

**Ministry of Local Government, Rural Development and Cooperatives**  
**Local Government Division**  
**Local Government Engineering Department**



# **Governance and Infrastructure Improvement under Inclusive City Governance Project**

## **MONTHLY PROGRESS REPORT** **September, 2018**

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## ABBREVIATIONS

ACE	Additional Chief Engineer
ADB	Asian Development Bank
ARP	Administrative Reform Plan
BDT	Bangladesh Taka
BME	Benefit Monitoring and Evaluation
CC	City Corporation
CDA	Chittagong Development Authority
CDCC	City Development Coordination Committee
CE	Chief Engineer
ChCC	Chittagong City Corporation
CoCC	Comilla City Corporation
CPTU	Central Procurement Technical Unit
CPU	Comprehensive Planning Unit
CSCC	Civil/Citizens Society Coordination Committee
DAP	Detailed Area Plan
DOE	Department of Environment
DPD	Deputy Project Director
DPHE	Department of Public Health and Engineering
DPP	Development Project Proposal
DSM	Design, Supervision, and Monitoring
DTL	Deputy Team Leader
E-GP	Electric Goods Procurement
FSMP	Feasibility Study and Master Plan Review
GCC	Gazipur City Corporation
GII	Governance and Infrastructure Improvement
GICD	Governance improvement and capacity development
GOB	Government of Bangladesh
CGP	City Governance Project
ICGIAP	Inclusive City Governance Improvement Action Program
IDPCC	Infrastructure Development Plan of the City Corporation
JICA	Japan International Cooperation Agency
LA	Loan Agreement
LGD	Local Government Division
LGED	Local Government Engineering Department
MOF	Ministry of Finance
MoLGRD&C	Ministry of Local Government Rural Development & Cooperatives
MP	Master Plan
NCC	Narayanganj City Corporation
NOC	No Objection Certificate
ODA	Official Development Assistance
PD	Project Director
PIUCC	Project Implementation Unit at City Corporation
PR	Performance Review
PW	Procurement Work
RpCC	Rangpur City Corporation
SC	Steering Committee
TCP	Technical Cooperation Project
UMU	Urban Management Unit
WLCC	Ward Level Coordination Committee
GWG	Governance Working Group

## 1. Project Description

### 1.1 Project Objective

The objective of the “Inclusive City Governance Project” (the Project) is to improve public services and promote economic opportunities in the target five (5) City Corporations by strengthening the city governments’ administrative capacity and improving urban infrastructure, thereby contributing to the economic growth and the living environment improvement in the target City Corporations.

### 1.2 Necessity and Priority of the Project

Consistency with development policy, sector plan, national/regional development plans and demand of target group and the recipient country.

### 1.3 Background

Bangladesh has experienced increased urbanization since independence. In 2012, the estimated total population of the country was 154.69 million of which 29.0 percent (44.86 million) was urban. The urban population growth rate is 2.92% per annum (World Bank 2012), much higher than total population growth rate of 1.37% (Bangladesh Bureau of Statistics 2011). At existing growth rates, it is expected that the country’s urban population will reach about 110 million or half of the population by 2035. The reasons for the rapid population growth in urban area are as follows ; i) the high natural increase in urban population; ii) the territorial expansion of urban areas; and iii) rural to urban migration. At present urban dwellers constitute about 30 percent of the total populations of Bangladesh, but their contribution to GDP is more than 60 percent indicating that the productivity of labor in urban areas is much higher than in rural areas.

Two types of urban local government exist in Bangladesh e.g. the City Corporation (CC) and the Pourashava. Generally, in the Divisional Level, CC functions whereas Pourashavas function in other towns. At present there are 11 (eleven) CCs and 319 Pourashavas in the country. CCs are playing an important role in the national development resulting from rapid growth in these urban centers.

### 1.4 Development policy, sector plan, national/regional development plans

(a) The Sixth Five Year Plan 2011-2015(2010) (SFYP)

The SFYP emphasize the importance of the development of sound urban institutions and the improvement of city governance. SFYP mentions that the strategies for “urban transition management” include: improving city governance, balanced development of urban centers, urban resource mobilization, sound real estate market, facilitating NGO improvement in housing, taking steps for better urban land management, better environmental management, sustainable urban transportation, provision of infrastructure/services, reducing urban poverty.

