y	Y	Y	Y
		Task 4: Assigned concerning officer initiates activity of standing committee	Office letter	Y	Y	Y	Y	Y
		Task 5: Standing committees hold monthly meeting, prepare minutes and submit to Mayor to discuss in the City Corporation meetings	Meeting minutes	Y	Y	Y	Y	Y
		Task 6:Every standing committee produce annual report	Report	P	P	P	P	P
<u>Noteworthy CC-level actions during the month:</u>								
• None.								
2.9 Prepare and publish Annual Administrative Report	Annual Administrative Report is prepared in each CC and approved by City Parishad	Task 1: Prepare annual report along with general description, brief budget, development activities, existing manpower and updated basic data	Draft report	P	P	P	P	P
		Task 2: Compile functions achieved yearly in each department, standing committees, other committees and units	Compiles report	Y	Y	P	P	Y

		Task 3: Summarize target functions to be achieved next year	Next year Plan	P	P	P	P	P
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None.								
3.1 Improve capacity/ efficiency of tax assessment	Linking system (holding tax ID and construction registration) created.	Task 6:Create link system between “holding tax ID number” and construction registration. (Holding tax ID (client ID) should register when construction registrations are processed).	Photocopy of Register	N/A	Y	Y	N/A	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">In case of GCC, NCC & ChCC, all construction registrations and building permission are given by RAJUK & CDA respectively. CDA is cooperating with ChCC by sharing construction registrations to link with CC holding tax ID numbers, however RAJUK has refused to do the same with GCC and NCC.								
3.2 Carry out interim tax assessment and increase collection	Interim tax assessment carried out regularly.	Task1: Identify missing holdings and bring them to assessment registration.	Photocopy of Register	Y	Y	Y	Y	(General assessment running)
		Task 2:Prepare quarterly progress report and present it City Corporation meeting.	Situation assessment report	Y	(General assessment running)	Y	Y	(General assessment running)
		Task 3: Review progress of interim assessment linking with Finance and Establishment Standing Committee and place the report to CC monthly meeting.	Photocopy of Register	Y	(General assessment running)	Y	Y	(General assessment running)
		Task 4: Prepare report and submit to PMO on a quarterly basis.	Quarterly Report	Y	Y	Y	Y	Y
		Task 5: Tax collection efficiency should be increased up to 85% within 4 years after starting of the project.	Situation assessment report	Y	Y	Y	Y	Y
		Task 6: Continue the process even after the completion of the project.	Situation assessment report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">General assessments are running in CoCC and ChCC.Interim assessment done by RpCC during this month for 11 holdings and tax collected of Tk. 25.000.								
3.3 Identify other sources of CC taxes	Finance and Establishment Standing Committee held at least 4 times annually. → Combined	Task 1: Examine re-identification of new tax sources which CCs can impose in their administrative area (e.g. clinic, lawyer, tobacco industry) following the taxation rule of LGD at Finance and Establishment Standing Committee.	Meeting Minutes	Y	Y	Y	Y	Y

	with 4.2	Task 2: Prepare proposal of new tax sources by Finance and Establishment Standing Committee and submit to City Corporation meeting for necessary action.	Meeting Minutes	Y	Y	Y	Y	Y
Noteworthy CC-level actions during the month: • None								
4.1 Introduce independent account system in water supply and waste management	Proper tariff examined	Task 2: Carry out cost recovery for O&M cost in water supply and waste management by properly adjusted water tariff and conservancy rate respectively	Financial Statement	Y	Y	Y	Y	Y
Noteworthy CC-level actions during the month: • None								
4.2 Diversify earnings from CC services (e.g. markets, bus/truck terminals)	Finance and Establishment Standing Committee held at least 4 times annually.	Task 1: Examine diversification of business operated by CCs (including PPP) at Finance and Establishment standing committee, in order to increase earnings in CCs.	Meeting Minutes					
		Task 2: Prepare proposal of new business activities at Finance and Establishment standing committee and submit to CC Council meeting for taking action following the CC Act.-2009.	Meeting Minutes					
		(a) 1 st Finance and Establishment Standing Committee meeting for the FY held.	Meeting minutes	P	P	P	P	Y
		(b) 2 nd Finance and Establishment Standing Committee meeting for the FY held.	Meeting minutes					
		(c) 3 rd Finance and Establishment Standing Committee meeting for the FY held.	Meeting minutes					
		(d) 4 th Finance and Establishment Standing Committee meeting for the FY held.	Meeting minutes					
Noteworthy CC-level actions during the month: • None								
4.3 Establish integrated computer-based financial management system (IFMS)	Integrated computer systems implemented	Task 1: Develop and install the integrated computer systems which linked accounting-tax database–budget (the systems included functions of Financially Independent Accounting System and Reserve Fund for rehabilitation) in cooperation with PMO / MSU Software	Financial Statement	Y	Y	Y	Y	Y

		Task 2: Ensure implementation of the integrated computer systems by training staffs in CC (the systems included functions of Financially Independent Accounting System and Reserve Fund for rehabilitation) / MSU Software	Financial Statement	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None. This activity has been completed using MSU software. IFMS software to be used in 5 CCs was to be developed by an LGD implemented, ADB funded project but will not be completed by 2020 CGP end.								
4.4 Prepare financial statements and conduct internal audit	Complied with	Task 1: Prepare Financial Statement (FS: income & expenditure statement) within one month of the closure of the fiscal year.	Financial Statement	Y	Y	Y	Y	Y
		Task 2: Submit the FS and present relevant documents in order for the internal audit department to carry out audit and to prepare report within three months of each fiscal year.	Audit Report					
		Task 3: Submit audit report to City Corporation meeting and PMO.	Audit Report					
		Task 4: Review the audit observation made by Standing Committee in the CC monthly meeting and suggests appropriate actions.	Meeting Minutes					
		Task 5: Correct and improve the financial and accounting system based on the decision of the CC monthly meeting and initiate disciplinary action against the concerned staff, if necessary.	Official Letter					
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None. No CC has agreed to establish an internal audit department.								
4.5 Increase non-tax revenues at least by the inflation rate in each year	Complied with	Task 1: Update rates of non-tax revenue sources (fees, lease, rent, etc.) in accordance with the Model Tax Schedule.	Progress Report & Meeting Minutes	Y	Y	Y	Y	Y
		Task 2: Fix target for collection of non-tax revenues by each official and adopt non-tax revenue collection plan.	FY 2017 / 18 Collection Target	Y	Y	Y	Y	Y

		Task 3: Monitor progress of implementation of this plan every month.	Progress Report	Y	Y	Y	Y	Y
		Task 4: Review the tasks mentioned above every month by CEO/Secretary.	Progress Report	Y	Y	Y	Y	Y
		Task 5: Review progress of other non-tax revenue in the monthly meeting of CC meeting	Progress Report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u>								
• None. Non-tax revenue has increased at more than the inflation rate every year.								
4.6 All debts due to GOB and other entities paid as per the schedule	Complied with	Task 1: Review documents related to all due debts to the Government of Bangladesh and any other entity, and make budget provision for making full repayment according to schedule.	Quarterly debt payment report	Y	N/A	Y	Y	Y
		Task 2: Inform PMO about repayment of due debt on a quarterly basis.	Quarterly debt payment report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u>								
• None.								
4.7 Outstanding bills (incl. electricity and telephone) older than 3 months paid	Complied with	Task 1: Ensure regular receipt of electricity and telephone bills every month	Copy of Bills	Y	Y	Y	Y	Y
		Task 2: Settle disputes over arrear electricity bills (as per decision of the inter-ministerial meeting in 2005). Also settle disputes over telephone bills, if any	Payment Document	P	P	P	Y	P
		Task 3: Keep provision in the budget for payment of electricity and telephone bills and ensure payment regularly.	Budget Copy	Y	Y	Y	Y	Y
		Task 4: Review progress of bill payment position every month by CEO/Secretary	Payment Document	Y	Y	Y	Y	Y
		Task 5: Review progress of bill payment in the monthly meeting of CC meeting.	Meeting Minutes	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u>								
• None.								
4.8 Budget compared with the actual expenditure	Complied with	Task 1: CC will initiate to prepare a budget proposal before starting of the financial year compared with the budget and actual outlays in the previous year	Draft Budget	Y	Y	Y	Y	Y