*The Draft Final Seventh Five Year Plan 2016-2021 (SFYP) emphasizes three fundamental principles of governance:*

- (i) ensuring the rule of law,*
- (ii) avoiding political partisanship, and*
- (iii) building a society free from corruption.*

*These basic principles also guide the articulation and implementation of development programs thus forming the institutional framework, fundamental reforms, improvement in administration capacity and a strong anti-corruption strategy, and good governance in urban sectors.*

(b) The draft National Urban Sector Policy (2011) (NUSP)

NUSP has objectives: to ensure regionally balanced urbanization through decentralized development and hierarchically structured urban system; to devolve authority at local urban level, and strengthen local governments through appropriate powers, resources and capabilities so that local governments can take effective responsibility for a wide range of functions; and to develop and implement urban management strategies and governance arrangements for enhancing complementary roles urban and rural areas in sustainable development.

(c) City Corporation Act (2009)

Before 2008, there were 6 (six) City Corporations in Bangladesh and there are 6 individually-formed “Act” for each CC. In 2009, for managing the rapid urbanization, LGD unified those individual Acts and newly enacted into “City Corporation Act”. It is supposed, the number of CCs will be increased in near future, so that the government needs to improve the legal system on City Corporation.

## **1.5 Rationale of target area selection and overall project design**

### **1.5.1 Needs for inclusive urban development**

Urbanization is the key contributor to the strong growth of industries and the social development. But at the same time, urban congestion and pollution now threaten city dweller's life and future economic growth.

#### **(a) Needs for urban infrastructure development**

The development of urban infrastructure has not kept pace with rapid urbanization, causing an acute shortage in urban infrastructure and services like piped water, sewerage, drainage, roads and bridges. As roads and bridges have insufficient capacity to meet growing traffic volume, traffic jams in city centers limit access to economic opportunities and social services. Rapid urbanization is largely attributed to immigration be in low income group settling in urban slums without access to basic services. Rapid urbanization has been posing adverse environmental and social consequences.

#### **(b) Weak urban governance**

Although the City Corporation Act (2009) clearly mentions that CCs are the Local Government Institutions mandated to provide service to the urban citizens, CCs do not have enough capacity to provide those services to their dwellers. The reasons of CC's weak urban governance are:

- (i) shortage of manpower;
- (ii) financially vulnerability;
- (iii) incompetence of officers;
- (iv) the limited power for recruitment; and the absence of participatory planning process and system.

#### **(c) Lack of coordination among stakeholders**

The involvement of a number of institutions in the management of affairs of city areas has resulted in gross overlapping of functions and lack of coordination. Such plurality generated by the municipality within institutions in planning, implementation and development approaches results in uncoordinated manner, which in fact create more problems.

#### **(d) Lack of Inclusive Urban Planning**

CCs were originally created for planning and management of urban areas. Later on separate planning and development organizations were created such as Rajdhani Unnayan Kartripakkha (RAJUK) and Chittagong Development Authority (CDA). The development authorities in these cities are authorized to undertake local urban planning as well as infrastructure and site development activities for housing, commercial and industrial use. The authorities are also empowered to exert development control functions. The effectiveness of these authorities, however, is generally limited by such factors as inadequate management and financial system, multiplicity of institutions with urban development function within their jurisdictions, uncoordinated development, and lack of integration with other agencies.

### **1.5.2 Continuity of JICA's Assistance**

To find out the appropriate functional and institutional structure for the CC, GOB requested the Government of Japan to implement a technical cooperation project to cover all aspects for establishing "Inclusive City Government" with a view to meeting the future demand and efficient management of urban development. Under the Record of Discussion between Japan International Cooperation Agency (JICA) and GOB, JICA dispatched the Expert Team for Technical Cooperation Project (the JICA TCP Team) and, together with Local Government Division (LGD) and Local Government Engineering Department (LGED), launched "The Project for Developing Inclusive City Government for City Corporation" (the JICA TCP) in November 2012. The JICA TCP has developed

- (i) governance improvement programs and
- (ii) infrastructure development plan based on CC's future vision through the discussion with CCs, LGD and LGED.

Based on the above mentioned outputs from the JICA TCP, LGED and JICA formed the Loan Project to establish "Inclusive City Governance".

## 2. Scope of Works

### 2.1 Project Components

The CGP comprises of four components are:

- Component 1: Governance improvement and capacity development,
- Component 2: Urban infrastructure development,
- Component 3: Implementation support for equipment procurement, and
- Component 4: Consulting service.