→the role of Finance and Establishment Committee strengthened → the information displayed at the CC office		following rules and procedure as mentioned in CC Act (2018/19)						
		Task 2: The proposed budget will be disclosed and displayed for citizens’ comments/suggestions well ahead of the same is discussed in CSCC and approved in the CC meeting.	Photo	Y	Y	Y	Y	Y
		Task 3: Considering the comments/ suggestions of citizens and those of CSCC meeting, CC will finalize and approve the budget in the CC meeting before starting the concerned financial year and will submit to the prescribed authority for approval.	Final Budget	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None.								
5.1 Establishment of Civil Society Coordination Committee (CSCC) and make it functional	At least 4 meetings held and the minutes prepared	Task 6: Secretary of CSCC submit quarterly report with minutes for approval of Mayor, and circulate to participants	Letter Meeting minutes	Y	Y	Y	Y	Y
		a) 1st CSCC meeting for FY 2017/18	Meeting minutes					
		b) 2nd CSCC meeting for FY 2017/18	Meeting minutes					
		c) 3rd CSCC meeting for FY 2017/18	Meeting minutes					
		d) 4th CSCC meeting for FY 2017/18	Meeting minutes					
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None.								
5.2 Establish & operationalize Ward Level Coordination Committee (WLCC)	i. All WLCCs held every three month ii. Good practices of WLCC shall be assessed and listed.	TOR	Meeting minutes					
		i) Arranged open discussion by inviting ward citizen to involve in the development activities and CC administration.	Meeting minutes					
		ii) Arranged open discussion in each after 6 months on overall activities of the ward through inviting 150 persons including budget allocation from CC and write down the peoples’ demand and send it to CC council meeting for implementation	Meeting minutes					
		a) 1st WLCC meeting	Meeting minutes					
		b) 2nd WLCC meeting	Meeting minutes					

		c) 3rd WLCC meeting	Meeting minutes					
		d) 4th WLCC meeting	Meeting minutes					
Noteworthy CC-level actions during the month:								
• None.								
5.3 Community integration and formation of Community Group (CG)	3R activity with CG implemented and model for 3R in collaboration with CG proposed.	Task 1: Conduct workshop for concept and implementation of CG activity according to the PMO guideline	Reports	Y	Y			Y
		Task 4: Provide CG members training on management and implementation of activities	Reports	Y	Y	Y	Y	Y
		Task 5: Initiate waste collection and other social activities with CGs	Reports	Y	Y	P	P	Y
		Task 6: Review the activities of waste collection and other social issues and improve the activity.	Reports	Y	Y	P	P	Y
		Task 7: Conduct training on 3R for CG, and guide them to address other social issues and community development by community groups implement it.	Reports	Y	Y	Y	Y	Y
		Task 8 : Review 3R activities by CG, and a model is proposed	Reports					
		Task 9: Expand activities of waste collection and 3R in other Wards.	Reports					
		Task 10: Collect information of existing registered community group and patronize them to involve in the community work as guided by PMO	Reports					
		Task 11: Form community based organization (CBO) in the core area of pilot wards.	Reports					
Noteworthy CC-level actions during the month:								
• None.								
5.4 Prepare Gender Action Plan (GAP) – funded by the CC	GAP prepared and endorsed by CCCC. GAP being fully implemented and quarterly report prepared.	Task 3 :CC allocates budget for GAP implementation	Reports	Y	Y	Y	Y	Y
		Preparation of Gender Action Plan (GAP) for FY 2018-19 by CC for implementation	Plan	N	N	N	N	N
		Prepare Quarterly GAP Report by CC on progress of implementation	Reports	N	N	N	N	N
		Task 4: The standing committee follows TOR as below till a regulation prepared by the ministry	Reports	Y	Y	Y	Y	Y

<u>Noteworthy CC-level actions during the month:</u>									
• None.									
5.5 Prepare Poverty Reduction Action Plan (PRAP) – funded by CGP	PRAP revised and endorsed by CSCC. Implementation commenced and the annual report produced.	Budget allocated for implementation of PRAP	Reports	Y	Y	Y	Y	Y	
		Revised PRAP prepared, approved in the CSCC Meeting and CC Meeting	Meeting minutes	Y	Y	Y	Y	Y	
		Preparation of PRAP Annual Report	Meeting minutes	N	N	N	N	N	
<u>Noteworthy CC-level actions during the month:</u>									
• None.									
5.6 Revise Citizen Charter	Citizen Charter revised annually.	Citizen Charter Revised according to TOR	Reports	N	N	N	N	N	
		Revised Citizen Charter discussed in the CSCC Meeting	Meeting minutes/ Reports	N	N	N	N	N	
		Display the Citizen Charter in a suitable place at CC premises, distribute in the form of booklet and also publish in the local newspaper for wide circulation.	Reports	N	N	N	N	N	
<u>Noteworthy CC-level actions during the month:</u>									
• None. This activity is completed .									
5.7 Implement Citizen Report Card system	i) Citizen Report Cards revised and approved by CSCC ii) The card is distributed and the result is compiled and disclosed at least once	Distribute Citizen Report Card (minimum 500 cards) and conduct survey separately to receive feedback from household citizen as well as commercial / social institutions or organizations etc. by engaging enumerators once in every year	Reports	Y	Y	Y	Y	Y	
		CRC is compiled and prepared as report by working group with further improvement of services and presented in CSCC	Reports	Y	Y	Y	Y	Y	
		Discuss on draft CRC report and recommendation to take decision for further improvement of services	Reports	Y	Y	Y	Y	Y	
		Use feedback in the citizen's report card to identify/assess gap in the existing services and facilities and to project the demand of services and facilities. Also use the result for enhancing accountability of the CC	Reports						

		Compile the result and disclose at least twice within phase-2 implementation period	Meeting minutes/ Reports					
Noteworthy CC-level actions during the month: <ul style="list-style-type: none"> None. 								
5.8 Establish & operationalize Grievance Redress Cell (GRC) with revised terms of reference	GRC is established with personnel and budget assignment. Guidelines of GRC (work and reporting flow) is available.	Task 3: Establish Grievance Redress Cell at CC office.	Reports	Y	Y	Y	Y	Y
		Task 4: Hold one or more GRC meeting every month along with APs	Meeting minutes					
		Task 5: Determine the merit of each grievance	Reports					
		Task 6: Resolve grievance within 15 days of receiving complaint	Reports					
		Task 7: If AP is not satisfied with GRC decision advise him/her to lodge for an appeal to the CC grievance redress cell	Reports					
		Task 8: Scrutinize the complaints /grievances and select the potential once for discussion for discussion and resolving those on a monthly basis	Reports					
		Task 9: Invite the potential complaints in the GRC and hold meeting on a monthly basis. Resolve the grievance with Aps/Complaints or include the same as an agenda of CC monthly meeting	Reports					
		Task 10: Keep record of all Grievances received with receiving date, contact details with complaints, nature of Grievances, agreed corrective actions with dates of these were effected and final outcome.	Reports Records	Y	Y	Y	Y	Y
		Task 11: CC will include 'Grievance Redress ' in the agenda of City Corporation meeting for taking appropriate action	Meeting minutes	Y	Y	Y	Y	Y
Noteworthy CC-level actions during the month: <ul style="list-style-type: none"> None. 								
6.1 Initiate/ update Master Plan – in coordination with relevant authorities & agencies	Prepared plans are accessible from public	Task 1: Master plan including drainage plan, traffic & transportation plan, land use plan, solid waste management plan are prepared/updated	Copy of Plan	Y	Y	Y	Y	Y
		Task 2: Detailed Area Plan is prepared	Copy of Plan	Y	Y	Y	Y	
		Task 3: Action plans for infrastructure and public facilities are prepared	Copy of Plan	Y			Y	
		Task 4: Officer in charge of each plan is assigned	Office Order					

		Task 5: Committee for each plan is set up	Office Order					
<u>Noteworthy CC-level actions during the month:</u>								
<ul style="list-style-type: none">Master Plans remain documents on the shelves of each CC. They have no force in law until gazette notification by the Local Government ministry in the case of CoCC and RpCC. RAJUK (Ministry of Public Works) is the custodian of the Master Plan for NCC and GCC. NCC and GCC Action Plans were prepared under a 2015 LGED project but with little coordination between RAJUK and NCC and GCC. The situation is similar between ChCC and CDA, the custodian of Chittagong's Master Plan.With GoB financial support and LGED technical support, GCC and NCC have prepared area action plans for some selected areas. RpCC was unable to complete its action plan for infrastructure and public facilities as there is no gazette notification approving the RpCC master plan prepared earlier.								
6.2 Implement development control	Major areas of illegal land use and squatting are plotted on map	Task 1: At least one qualified officer in charge of building permission is assigned	Done	Y	Y	Y	Y	Y
		Task 2: Signers for application procedure are defined	Done	Y	Y	Y	Y	Y
		Task 3: Application is examined without delay	Done	Y	Y	Y	Y	Y
		Task 4: Use of permitted buildings are consistent with land use plan	Done	Y	Y	Y	Y	Y
		Task 5: Illegal buildings are identified	Report	Y	Y	Y	Y	Y
		Task 6: Any action has been taken to illegal buildings	Report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u>								
<ul style="list-style-type: none">Identification of most buildings and land use that violate codes on occupancy, building construction and compatible land use has been completed despite lack of support from CDA and RAJUK. Related reports have been prepared in all 5 CCs.								
6.3 Infrastructure Development Plan (IDP) reviewed & revised through inter-governmental coordination and citizen participation	CC budget is consistent with CCIDP	Task 1: IDP information is accessible for citizen by website or as hardcopy	Screen shot of Website	Y	Y	Y	Y	Y
		Task 2: Infrastructure list is revised based on criteria which is set in policy papers by WLCC, standing committee, CSCC by the first quarter	Revised List of IDP	Y	Y	Y	Y	Y
		Task 3: Revised IDP shared in CDCC for coordination and collaboration by the end of 2 nd quarter	Meeting Resolution	Y	Y	Y	Y	Y
		Task 4: Comments and recommendations given by Standing Committees, CSCC and CDCC are reflected in IDP by CPU and reviewed again in Standing committee, CDCC and CSCC by 3 rd quarter	Meeting Resolution	Y	Y	Y	Y	Y
		Task 5: Revised IDP approved by CC Parisad	CC Council Meeting Resolution	Y	Y	Y	Y	Y
		Task 6: Practical promotion to financial supporters is conducted	-			Y	Y	Y

		Task 7: No infrastructure is developed if it is not mentioned in IDP	-				Y	Y	
Noteworthy CC-level actions during the month: <ul style="list-style-type: none">IDP sub-projects lists have been updated in 4 CCs – ChCC, GCC, NCC and RpCC. Revised IDP lists for these 4 CCs have been shared in Standing Committee, CDCC and CSCC and approved by CC council. IDP is yet to be updated in CoCC due to the absence of a Town Planner and lack of cooperation by other concerned CC officials.									
6.4 Prepare O&M Action Plan	O&M action plan implemented	Task 1: Prepare O&M action plan based on framework set by PCO	Report	Y	Y	Y	Y	Y	
		Task 2: Submit drafts O&M action plan to PMO for their approval		Y	Y	Y	Y	Y	
		Task 3: Submit the progress reports to PCO to ensure implementation		Y	Y	Y	Y	Y	
		Task 4: Implement O&M action plan		Y	Y	Y	Y	Y	
Noteworthy CC-level actions during the month: <ul style="list-style-type: none">The construction of Batch-1 sub-projects is yet to be completed in ChCC, GCC and RpCC, and the compulsory O&M period of one year after completion of construction of Batch-1 sub-projects in NCC and CoCC has not expired. Therefore O&M implementation has not started in any CC. Funds are budgeted for Batch-1 sub-project O&M implementation in all CCs.O&M Action Plans for road and drainage infrastructure have been prepared by GCC and RpCC.									
6.5 Implement environmental laws & regulations ← assisted by DSM/CGP	CC takes any action to stop and solve illegal actions and situations	Task 1: CC assign officer(s) in charge of environmental conservation	Report	Y	Y	Y	Y	Y	
		Task 2: CC comply act and rule in its infrastructure development		Y	Y	Y	Y	Y	
		Task 3: CC identifies environmentally vulnerable areas and activities against Environmental Conservation Act within the jurisdiction of CC		Y	Y	Y	Y	Y	
		Task 4: CC takes action to stop the illegal activities which are not consistent with Environmental Conservation Act		Y	Y	Y	Y	Y	
Noteworthy CC-level actions during the month: <ul style="list-style-type: none">Environmentally vulnerable areas and activities have been identified in all CCs and reports have been prepared in case of all CC.									
6.6 Improve sanitary situations - public toilets & drainage	No. of public toilets and community latrines and waste water drainage connections are increasing.	Task 1: CC assign officer in charge of sanitation	Existing Condition Report on Public Toilet	Y	Y	Y	Y	Y	
		Task 2: Complete the situation analysis on overall sanitation condition of CC	Demand List	Y	P	Y	P	P	
		Task 3: Demand analysis and area selection for public	Report on	Y	P	Y	P	P	

		and household toilets	O&M of Public Toilet					
		Task 4: Build and coordinates operation and maintenance of public toilets	-	Y	P	P	P	P
		Task 5: CC facilitate toilet installation for households	-	P	P	P	P	P
		Task 6: CC increase drainage connection of waste water from households	-	P	P	P	P	P
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">The Urban planners of GICD, CGP reviewed the relevant secondary data and reports with a view to analyze sanitation situation. In the following months strategies and option will be found out to complete the overall situation analysis.								
6.7 Solid waste management – awareness raising & improving practices ← jointly with Activity 5.3 (Community Groups)	Solid waste collection coverage and frequency are improved.	Task 1: CC assign officers in charge of solid waste management	Report on existing CBO Operation	Y	Y	Y	Y	Y
		Task 2: CC establishes primary waste collection system by collaboration with Community Based Organizations (CBOs), traditional local organization and private sectors	Report on Existing Condition of SWM	Y	Y	Y	Y	Y
		Task 3: CC locates dust bins, solid waste deposits and transfer station appropriately in collaboration with community	Report of CC SWM operation	P	Y	Y	Y	Y
		Task 4: CC coordinates to clean solid waste from road and drainage	Report on SWM Coverage and Frequency Rise	Y	Y	Y	Y	Y
		Task 5: CC collects solid waste in wider area and dispose it into a specific dumping site		Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">Report on existing condition of primary waste collection system has been prepared for three CCs (NCC, CoCC & ChCC)With the support of RpCC Ward 24 Councilor, a household survey was conducted at Ward 24 for estimating no. of houses for the purpose of initiating Community based Waste Management Activities.								
7.1 Awareness raising campaigns on specific law enforcement issues	At least one campaign activities implemented.	Task 1: Law Officer (or officer in charge, if Law Officer is not assigned) requests each department to raise law issues	Office letter	Y	Y	Y	Y	Y
		Task 2: Law Officer examines the raised law issues, and propose possible actions to be taken	Review report	Y	Y	Y	Y	Y

		Task 3: Law Officer makes detail plan of awareness campaign on a specific issues (at least one) with budget	Plan & budget	Y	Y	Y	Y	Y
		Task 4: The plan of awareness campaign is examined, and discussed by the Standing Committee for law and discipline and approved by City Corporation meeting.	Approval letter	Y	Y	Y	Y	Y
		Task 5: The plan of awareness campaign submitted to CC meeting for approval (if, any comments raised, then examined in the Standing Committee for revision, and submitted to CC for approval again)	Meeting minutes	Y	Y	Y	Y	Y
		Task 6: Law officer implement campaign activity	Rally	Y	Y	Y	Y	Y
		Task 7: Law officer make report on the campaign activity, and submitted to Mayor and CEO	Campaign report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None.								
7.2 Establish and operationalize Law Enforcement Unit (LEU)	A workshop for the Law & Discipline Standing Committee conducted.	Task 1: Circular on LEU signed by Mayor and distributed	Mayor signed letter	Y	Y	Y	Y	Y
		Task 2: Form LEU and hold workshop on guideline for LEU activity	Workshop report	Y	Y	Y	Y	Y
		Task 3:Make plan for law enforcement	Plan	Y	Y	Y	Y	Y
		Task 4:Hold training on law enforcement	Training Report	Y	Y	Y	Y	Y
<u>Noteworthy CC-level actions during the month:</u> <ul style="list-style-type: none">None.								
7.3 Capacity development of Law Enforcement & Discipline Standing Committee	Proposed legal actions implemented and produce report	Task 1: Participate in training on law enforcement	Attendance sheet	Y	Y	Y	Y	Y
		Task 2: Examines awareness campaign on law (proposed in activity 7.1)	Approval letter	Y	Y	Y	Y	Y
		Task 3:Examines plan of law enforcement activities (proposed in activity 7.2)	Report by LEU	Y	Y	Y	Y	Y
		Task 5:Implement law enforcement activity	Plan, Pictute					

		Task 6: Produce report on law enforcement	Enforcement Report					
<p><u>Noteworthy CC-level actions during the month:</u></p> <ul style="list-style-type: none"> None. 								

Table 3.1.3: Problems/Issues and Resolutions to be Undertaken or Already Undertaken/Achieved

Problems/Issue	Resolutions to be undertaken	Undertaken/Achieved
Outstanding Electricity Bills of ChCC According to the CEO of ChCC, the CC has paid the principle on outstanding electricity bills from the period of the previous Mayor but the current Mayor has declined to pay the high interest charges. (ICGIAP Activity 4.7)	The concerned electric authority may be requested by the Mayor or higher authority to waive the interest charges.	The concerned authority for ChCC has yet to accept the CC request to waive the interest charges.
Standing Committee Meetings As per ICGIAP action plan, each SC has to hold meetings monthly. However, only the Finance and Establishment Committees hold their meetings monthly in each CC. With the exception of ChCC, other SCs are not meeting regularly due to the lack of relevant matters to review. SC meeting participants question the need for monthly meetings for all SCs. (ICGIAP 2.8)	Review the usefulness of monthly meetings for all 18 SCs listed in the CC Act and determine an appropriate meeting frequency for each. Submit a revised requirement for SC meetings for consideration by the CGP Steering Committee under LGD.	Appropriate meeting frequencies for each SC committee are being reviewed.

3.2 Progress of Design, Supervision, and Monitoring

3.2.1 Site Visits

The DSM Sub-team has conducted the following site visits in the month of August 2018 in order to monitor progress of ongoing sub-projects of Batch -2 as well as ensuring quality control and material testing issues. They visited the sites to review the design of bridges, roads and drains where ever necessary. They also monitored the tendering process and documentation of rest of the sub-projects of Batch-2 and checking of sites for final payment of Batch-1 sub-projects.