The project will address urban infrastructure development in parallel with governance improvement of each target CC during the project period. City Corporations focused on will be:

- Narayanganj City Corporation
- Comilla City Corporation
- Rangpur City Corporation
- Gazipur City Corporation
- Chittagong City Corporation

This Monthly Progress Report summarizes the Consulting Services for Governance and Infrastructure Improvement (GII) through the current cycle of activities, problems and/or issues, and its resolutions with three sub-teams such as (1) Governance Improvement and Capacity Development (GICD), (2) Design, Supervision and Monitoring (DSM), and (3) Feasibility Study and Master Plan Review (FSMP).

### 2.2 Scope of GII CGP Consultants

#### (a) Management Unit (GII)

This unit consists of the Team Leader and Financial Management Specialist with supporting staff to control over three sub-teams such as GICD, DSM and FSMP.

#### (b) Governance Improvement and Capacity Development (GICD)

GICD sub-team undertakes enhancement of CC Governance through ICGIAP implementation and makes collaboration with prospective JICA Technical Cooperation Project on Governance. Two sub-components include:

**Table 2.2.1 Summary of Governance Activities by GICD (Original)**

GICD Component	Contents	Description
Sub component 1-1	Implementation of Inclusive City Governance Improvement Action Program (ICGIAP)	<ul style="list-style-type: none"> <li>(1) To support each CC on the governance with: <ul style="list-style-type: none"> <li>(i) Accountability;</li> <li>(ii) Participation;</li> <li>(iii) Legal Framework; and</li> <li>(iv) Transparency.</li> </ul> </li> <li>(2) To support to implement the administrative reform action plan (ARP) to achieve city incisiveness.</li> <li>(3) To be supported by JICA's Governance Technical Cooperation Project through: <ul style="list-style-type: none"> <li>(i) Improvement of Legal Framework of each CC;</li> <li>(ii) Restructure of organization of each CC</li> <li>(iii) Capacity Development of each CC; and</li> <li>(iv) Exchange of know-how among cities in Bangladesh and Japan.</li> </ul> </li> </ul>
Sub component 1-2	Capacity Development	<ul style="list-style-type: none"> <li>(1) To support capacity development of: <ul style="list-style-type: none"> <li>(i) City Officials of each CC;</li> <li>(ii) Mayor and Councilors of each CC;</li> <li>(iii) GOB officials; and</li> <li>(iv) Contractors through: <ul style="list-style-type: none"> <li>- Skill-up Training;</li> <li>- ICT enhancement;</li> <li>- Establishment of CRC;</li> <li>- Exchange visit and Best Practice Dissemination Program;</li> <li>- Waste Management Activities; and</li> <li>- Poverty Reduction Program</li> </ul> </li> </ul> </li> <li>(2) To be supported by JICA's Governance TCP with their pilot activities.</li> </ul>

#### (c) Design, Supervision and Monitoring (DSM)

DSM sub-team works for the preparation and implementation of the infrastructure projects categorized as Batch 2, while it will support each CC for implementation of Batch 1 sub-projects when necessary. Table 1-1 summarizes sub-component of DSM:

**Table 2.2.2 Summary of Infrastructure Subprojects by DSM (Original)**

DSM Component	Contents	Description
Sub component 2-1	Urban roads (include bridges, flyovers and culverts)	Upgrading of at least 58 urban roads (Total 419.99 km) in 5 CCs to provide efficient road access between economically and socially important locations, such as Export Processing Zone (EPZ), markets, hospital, and schools.
Sub component 2-2	Drainage facilities	Improvement of drainage facilities (Total 196.47 km) in 5 CCs to reduce inundation and water logging of rainwater, sewage, and wastewater.
Sub component 2-3	Water supply system	Installation of 6 water supply systems to improve citizen's access to safe water by: (1) rehabilitation and expansion of piped water supply system, (2) construction of production tube wells with pump house.
Sub component 2-4	Bus & truck terminal	Improvement of 2 bus and truck terminals to improve efficiency of passenger and freight transport, enhance economic potential, and mitigate traffic congestion by reducing the number of stopping and parking of buses and trucks at roadside.
Sub component 2-5	Street lights	Installation of streetlights to enhance road safety and public security which includes; (1) installation of streetlights and poles, and (2) switching to energy saving light bulbs.
Sub component 2-6	School cum cyclone shelter	Construction of 8 school cum cyclone shelters in coastal area of Chittagong CC.