Table 3.2.1: Site Visits by DSM Sub-team during the Month of August, 2018

Month	Date	Destination	Activity	Attendance
August	7-8-2018	GCC	Visited Batch-1 Package-3, 4, and 5. See the physical progress of works. Package-3 is progressing but no progress at Package-4 and 5. Reviewed the design of manhole of pipe drain Package-3	DTL, SFEs and JFE of DSM Consultants
	8-8-2018	GCC	Visited Batch-2 Package-2, 3, 4, 5, 9, 10 and 11. Package-2 road has to redesign as it is damaged further due to construction of road side drain and movement of heavy vehicles of brick fields.	DTL, Junior Drainage Engineer, SFEs of DSM Consultants
	13-8-2018 to 16-8-2018	RpCC	Visited Batch-1 RpCC-4 and 11. Also visited Batch-2 RpCC-1, 3, 5, 6, 7, 10, 12, 14, 15, 16, 17, 19, 23, 24 and 25. Discussion with Mayor about progress of works and CC's lagging on documentation of contracts. Submitted field visit report where suggested how to improve quality of works. Also give suggestions to RpCC to take necessary steps on design issues of RpCC-10, 17, 23, 24 and 25.	DTL, Junior Drainage Engineer, SFEs of DSM Consultants
	13-8-2018 to 15-8-2018	ChCC	Visited ChCC 1-14, 2-2, 3, 4, 9, 11, 12, 13, 14, 15, and 17 for quality and progress. Meeting with CE about poor quality of workmanship on Package ChCC 2-2 and how to improve Progress on ChCC 1-14. Met with Contractor Representatives to discuss means to improve progress for packages ChCC 1-14, & 2-17.	SIM, SFE of DSM Consultant
	1-8-2018	GCC	Visited Batch 2 package 01. Work ongoing but physical progress is very slow. Batch 03,04,05. Physical progress of work unsatisfactory. In package 04 constructor instructed to remove damage and crack pipes from the site area.	QCS-1,SFEs and JFEs of DSM Consultants
	8-8-2018	NCC	Visited Batch 2 package 4, 6, 11 and 12. In Package 4 and 6 physical progress is less. In package 11 and 12 physical progress satisfactory. The contractor is instructed properly curing after concrete pouring.	QCS-1,SFEs and JFEs of DSM Consultants

3.2.2 Progress Summary of Batch 1 Subprojects

The total number of sub-project was originally 57 and the revised number is 55. The total contract amount of 55 No subprojects of Batch-1 are **BDT: 4,303,015,850** and as on 31 August 2018 total amount paid to the contractors of five City Corporations are **BDT: 3,409,336,763.54**. The physical progress of sub-projects of Cumilla and Narayanganj City

Corporations are 100 percent and accordingly the final payments are made to all Contractors. The physical progresses of Chittagong, Gazipur and Rangpur City Corporations are 75.58%, 86.11% and 99.82% respectively. The financial progresses are 63.61%, 72.77% and 94.207% respectively. The subproject ChCC-14 of Chittagong City Corporation started late and as per contract the date of completion is 03.06.2019. The subproject ChCC-16 has land eviction problem and Chittagong City Corporation is trying to evict the land from unauthorized occupation. Except ChCC-14 and ChCC-16 the other subprojects have been completion. In Gazipur City Corporation out of 9 subprojects 6 have been completed by 100 percent, Package-4 started after long gap and progressed well during July and August 2018. There is no progress of Package-3 and 5. The DSM consultant's the TL, DTL & QCSs visiting the sites and City Corporation Office and giving necessary instructions to the contractors to complete rest of the works. The progress of Rangpur has improved. Out of 18 Packages 17 have been completed. Package- 11 yet to complete.

The financial progress of Batch 1 subprojects as of the end of August 2018 is summarized below

Table 3.2.2: Financial Status of Batch 1 by City Corporations

As of 31 August 2018

Name of City Corporation	Subproject No		Contract Awarded		Disbursement	
	Original	Revised	No of Packages	Amount (BDT)	Amount (BDT)	%
NCC	3	3	3	274,433,373	264,635,877.00	96.43
CoCC	9	8	8	689,235,186	668,950,347.00	97.06
RpCC	18	18	18	881,127,555	830,017,933.00	94.20
GCC	9	9	9	895,708,596	651,832,377.09	72.77
ChCC	18	17	17	1,562,511,139	993,990,229.45	63.61
Total	57	55	55	4,303,015,850	3,409,336,763.54	79.23

3.2.3 Design Progress Summary of Batch 2 Subproject

- Out of 77 sub-projects the DSM team have completed the Design 74 Sub-projects.
(Note: 3 No Sub-projects design have not been progressed for the following reasons)
- RpCC-13 - CC failed to provide adequate location/land for truck terminal
- ChCC-6 – The FSMP team has the opinion that the subproject is not feasible as it requires land acquisition. The fund of ChCC-6 is transferred and reallocated for extension of ChCC-5
- NCC2-8 – Khal rehabilitation/reconstruction included in works planned by another Agency

Summary of status:

Accepted Sub-projects = 71

Correction/Adjustments = 03

Total = 74

3.2.4 Field Progress status of Batch-2 sub projects (Tender & construction):

Table 3.2.4: Status of Batch2 Subprojects

As of 31 August 2018

CC	Revised		No of Subprojects		NO A	Work Commenced	Remarks
	No of Subprojects	Project Cost (Crore BDT)	Draft Preparation DD	Approved			
NCC	12	269.51	11	11	9	9	-
GCC	14	236.60	14	14	13	13	-
CoCC	9	249.53	9	9	9	9	-
RpCC	25	217.23	24	24	24	21	-
ChCC	17	444.08	16	13	12	11	-
Total	77	1416.59	74	71	67	63	-

1. CoCC: All nine contracts have been awarded. As 3 new contracts have been signed during June and July. The overall physical progress is as on 31 August 2018 is 7.73%. The financial progress is 4.90 percent. Contract RpCC-2 and 3 are big contracts and the City Corporation is advised to expedite the progress specially package RpCC-2 and 3.
2. NCC: Nine (9) contracts have been awarded out of approved 11 contracts and physical progress is 43.46% After March 2018 the work progress is better and getting momentum. But the progress slow down during May and June due to excessive rain. The NCC is advised to take the necessary steps to step up progress the works.
3. RpCC: Out of total 24 sub-projects twenty-one (21) contracts have been awarded for 21 sub-projects. Notification of award is issued for RpCC-2, 4 and 11 during August 2018. The work's progress is slowly. The overall physical progress is 29.06%. Some of packages have lapses 100% of their original contract period but works progress is very insignificant. DSM issued letter to PCO and accordingly PCO advised Rangpur City Corporation to take necessary steps for cancellation of contracts RpCC-8, 9, and 20. Out of 21 contracts there is no progress of 12 contracts during August 2018.
4. GCC: Thirteen (13) No contracts have been awarded out of the 14 sub projects. There is no progress in package-3 ,4, and 11 for last few months. The overall progress of GCC is 22.96 % as of August 2018. The PCO advised the City Corporation and to take necessary steps against contractors of subproject GCC-3, GCC-4 and GCC-11. Out of 13 contracts 7 contracts have no progress during August 2018.
5. ChCC: Eleven (11) contract packages have been awarded out of 13 approved packages and works is in progress. Notification of award is issued for another package ChCC-8. The physical progress of works as of August 2018 is 36.53%. The overall progress during August 2018 is 3.43 percent and is quite good. The progress is hampered due to frequent rain during May and June.

3.2.5 The financial progress of Batch 2 subprojects

The financial progress of Batch2 Sub Projects as of the end of August 2018 is summarized below. The total amount that paid to the contractors of 5 No City Corporations is BDT: 1,601,881,343.40 and during August 2018 is BDT **211,111,174**

Table 3.2.5 Financial Status of Batch 2 by CCs

As of 31 August 2018

Name of City Corporation	Subproject No		Contract Awarded		Disbursement	
	Original	Revised	No of Packages	Amount (BDT)	Amount (BDT)	%
NCC	12	11	9	1,191,122,971.42	417,368,870.58	35.03
CoCC	9	9	9	1,680,473,721.66	82,283,259.13	4.90
RpCC	25	24	21	1,525,331,742.77	315,270,888.00	20.67
GCC	14	14	13	1,782,445,939.49	252,280,564.00	14.15
ChCC	17	16	11	2,061,428,815.14	534,677,762.29	25.94
Total	77	74	60	8,240,803,190.75	1,601,881,343	19.44

3.2.6 Environmental Monitoring

Table 3.2.6 Environmental Monitoring

As of 31 August 2018

Name of City Corporation	Environmental Monitoring status ,Batch-2			Environmental monitoring by check sheet			
	Number of sub projects	IEE Completed as per requirement DOE	EIA Completed	Sub projects Under construction		IEE	EIA
				IEE	EIA		
NCC	12	8	0	8	0	Yes	
CoCC	9	4	1	0	0	Yes	
RpCC	25	10	2	11	0	Yes	
GCC	14	9	1	7	0	Yes	
ChCC	17	6	2	1	0	Yes	
Total	77	37	6	27	0.0		

3.2.7 Survey works:

The progress and status of survey of Batch-2 sub projects is shown in Table below

Table 3.2.7: Progress of Batch 2 Survey Work

As of 31 August 2018

CC	Topographic Survey																	
	Road cum Road+Drain (km)			Drain (km)			Overpass (no)			Bridge (no)			Khal (km)			School cum Cyclone Shelter/Center		
	Plan	Actual	Remaining	Plan	Actual	Remaining	Plan	Actual	Remaining	Plan	Actual	Remaining	Plan	Actual	Remaining	Plan	Actual	Remaining
Chittagong	10.2	10.2	0				3	3	0	1	1	0				8	8	0
Comilla	75.3	75.3	0	40.5	40.5	0				9	9	0	33.8	33.8	0			
Narayangonj	23.44	23.44	0	36.27	36.27	0				16	16	0	34.94	20.0	14.94			
Gazipur	54.8	54.8	0	35.3	35.3	0				1	1	0						
Rangpur	76.3	76.3	0	54.1	54.4	0				1	1	0						
Grand Total	240.04	240.04	0	166.17	166.17	0	3	3	0	28	28	0	68.74	53.8	14.94	8	8	0
% Progress		100			100			100			100			78.26			100	
% Remaining			0.00			0.00			0.00			0.00			21.74			0.00

Table 3.2.8 Financial Status of Batch 1 by CCs

As of 31 August 2018

Name of City Corporation	Subproject No		Contract Awarded		Disbursement	
	Original	Revised	No of Packages	Amount (BDT)	Amount (BDT)	%
NCC	3	3	3	274,433,373.00	264,635,877.00	96.43
CoCC	9	8	8	689,235,186.35	668,950,347.00	97.06
RpCC	18	18	18	881,127,555.23	830,017,933.00	94.20
GCC	9	9	9	895,708,596.20	651,832,377.09	72.77
ChCC	18	17	17	1,562,511,139.46	993,900,229.45	63.61
Total	57	55	55	4,303,015,850.24	3,409,336,763.54	79.23

Table 3.2.9 Financial Status of Batch 2 by CCs

As of 31 August 2018

Name of City Corporation	Subproject No		Contract Awarded		Disbursement	
	Original	Revised	No of Packages	Amount (BDT)	Amount (BDT)	%
NCC	12	11	9	1,191,122,971.42	417,368,870.58	35.04
CoCC	9	8	6	1,680,473,721.66	82,283,259.13	4.90
RpCC	25	24	21	1,525,331,742.77	315,270,888.00	20.67
GCC	14	14	13	1,782,445,939.49	252,280,564.00	14.15
ChCC	17	16	11	2,061,428,815.41	534,677,762.29	25.94
Total	77	73	60	8,240,803,190.75	1,601,881,344.00	19.44

Table 3.2.10 Progress Summary of Batch 1 Subprojects By CCs

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT) (Rev.)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Chittagong City Corporation (ChCC)													
ChCC1-1	Complete	41,649,479.00	07.12.2015	20.02.2017	100.00	0.00	100.00	36,921,333.00	0.00	36,921,333.00	88.65	0.00	88.65
ChCC1-2	Complete	141,332,101.00	07.12.2015	19.02.2017	100.00	0.00	100.00	127,575,527.00	0.00	127,575,527.00	90.27	0.00	90.27
ChCC1-3	Complete	186,915,402.00	07.12.2015	30.04.2017	100.00	0.00	100.00	152,240,897.00	0.00	152,240,897.00	81.45	0.00	81.45
ChCC1-4	Complete	88,186,403.00	08.11.2015	07.11.2016	100.00	0.00	100.00	81,050,607.00	0.00	81,050,607.00	91.91	0.00	91.91
ChCC1-6	Complete	69,995,195.36	14.12.2015	30.08.2017	100.00	0.00	100.00	52,304,135.00	0.00	52,304,135.00	74.73	0.00	74.73
ChCC1-7	Complete	17,504,858.16	14.10.2015	12.08.2017	100.00	0.00	100.00	14,809,482.00	0.00	14,809,482.00	84.60	0.00	84.60
ChCC1-8	Complete	18,497,076.31	14.10.2015	12.08.2017	100.00	0.00	100.00	15,584,277.00	0.00	15,584,277.00	84.25	0.00	84.25
ChCC1-9	Complete	64,308,416.00	14.12.2015	7.08.2017	100.00	0.00	100.00	62,916,755.00	0.00	62,916,755.00	97.84	0.00	97.84
ChCC1-10	Complete	44,579,722.00	14.12.2015	30.10.2017	99.00	1.00	100.00	44,121,125.45	0.00	44,121,125.45	98.97	0.00	98.97
ChCC1-11	Complete	18,089,499.64	14.10.2015	07.01.2017	100.00	0.00	100.00	17,099,448.00	0.00	17,099,448.00	94.53	0.00	94.53
ChCC1-12	Complete	16,343,013.63	14.10.2015	07.01.2017	100.00	0.00	100.00	16,195,326.00	0.00	16,195,326.00	99.10	0.00	99.10
ChCC1-13	Complete	15,944,085.56	14.10.2015	07.01.2017	100.00	0.00	100.00	15,798,638.00	0.00	15,798,638.00	99.09	0.00	99.09
ChCC1-14	Complete	375,021,190.80	03.12.2017	03.06.2019	17.00	0.00	17.00	36,097,045.00	0.00	36,097,045.00	9.63	0.00	9.63
ChCC1-15	Complete	110,969,317.00	26.04.2016	31.12.2017	100.00	0.00	100.00	91,337,160.00	0.00	91,337,160.00	82.31	0.00	82.31
ChCC1-16	Complete	234,173,010.00	06.12.2016	30.06.2018	70.00	0.00	70.00	126,139,663.00	0.00	126,139,663.00	53.87	0.00	53.87
ChCC1-17	Complete	51,906,026.00	04.01.2017	30.06.2017	100.00	0.00	100.00	48,438,912.00	0.00	48,438,912.00	93.32	0.00	93.32
ChCC1-18	Complete	67,096,344.00	11.01.2017	11.08.2017	100.00	0.00	100.00	55,269,899.00	0.00	55,269,899.00	82.37	0.00	82.37
Total		1,562,511,139.46			75.55	0.03	75.58	993,900,229.45	0.00	993,900,229.45	63.61	0.00	63.61

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Gazipur City Corporation (GCC)													
GCC1-1	Complete	151,050,264.70	01.02.2016	31.12.2017	100.00	0.00	100.00	88,886,477.00	49,222,026.00	138,108,503.00	58.85	32.59	91.43
GCC1-2	Complete	49,068,665.00	08.09.2015	31.01.2017	100.00	0.00	100.00	47,469,418.00	0.00	47,469,418.00	96.74	0.00	96.74
GCC1-3	Complete	100,324,529.20	10.03.2016	31.11.2017	60.00	0.00	60.00	44,455,110.00	0.00	44,455,110.00	44.31	0.00	44.31
GCC1-4	Complete	107,266,391.90	23.03.2016	31.12.2017	68.00	4.00	72.00	29,444,544.36	0.00	29,444,544.36	27.45	0.00	27.45
GCC1-5	Complete	217,121,522.69	25.02.2016	31.12.2017	75.00	0.00	75.00	130,694,169.00	8,546,997.00	139,241,166.00	60.19	3.94	64.13
GCC1-6	Complete	60,793,888.83	01.02.2016	14.04.2017	100.00	0.00	100.00	56,859,802.00	0.00	56,859,802.00	93.53	0.00	93.53
GCC1-7	Complete	108,779,188.60	16.08.2015	30.03.2017	100.00	0.00	100.00	104,619,023.00	0.00	104,619,023.00	96.18	0.00	96.18
GCC1-8	Complete	44,300,448.28	02.11.2015	13.01.2017	100.00	0.00	100.00	39,847,678.73	0.00	39,847,678.73	89.95	0.00	89.95
GCC1-9	Complete	57,003,697.00	18.08.2015	24.03.2017	100.00	0.00	100.00	51,787,132.00	0.00	51,787,132.00	90.85	0.00	90.85
Total		895,708,596.20			85.63	0.48	86.11	594,063,354.09	57,769,023.00	651,832,377.09	66.32	6.45	72.77

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT) (Rev.)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Rangpur City Corporation (RpCC)													
RpCC 1-1	Complete	23,753,256.00	05.05.2015	13.05.2016	100.00	0.00	100.00	23,664,034.00	0.00	23,664,034.00	99.62	0.00	99.62
RpCC 1-2	Complete	45,597,014.00	17.05.2015	08.08.2016	100.00	0.00	100.00	45,317,117.00	0.00	45,317,117.00	99.39	0.00	99.39
RpCC 1-3	Complete	47,976,090.49	08.10.2015	17.10.2016	100.00	0.00	100.00	46,916,702.00	0.00	46,916,702.00	97.79	0.00	97.79
RpCC 1-4	Complete	61,374,086.53	03.03.2016	15.05.2018	100.00	0.00	100.00	52,033,177.00	0.00	52,033,177.00	84.78	0.00	84.78
RpCC 1-5	Complete	26,082,771.25	07.10.2015	16.10.2016	100.00	0.00	100.00	24,392,957.00	0.00	24,392,957.00	93.52	0.00	93.52
RpCC 1-6	Complete	41,454,632.90	03.10.2015	30.09.2017	100.00	0.00	100.00	38,579,942.00	0.00	38,579,942.00	93.07	0.00	93.07
RpCC 1-7	Complete	14,411,587.00	17.09.2015	31.08.17	100.00	0.00	100.00	14,372,333.00	0.00	14,372,333.00	99.73	0.00	99.73
RpCC 1-8	Complete	46,752,202.25	21.12.2015	06.02.2018	100.00	0.00	100.00	33,687,076.00	4,757,007.00	38,444,083.00	72.05	10.17	82.23
RpCC 1-9	Complete	62,009,443.00	21.12.2015	30.09.2017	100.00	0.00	100.00	61,827,317.00	0.00	61,827,317.00	99.71	0.00	99.71
RpCC 1-10	Complete	60,029,994.37	06.01.2016	30.03.2017	100.00	0.00	100.00	57,946,960.00	0.00	57,946,960.00	96.53	0.00	96.53
RpCC 1-11	Complete	52,481,296.81	29.12.2015	31.01.2018	97.00	0.00	97.00	39,658,931.00	0.00	39,658,931.00	75.57	0.00	75.57
RpCC 1-12	Complete	90,859,286.17	29.12.2015	28.02.2018	100.00	0.00	100.00	90,268,912.00	0.00	90,268,912.00	99.35	0.00	99.35
RpCC 1-13	Complete	45,182,722.00	06.01.2016	29.06.2017	100.00	0.00	100.00	43,793,600.00	0.00	43,793,600.00	96.93	0.00	96.93
RpCC 1-14	Complete	24,735,373.46	09.11.2015	02.02.2017	100.00	0.00	100.00	24,624,328.00	0.00	24,624,328.00	99.55	0.00	99.55
RpCC 1-15	Complete	70,793,483.00	09.11.2015	18.11.2016	100.00	0.00	100.00	70,628,772.00	0.00	70,628,772.00	99.77	0.00	99.77
RpCC 1-16	Complete	48,539,447.00	10.12.2015	15.11.2017	100.00	0.00	100.00	39,332,768.00	0.00	39,332,768.00	81.03	0.00	81.03
RpCC 1-17	Complete	39,243,279.00	09.11.2015	18.01.2017	100.00	0.00	100.00	39,229,655.00	0.00	39,229,655.00	99.97	0.00	99.97
RpCC 1-18	Complete	79,851,590.00	30.09.2015	21.12.2016	98.00	2.00	100.00	65,223,202.00	13,763,143.00	78,986,345.00	81.68	17.24	98.92
Total		881,127,555.23			99.64	0.18	99.82	811,497,783.00	18,520,150.00	830,017,933.00	92.10	2.10	94.20