(d) Feasibility Study and Master Plan Review (FSMP)

FSMP sub-team will review the existing master plan and/or relevant urban development plans of CCs, and conduct feasibility studies in the target 5 CCs. The FS covers transport, water supply, drainage, sanitation, solid waste management, land reclamation and municipal facilities etc. The output of FS (probable subprojects) will be link with other investment project in planned way such as for future infrastructure development projects.

**Table 2.2.3 Summary of FSMP Activities Currently Underway by FSMP**

FSMP Component	City Corporation	Description
Sub component 3-1: Feasibility Study	Narayanganj	(1) Fourth Shitalokha River Bridge Construction (2) Water supply, solid waste management projects
	Comilla	(3) Gomti River Embankment Road Construction (4) Surface Water Treatment Plant, Drainage, and Sewerage projects
	Rangpur	(5) Upgrading of Urban Roads (6) Water Supply, Solid Waste Management Projects
	Gazipur	(7) Turag River Bridge Construction (8) Rail Flyover Construction
	Chittagong	(9) Drainage System Improvement
Sub component 3-1: Master Plan Review	Narayanganj	- RAJUK preparing a new MP for 2015-2035 - LGED supporting the preparation of Action Area Plan - FS for the fourth bridge over Shitalakhya river - Review of Strategic Transport Plan (RSTP) for Greater Dhaka funded by JICA
	Comilla	A new MP has been prepared by LGED
	Rangpur	A new MP has been prepared by LGED
	Gazipur	- RAJUK is preparing a new MP for 2015-2035 - LGED is going to support GCC to elaborate Action Area Plan - Review of Strategic Transport Plan (RSTP) for Greater Dhaka funded by JICA
	Chittagong	- MP for 1995-2015 - WB has a plan to elaborate Strategic Transport Plan - ADB is planning to start MP



### 3. Progress of Consultancy Services During September 2018

#### 3.1 Progress of Governance Improvement and Capacity Development (GICD)

##### Summary

##### **Expedite PRAP Activities**

GICD has initiated to support the CCs for selection of some Health Volunteer (HV) among the savings group for assisting the Health Workers to provide better services to the beneficiaries regarding health facilities. GICD is also facilitating to prepare rapid Community Action Plan (CAP) for improvement of small infrastructure in each CDC.

A two days refresher training was organized for Health Workers (HWs) at Cumilla BARD on 24 Sep. to 27 Sep. 2018. A total of 50 Health Workers were attended in the training in two batches. Each HW is providing health services to the 300 families to improve health awareness, cleanliness and basic health education. They also provide the health education to the school children.

##### **New Actions to Support CC Progress in September 2018**

- **IT and Communications:** GICD supported CCs to:
  - Hold MCC meeting in GCC on 6 Sep. 2018, in NCC on 05 September 2018, in CuCC on 14 Sep. 2018 and in ChCC on 23 Sep. 2018 to select issues to be discussed in mass public meeting;
  - Provide technical assistance to continue MSU software on Tax billing and collection, Water billing and collection, Accounting and trade license in NCC on 17 Sep. 2018, in CuCC on 24 Sep. 2018 and RpCC on 18 Sep. 2018.
- **Governance and Organizational Improvement:** GICD facilitated CCs to:
  - Implement Administrative Reform Strategic Plan (ARSP) in each CC;
  - Prepare relevant documents for organizing orientation workshop on roles and responsibilities of standing and other committees (SC, CCCC, WLCC, CDCC) for newly elected representatives of GCC.
  - Conduct workshop on roles and responsibilities for newly elected representatives of RpCC on 17 September 2018;
  - Hold standing committee meeting in each CC and prepare report;
- **Finance and Tax Management:** GICD supported the CCs to:
  - Linkage system with holding tax ID and construction permission in RpCC & CoCC;
  - Monitor interim and general tax assessment with progress status to increase tax collection in each CC;
  - O& M expenditure to be recorded accurately on water and waste management to introduce independent accounting system;
  - Hold Finance and Establishment standing committee meeting in each CC;
  - Settle electricity and telephone bill arrears and ensure regular payments of outstanding bills ;
- **Participation and Poverty Reduction:** The GICD team facilitated CCs to:
  - Organize CCCC and WLCC quarterly meeting in each CC except in RpCC & GCC for new election;
  - Prepare Gender Action Plan (GAP) for FY 2018/19 in each CC;
  - Meeting with Community Groups (CG) members for waste collection and other social issues;
  - Display the revised citizen charter in the CC premises of NCC and ChCC.
- **Urban Planning and Waste Management:** The GICD team supported CCs to:
  - Review of Community Action Plan (CAP) for Small Infrastructure Improvement under PRAP in all 5 CCs and assist to CCs for rapid CAP.
  - Updated IDP along with updated list of sub-projects through CPU. Task force in each CC is yet to be formed due to lack of participation of all members and fruitful meeting with targeted agenda relevant with ICGIAP activities. This situation arises due to lack of willingness among the members to view the CPU as a platform of integrated development. However, the GICD planners is striving to get them motivated with a view to make CPU as a framework for sustainable development.
  - Identify some buildings and land uses which are illegal in terms of occupancy, building code and compatibility of land uses with assistance from planning Specialist and Facilitators and prepare report in all 5 CCs;
  - Identify environmentally vulnerable areas and activities in all 5 CCs and the reports have been prepared.