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Comilla City Corporation (CoCC)													
CoCC 1 -1	Complete	118,259,892.06	16.09.2015	15.09.2016	100.00	0.00	100.00	115,044,258.00	0.00	115,044,258.00	97.28	0.00	97.28
CoCC 1 -2	Complete	71,963,986.00	30.08.2015	29.08.2016	100.00	0.00	100.00	71,963,922.00	0.00	71,963,922.00	100.00	0.00	100.00
CoCC 1 -3	Complete	100,935,057.14	25.06.2015	24.06.2016	100.00	0.00	100.00	94,790,570.00	0.00	94,790,570.00	93.91	0.00	93.91
CoCC 1 -4	Complete	57,202,228.00	30.04.2015	29.04.2016	100.00	0.00	100.00	55,331,564.00	0.00	55,331,564.00	96.73	0.00	96.73
CoCC 1 -5	Complete	81,490,582.00	13.09.2015	12.09.2016	100.00	0.00	100.00	81,489,632.00	0.00	81,489,632.00	100.00	0.00	100.00
CoCC 1 -6	Complete	142,743,680.71	01.09.2015	31.08.2016	100.00	0.00	100.00	135,428,646.00	0.00	135,428,646.00	94.88	0.00	94.88
CoCC 1 -7	Complete	90,804,040.00	31.03.2015	30.03.2016	100.00	0.00	100.00	89,066,035.00	0.00	89,066,035.00	98.09	0.00	98.09
CoCC 1 -9	Complete	25,835,720.44	19.04.2015	18.04.2016	100.00	0.00	100.00	25,835,720.00	0.00	25,835,720.00	100.00	0.00	100.00
Total		689,235,186.35			100.00	0.00	100.00	668,950,347.00	0.00	668,950,347.00	97.06	0.00	97.06

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Narayanganj City Corporation (NCC)													
NCC 1 -1	Complete	96,794,720.00	08.10.2015	10.07.2016	100.00	0.00	100.00	95,494,174.00	0.00	95,494,174.00	98.66	0.00	98.66
NCC 1 -2	Complete	88,781,280.00	19.04.2015	30.10.2016	100.00	0.00	100.00	85,222,563.00	0.00	85,222,563.00	95.99	0.00	95.99
NCC 1 -3	Complete	88,857,373.00	19.04.2015	30.09.2016	100.00	0.00	100.00	83,919,140.00	0.00	83,919,140.00	94.44	0.00	94.44
Total		274,433,373.00			100.00	0.00	100.00	264,635,877.00	0.00	264,635,877.00	96.43	0.00	96.43

Table 3.2.11 Progress Summary of Batch 2 Subproject By CCs

As of 31 August 2018

Physical Progress (%)								Financial Progress						
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress			
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative	
Chittagong City Corporation														
ChCC2-1		0.00			0.00		0.00				0.00	0.00	0.00	
ChCC2-2	Complete	506,299,833.90	04.12.2017	13.5.2019	28.00		3.00	31.00	79,033,340.00	36,619,271.70	115,652,611.70	15.61	7.23	22.84
ChCC2-3	Complete	508,470,473.00	04.12.2017	13..5.2019	30.00		3.00	33.00	72,931,113.00	38,282,478.75	111,213,591.75	14.34	7.53	21.87
ChCC2-4	Complete	489,666,848.63	04.12.2017	13.5.2019	32.00		3.00	35.00	66,287,197.28	35,549,710.72	101,836,908.00	13.54	7.26	20.80
ChCC2-5		0.00			0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-6		0.00			0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-7		0.00			0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-8	Complete				0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-9	Complete	64,202,085.17	30.11.2017	23.02.2019	44.00		8.00	52.00	23,710,392.70	8,072,926.90	31,783,319.60	36.93	12.57	49.51
ChCC2-10	Complete	68,536,104.00	13.06.2017	04.12.2018	35.00		5.00	40.00	21,673,031.76	0.00	21,673,031.76	31.62	0.00	31.62
ChCC2-11	Complete	129,729,349.80	10.12.2017	05.03.2019	27.00		2.00	29.00	27,197,053.56	0.00	27,197,053.56	20.96	0.00	20.96
ChCC2-12	Complete	36,672,826.00	02.05.2017	26.10.2018	29.00		4.00	33.00	9,574,850.37	0.00	9,574,850.37	26.11	0.00	26.11
ChCC2-13	Complete	54,218,781.76	02.05.2017	23.10.2018	38.00		2.00	40.00	16,549,668.78	0.00	16,549,668.78	30.52	0.00	30.52
ChCC2-14	Complete	52,949,669.15	17.8.2017	10.11.2018	60.00		8.00	68.00	25,906,549.53	0.00	25,906,549.53	48.93	0.00	48.93
ChCC2-15	Complete	90,586,298.00	02.08.2017	9.11.2018	51.00		5.00	56.00	33,389,568.59	11,725,193.08	45,114,761.67	36.86	12.94	49.80
ChCC2-16		0.00			0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-17	Complete	60,096,546.00	03.07.2017	10.09.2018	58.00		5.00	63.00	28,175,415.57	0.00	28,175,415.57	46.88	0.00	46.88
Total		2,061,428,815.41			33.10		3.43	36.53	404,428,181.14	130,249,581.15	534,677,762.29	19.62	6.32	25.94

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Gazipur City Corporation (GCC)													
GCC2-1	Complete	328,342,850.76	16.11.2017	10.11.2018	15.00	0.00	15.00	15,062,546.00	0.00	15,062,546.00	4.59	0.00	4.59
GCC2-2	Complete	174,478,070.18	22.06.2017	28.8.2018	36.00	2.00	38.00	47,109,693.00	7,927,605.00	55,037,298.00	27.00	4.54	31.54
GCC2-3	Complete	95,385,769.43	17.04.2017	11.04.2018	3.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
GCC2-4	Complete	74,058,011.56	26.02.2017	21.04.2018	6.00	0.00	6.00	0.00	0.00	0.00	0.00	0.00	0.00
GCC2-5	Complete	212,394,316.56	29.11.2017	23.11.2018	12.00	1.00	13.00	0.00	9,704,699.00	9,704,699.00	0.00	4.57	4.57
GCC2-6	Complete	134,978,409.04	18.05.2017	23.1.2019	19.00	1.00	20.00	10,343,923.53	7,024,107.47	17,368,031.00	7.66	5.20	12.87
GCC2-7	Complete	137,372,974.59	19.05.2017	25.06.2018	21.00	1.00	22.00	8,148,200.00	0.00	8,148,200.00	5.93	0.00	5.93
GCC2-8	Complete	99,451,369.88	31.01.2018	26.01.2019	25.00	0.00	25.00	20,483,698.00	0.00	20,483,698.00	20.60	0.00	20.60
GCC2-9	Complete	88,283,232.46	30.03.2017	4.06.2018	25.00	0.00	25.00	9,229,191.00	0.00	9,229,191.00	10.45	0.00	10.45
GCC2-10	Complete	116,730,246.71	17.04.2017	22.06.2018	28.00	12.00	40.00	23,337,820.00	0.00	23,337,820.00	19.99	0.00	19.99
GCC2-11	Complete	57,500,331.18	26.02.2017	21.04.2018	3.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
GCC2-12	Complete	106,232,638.00	14.05.2017	30.11.2018	20.00	0.00	20.00	17,216,238.00	0.00	17,216,238.00	16.21	0.00	16.21
GCC2-13	Complete	157,237,719.14	26.02.2017	25.06.2018	52.00	2.00	54.00	70,589,652.00	6,103,191.00	76,692,843.00	44.89	3.88	48.78
GCC2-14		0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total		1,782,445,939.49			21.53	1.43	22.96	221,520,961.53	30,759,602.47	252,280,564.00	12.43	1.73	14.15