## Continuing Actions to Support CC Progress

**Table 3.1.1: GICD Actions during the Month of September 2018**

GICD Specialists & Facilitators	ICGIAP Area & Activities	Actions by GICD Specialists & Facilitators
IT	Area 1 (IT, openness and communications)	<ul style="list-style-type: none"> <li>Assisted the CCs to (i) Make dynamic and more informative website; (ii) publish E-GP tender notices on the CC website, CPTU and LGED website; (iii) implement CISC operations according to approved plans and budge; (iv) MCC prepare SMS record keeping system; (v) regular monitoring of PRAP activities as per work plan in two packages in each CC.</li> </ul>
Governance	Areas 2 (administrative/ organizational improvement)	<ul style="list-style-type: none"> <li>Assisted the CCs to (i) continue implementing departmental KAIZEN as per CC work plans for FY 2018/19; (ii) regular updating group savings database under PRAP; (iii) conduct SC meetings in each CC; and (iv) implement ARSP in each CC.; (iv) hold CDCC meeting in each CC except in GCC &amp; CoCC; (v) regular monitoring of PRAP activities as per work plan in two packages in each CC.</li> </ul>
Finance	Areas 3 & 4 (tax and financial management)	<ul style="list-style-type: none"> <li>Assisted the CCs to (i) provide on the job training to manage MSU software for interim period until IFMS has been developed; (ii) update rates of non-tax revenue sources (fees, lease, rent, etc.) in accordance with Model Tax Schedule; (iii) regular updating micro-credit database under PRAP; and (iv) keep books of accounts in each CDC under PRAP in all 5 CCs. (v) regular monitoring of PRAP activities as per work plan in two packages in each CC.</li> </ul>
Participation	Area 5 (citizen participation and poverty reduction)	<ul style="list-style-type: none"> <li>Assisted the CCs to facilitate PRAP activities (in 30 communities in each CC).</li> <li>Assisted CCs to (i) ensure on-time deposit of savings in respective bank accounts; (ii) run pre-primary school programs (10 schools in each CC); (iii) run primary health care programs; (iv) implement small infrastructure development (i.e. footpaths, drains, latrines, tube-wells and streetlights); and (v) distribute micro-credit among selected PG members as per guidelines. (vi) regular monitoring of PRAP activities as per work plan in two packages in each CC.</li> </ul>
Urban Planning	Area 6 (urban planning) + Area 2.1 (CDCC) + Area 2.7 (CPU) + Area 5.5 (PRAP: CAP)	<ul style="list-style-type: none"> <li>Assisted the CCs to (i) conduct regular CPU meetings to produce plans and reports on O&amp;M; (ii) compile information on identified illegal land use and prepare reporting; and (iii) compile information on environmentally vulnerable activities and prepare reporting. (iv) regular monitoring of PRAP activities as per work plan in two packages in each CC.</li> </ul>