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Rangpur City Corporation (RpCC)													
RpCC 2-1	Complete	89,639,487.00	10.10.2017	10.09.18	82.00	16.00	98.00	64,083,278.00	0.00	64,083,278.00	71.49	0.00	71.49
RpCC 2-2						0.00		0.00	0.00	0.00		0.00	
RpCC 2-3	Complete	120,457,553.17	28.02.2018	10.03.2019	21.00	6.00	27.00	18,529,430.00	0.00	18,529,430.00	15.38	0.00	15.38
RpCC 2-4						0.00		0.00	0.00	0.00		0.00	
RpCC 2-5	Complete	116,315,155.00	20.06.2017	25.08.2018	35.00	3.00	38.00	29,927,771.00	6,606,761.00	36,534,532.00	25.73	5.68	31.41
RpCC 2-6	Complete	16,311,965.50	20.07.2017	19.07.2018	25.00	0.00	25.00	3,387,492.00	0.00	3,387,492.00	20.77	0.00	20.77
RpCC 2-7	Complete	87,469,082.00	20.06.2017	29.7.2018	34.00	0.00	34.00	14,950,600.00	0.00	14,950,600.00	17.09	0.00	17.09
RpCC 2-8	Complete	79,714,285.00	20.06.2017	19.06.2018	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-9	Complete	72,408,126.00	20.06.2017	19.06.2018	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-10	Complete	61,767,206.44	26.09.2017	25.09.2018	50.00	2.00	52.00	22,351,165.00	0.00	22,351,165.00	36.19	0.00	36.19
RpCC 2-11						0.00		0.00	0.00	0.00		0.00	
RpCC 2-12	Complete	33,446,649.32	26.09.2017	25.09.2018	14.00	6.00	20.00	1,844,720.00	3,506,789.00	5,351,509.00	5.52	10.48	16.00
RpCC 2-13	Deleted Contract								0.00			0.00	
RpCC 2-14	Complete	23,257,223.62	30.03.2017	9.8.2018	62.00	13.00	75.00	9,625,449.00	0.00	9,625,449.00	41.39	0.00	41.39
RpCC 2-15	Complete	70,135,086.51	03.04.2017	30.08.2018	72.00	0.00	72.00	45,764,959.00	0.00	45,764,959.00	65.25	0.00	65.25
RpCC 2-16	Complete	50,328,330.01	30.03.2017	23.8.2018	50.00	2.00	52.00	20,847,962.00	0.00	20,847,962.00	41.42	0.00	41.42
RpCC 2-17	Complete	79,005,731.16	30.03.2017	11.8.2018	50.00	0.00	50.00	30,448,304.00	0.00	30,448,304.00	38.54	0.00	38.54
RpCC 2-18	Complete	116,363,950.33	11.04.2017	15.06.2018	45.00	0.00	45.00	38,830,046.00	0.00	38,830,046.00	33.37	0.00	33.37
RpCC 2-19	Complete	48,501,500.45	11.04.2017	15.06.2018	20.00	0.00	20.00	4,566,162.00	0.00	4,566,162.00	9.41	0.00	9.41
RpCC 2-20	Complete	110,064,798.81	11.04.2017	15.06.2018	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-21	Complete	45,235,232.16	20.07.2017	19.07.2018	5.00	2.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-22	Complete	87,452,982.00	10.10.2017	09.10.2018	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-23	Complete	68,078,855.00	20.06.2017	23.8.2018	1.00	4.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-24	Complete	90,976,222.64	21.03.2018	31.03.2019	1.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-25	Complete	58,402,320.65	21.03.2018	31.03.2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total		1,525,331,742.77			26.58	2.36	29.06	305,157,338.00	10,113,550.00	315,270,888.00	20.01	0.66	20.67

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Comilla City Corporation (CoCC)													
CoCC 2 -1	complete	104,087,183.59	17.12.2017	16.12.2018	15.50	0.50	16.00	6,555,967.00	0.00	6,555,967.00	6.30	0.00	6.30
CoCC 2 -2	complete	381,570,268.10	26.6.2018	25.10.2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -3	complete	425,942,046.80	26.6.2019	25.10.2019	2.00	1.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -4	complete	52,805,428.31	17.12.2017	16.12.2018	12.00	0.00	12.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -5	complete	166,391,319.71	09.07.2018	30.9.2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -6	complete	51,518,836.05	30.01.2018	29.01.2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -7	complete	194,959,981.00	22.01.2018	21.01.2019	3.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -8	complete	156,577,124.40	22.01.2018	21.01.2019	30.00	2.00	32.00	32,147,742.13	10,084,432.00	42,232,174.13	20.53	6.44	26.97
CoCC 2 -9	complete	146,621,533.70	17.12.2017	16.12.2018	20.00	6.00	26.00	15,652,636.00	17,842,482.00	33,495,118.00	10.68	12.17	22.84
Total		1,680,473,721.66			6.73	0.99	7.73	54,356,345.13	27,926,914.00	82,283,259.13	3.23	1.66	4.90

As of 31 August 2018

Physical Progress (%)								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous month	Reporting month	Cumulative
Narayanganj City Corporation (NCC)													
NCC 2 -1	Complete	67,479,056.11	12.07.2017	30.11.2018	36.00	0.00	36.00	7,526,150.80	12,294,419.20	19,820,570.00	11.15	18.22	29.37
NCC 2 -2	Complete	169,373,609.66	8.10.2017	03.10.2018	58.00	0.00	58.00	91,043,528.00	0.00	91,043,528.00	53.75	0.00	53.75
NCC 2 -3	Complete	270,033,036.70	23.05.2017	31.12.2018	25.00	2.00	27.00	56,325,513.00	0.00	56,325,513.00	20.86	0.00	20.86
NCC 2 -4	Complete	77,915,535.74	05.03.2017	31.12.2018	42.00	1.00	43.00	27,357,168.12	0.00	27,357,168.12	35.11	0.00	35.11
NCC 2 -5	Complete	184,594,977.81	05.03.2017	31.12.2018	37.00	3.00	40.00	38,420,294.71	0.00	38,420,294.71	20.81	0.00	20.81
NCC 2 - 6	Complete	48,235,730.63	05.03.2017	31.10.2018	45.00	0.00	45.00	13,560,595.23	0.00	13,560,595.23	28.11	0.00	28.11
NCC 2 -7		0.00			0.00	0.00	0.00				0.00	0.00	0.00
NCC 2-8	Dropped												
NCC 2 - 9	Complete	191,736,277.53	08.10.2017	03.10.2018	53.00	0.00	53.00	88,494,541.52	0.00	88,494,541.52	46.15	0.00	46.15
NCC 2-10		0.00			0.00	0.00	0.00				0.00	0.00	0.00
NCC 2 -11	Complete	74,943,389.24	23.05.2017	30.7.2018	58.00	0.00	58.00	26,644,748.00	14,749,632.00	41,394,380.00	35.55	19.68	55.23
NCC 2 -12	Complete	106,811,358.00	8.10.2017	3.10.2018	43.00	2.00	45.00	28,890,753.00	12,061,527.00	40,952,280.00	27.05	11.29	38.34
Total		1,191,122,971.42			42.29	1.16	43.46	378,263,292.38	39,105,578.20	417,368,870.58	31.76	3.28	35.04

3.3 Progress of Feasibility Study and Master Plan Review

The FSMP team undertook mainly the following tasks in August 2018 as summarized below:

Preparation of list of priority projects by sector (i.e., transport, water supply, drainage, sewerage and solid waste management, and municipal facilities)

Urban planners and transport planners as well as sector specialists completed their sector reviews, discussions with CC officials. Project Profiles have been being prepared and partially circulated among the team members. Priority Project List has been finalized and relevant city reports have been submitted to PCO, and waiting for their comment to finalize these reports.

3.3.1 DFR Preparation

The FSMP sector specialists worked on the preparation of DFRs as shown in the table below, which describes the current status of each report.

Table 3.3.1 Summary of DFR Preparation Status

As of August 2018

City	Report	Status
Five Cities	Infrastructure Development Strategies and List of Priority Projects	<ul style="list-style-type: none"> • DFR Submitted in August 2017 • Final Report is being prepared
Five Cities	Municipal Solid Waste Management (SWM): Guidelines and Strategies for Improvement in Five Study Cities	<ul style="list-style-type: none"> • DFR Submitted in August 2017 • Final Report is being prepared
Narayanganj	Construction of Kadam Rasul Bridge over Shitalakhya River (FS01)	<ul style="list-style-type: none"> • DFR Submitted in October 2017 • Final Report is being prepared
Comilla	Construction of Comilla Embankment Road (FS02)	<ul style="list-style-type: none"> • DFR Submitted in September 2017 • EIA/RAP to be submitted later
	Development of Surface Water Supply System in Comilla (FS03)	<ul style="list-style-type: none"> • DFR Submitted in December 2017 • EIA/RAP to be submitted later
	Rehabilitation of Racecourse Khal, Agriculture Institute Khal and Chhyabitan Drain in Comilla (FS04)	<ul style="list-style-type: none"> • DFR Submitted in September 2017 • Final Report is being prepared • EIA/RAP to be submitted later
Rangpur	Construction of Rangpur Inner Ring Road (North-Eastern Section) (FS05)	<ul style="list-style-type: none"> • DFR Submitted in October 2017 • Final Report is being prepared
	Construction of New Drain, and Rehabilitation of Shyamasundari-Khoksha-Ghagot Canal System in Rangpur (FS06)	<ul style="list-style-type: none"> • DFR Submitted in October 2017 • Final Report is being prepared
Gazipur	Construction of Joydevpur Railway Flyover (FS07)	<ul style="list-style-type: none"> • DFR Submitted in September 2017 • Final Report is being prepared • EIA/RAP to be submitted later
	Construction of Naojor-Kashimpur Bridges over Turag River (FS08)	<ul style="list-style-type: none"> • DFR Submitted in September 2017 • Final Report is being prepared • EIA/RAP to be submitted later
	Development of Surface Water Supply System in Gazipur (FS09)	<ul style="list-style-type: none"> • DFR Submitted in December 2017 • EIA/RAP to be submitted later
Chittagong	Development of Central Bio gasification/Composting Facilities in Chittagong (FS10)	<ul style="list-style-type: none"> • DFR (Main Report, Drawings) Submitted in August 2017 • Final Report is being prepared • EIA to be submitted later
Five Cities	Rehabilitation, Expansion and Redevelopment of Existing Public Toilets in Five Study Cities (FS11)	<ul style="list-style-type: none"> • DFR (Main Report, Drawings) Submitted in August 2017 • Final Report is being prepared • EIA to be submitted later

3.3.2 Summary of Activities by Sector in August 2018

The Table 3.3.2 summarizes sector activities during this period:

Table 3.3.2 Sector Activities by FSMP Team - August 2018

Sector	Monthly Activity Summary
Urban Planning / Municipal Infrastructure	(No assignment during this period)
Industrial Development	(No assignment during this period)
Transport Planning	(No assignment during this period)
Road and Bridge Engineering	(No assignment during this period)
Traffic Management	(No assignment during this period)
River Engineering	(No assignment during this period)
Geotechnical Engineering	(No assignment during this period)
Water Supply	(No assignment during this period)
Drainage System	(No assignment during this period)
Sewerage System	(No assignment during this period)
Solid Waste Management	(No assignment during this period)
Demand Forecasting / Economic Analysis	(No assignment during this period)
Costing and Implementation Planning	(No assignment during this period)
Environment Sector	(No assignment during this period)
Social Sector	(No assignment during this period)

3.3.3 DFR Presentation Workshop

During August to December several DFR presentation workshops have been organized as shown below:

Table 3.3.3 Schedule of DFR Presentation Workshop, August – December. 2017

CC	Dates	Agenda	Team Members
Narayanganj	2 August, 2017	Presentation on infrastructure development strategies and preliminary list of priority projects.	1. Urban Development Planner- Salma A. Shafi 2. Urban Development Planner – Moniza Biswas 3. Urban Development Planner- Dipak Chandra Shaha 4. Architect- Arifur Rahman 5. Solid Waste Management Specialist- Zahid Hossain 6. Solid Waste Management Specialist- Rezaul Karim
Gazipur	6 August, 2017	Presentation on infrastructure development strategies and preliminary list of priority projects.	1. Urban Development Planner- Salma A. Shafi 2. Urban Development Planner – Moniza Biswas 3. Urban Development Planner- Dipak Chandra Shaha 4. Water Supply Engineer- Mr Mostafa Kamal 5. Water Supply Engineer- Md Saiful Islam 6. Transport Planner - Zia Naim Haider 7. Transport Planner - Md Masudur Rahman 8. Drainage Engineer- Liton Barua
Rangpur	13-15 November, 2017	Master plan Review- <ul style="list-style-type: none"> Key Elements of FSMP study Strategy of project selection Development of long list Strategic evaluation of projects List of priority projects with tentative costs Feasibility Studies Rangpur Inner Ring Road Drainage Improvement Municipal Services 	1. Deputy Project Director, CGP, LGED – Md. Manzurul Islam 2. Transport Planner- Md. Rafiqul Islam 3. Urban Development Planner- Salma A. Shafi 4. Social Consideration Expert – Hasina Khatun 5. Road Engineer- Emdadul Haque

CC	Dates	Agenda	Team Members
Comilla	21-22 November, 2017	Master plan Review- <ul style="list-style-type: none"> • Key Elements of FSMP study • Strategy of project selection • Development of long list • Strategic evaluation of projects • List of priority projects with tentative costs Feasibility Study <ul style="list-style-type: none"> • Embankment Road • 3 Drainage Improvement Project • Water Treatment Plant • Municipal Services Project 	1. Deputy Project Director, CGP, LGED – Md. Manzurul Islam 2. Urban Development Planner- Salma A. Shafi 3. Social Consideration Expert – Hasina Khatun 4. Road Engineer- Emdadul Haque 5. Solid Waste Management Expert- Md. Zahid Hossain
Chittagong	6 December	Master plan Review- <ul style="list-style-type: none"> • Key Elements of FSMP study • Strategy of project selection • Development of long list • Strategic evaluation of projects • List of priority projects with tentative costs Feasibility Studies <ul style="list-style-type: none"> • Chittagong Bio-gasification Plant • Municipal Services project 	1. Deputy Project Director, CGP, LGED – Md. Manzurul Islam 2. Urban Development Planner- Salma A. Shafi 3. Social Consideration Expert – Hasina Khatun 4. Solid Waste Management Expert- Md. Zahid Hossain
LGED	16 January, 2018	Presentation and discussion on over all activities of FSMP team	1. Additional Chief Engineer, LGED- Mohammad Anwar Hossain 2. Superintendent Engineer, LGED- Khondaker Alinoor 3. Superintendent Engineer, LGED – Md. Shafiqul Islam Akand 4. Project Director, UGIIP-3- A.K.M Rezaul Islam 5. Executive Engineer, EUCP- Md. Golam Kabir 6. Project Director, EUCP- Provas Chandra Biswas 7. Deputy Project Director, MGSP- Md. Anwarul Islam 8. Deputy Project Director, CTEIP- Saiful Islam Shahid 9. Project Director, CTEIP- Md. Anwar Hossain 10. Project Director, MGSP- Shaikh Muzakkr 11. Executive Engineer, LGED- Sultana Naznin Afroz 12. Project Director, NOBIDEP- A.N.M Enayet Ullah 13. Superintendent Engineer, LGED- Md. Ali Akhtar Hossain 14. Urban Development Specialist, MSU, MGSP - Pulin Chandra Golder 15. Project Manager, UGIIP-3, Shamsul Islam 16. Deputy Project Director, NOBIDEP – Md. Anwar Hossain 17. Project Director, CGP, LGED - Sahidul Islam 18. Deputy Project Director, CGP, LGED – Md. Manzurul Islam 19. Deputy Project Director, CGP, LGED - Mahfuzul Hossain

CC	Dates	Agenda	Team Members
			20. Transport Planner- Md. Rafiqul Islam 21. All the FSMP team members

3.3.4 Status of DFR Submission and Schedule

Draft Final Reports are being prepared. Total of 16 reports out of planned 17 reports have been submitted already. Internal presentation within LGED have been organized and initial comments have been provided to the consultants. Based on the comments and the team's own review, Revised DFR have been prepared.

Table 3.3.4 Status of FSMP DFR Submission and Schedule

Number	Report Title	Status (% Complete as of August 2018)
1.	Feasibility Study and Master Plan Review (FSMP): Main Project Report	96%
2.	Infrastructure Development Strategies and List of Priority Projects: Narayanganj CC	Submitted
3.	Infrastructure Development Strategies and List of Priority Projects: Comilla CC	Submitted
4.	Infrastructure Development Strategies and List of Priority Projects: Rangpur CC	Submitted
5.	Infrastructure Development Strategies and List of Priority Projects: Gazipur CC	Submitted
6.	Infrastructure Development Strategies and List of Priority Projects: Chittagong CC	Submitted
7.	Municipal Solid Waste Management (SWM): Guidelines and Strategies for Improvement in Five Study Cities	Submitted
8.	Feasibility Study Report (FS01): Construction of Kadam Rasul Bridge over Shitalakhya River	Submitted
9.	Feasibility Study Report (FS02): Construction of Comilla Embankment Road	Submitted
10.	Feasibility Study Report (FS03): Development of Surface Water Supply System in Comilla	Submitted
11.	Feasibility Study Report (FS04): Rehabilitation of Racecourse Khal, Agriculture Institute Khal and Chhyabitan Drain in Comilla	Submitted
12.	Feasibility Study Report (FS05): Construction of Rangpur Inner Ring Road (North-Eastern Section)	Submitted
13.	Feasibility Study Report (FS06): Construction of New Drain, and Rehabilitation of Shyamasundari-Khoksha-Ghagot Canal System in Rangpur	Submitted
14.	Feasibility Study Report (FS07): Construction of Joydevpur Railway Flyover	Submitted
15.	Feasibility Study Report (FS08): Construction of Naojor-Kashimpur Bridges over Turag River	Submitted
16.	Feasibility Study Report (FS09): Development of Surface Water Supply System in Gazipur	Submitted
17.	Feasibility Study Report (FS10): Development of Central Biogasification / Composting Facilities in Chittagong	Submitted
18.	Feasibility Study Report (FS11): Rehabilitation, Expansion and Redevelopment of Existing Public Toilets in Five Study Cities	Submitted