**Table 3.1.2: Summary of CC's Progress on ICGIAP Tasks**

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) <i>Add brief description on actions/progress in each CC</i>				
				NCC	CoCC	RpCC	GCC	ChCC
<b>1.1 Initiate e-governance activities</b>	Long time plan to expand e-governance set, and activities implemented accordingly	Task 4: Visit some of the other city corporations that have introduced e-governance in some of their service delivery mechanism as a part of training	Training report	Y	Y	Y	Y	Y
		Task 5: To develop city corporation web base MIS software with dynamic website and establish any kind of e-services with SMS system	Snapshot of website	P	Y	Y	Y	Y
		Task 6: Set up long term plan to gradually extend the area of e-governance in the CCs for the benefit of its citizens and communities, and submit to the Standing Committee for examination and to City Council meeting for approval.	MCC report	Y	Y	Y	Y	Y
		Task 8: Continue practice of e-governance in trial and error process with efforts for continuous implementation / updating	MCC report	Y	Y	Y	Y	Y
<b>1.2 Establish &amp; operationalize Mass Communication Cell (MCC)</b>	At least 5000 additional citizens (Total 10,000) registered in SMS information dissemination system	<b>TOR</b> a) MCC prepares annual plan for information dissemination activity with budget, and examined by Standing Committee of Communication	Annual Plan with budget	Y	Y	P	P	P

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		b) The annual plan and budget submitted to CSCC and City Corporation meeting for approval.	Minutes of CSCC & CC meeting	Y	Y	P	P	P
		c) MCC prepares message and materials and develop campaign and dissemination plan for implementation according to plan	Campaign report	Y	Y	P	P	Y
		d) Message and contents of materials and campaign approved by Mayor	Approved messages	Y	Y	P	P	Y
		e) MCC disseminates message/ materials /updated information to the public through SMS, local newspapers, publicity boards, leaflets, posters, stickers, miking, cable TV, website and campaign activities such as rally etc. at least twice a year	MCC report with SMS messages	Y	Y	Y	P	Y
		f) Hold meeting on MCC at least one in each quarter or when required	Meeting minutes	Y	Y	Y	Y	Y
		g) MCC prepare SMS record keeping system	SMS record	Y	Y	Y	Y	Y
		h) MCC prepare City Corporation Annual Report and conduct impact survey on SMS information dissemination	Impact survey report	Y	Y	Y	Y	P
		i) Standing committee of communication reviews the work of the	Meeting minutes of	Y	Y	Y	P	P

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		MCC twice a year	standing committee					
		j) MCC provides support to meet with mass public of City Corporation	Meeting report	Y	Y	Y	P	Y
<b>1.3 Establish City Information Service Center (CISC)</b>	Increase area of service in CISC.	Task 5: Conduct training for information service	Training report	P	P	Y	P	P
		Task 6: Operate CISC, and produce annual report	Annual Report	Y	P	Y	Y	P
		Task 7: Review operation of CISC	Annual Report	Y	P	Y	N/A	P
		Task 8: Operation plan with specific budget plan produced, and CISC operated according to the operation plan	Annual Report	Y	P	Y	N/A	P
		Task 9: Produce report annually	Annual Report	Y	P	Y	N/A	P
<b>1.4 Organize mass public meetings</b>	Report on Mass Public Meeting produced and displayed	Task 1: MCC selects issues to be discussed in mass public meeting	Meeting minutes	Y	P	Y	P	Y
		Task 2: The issues are examined by standing committee of communication, and approved by CISC, and City Parisad	Meeting minutes	Y	P	Y	P	Y
		Task 4: Organize logistics	Meeting minutes	Y	P	Y	P	Y
		Task 5: Hold public mass meeting (discuss the issues and propose	Meeting minutes	Y	P	P	P	Y

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		resolutions)						
		Task 6: Collect questionnaire on public mass meeting	Meeting minutes	Y	P	P	P	N
		Task 7: Produce report on discussion, resolution and result of questionnaire, and display through e-governance system	Meeting Resolution	Y	P	N	P	P
		Task 8: MCC makes plan of public mass meeting with specific budget for next year	MCC Report	Y	P	N	P	P
<b>2.1 Establish &amp; operationalize City Development Coordination Committee (CDCC)</b>	Composition and TOR of CDCC reviewed and proposed to Urban Wing, LGD							
		Task 1: Form CDCC as per composition in City Corporation Meeting.	Meeting minutes	Y	Y	N	N	Y
		Task 2: Issue official letter of formation of City Development Coordination Committee (CDCC) by Mayor, and delivered to member.	Mayor signed letter	Y	Y	N	N	Y
		Task 3: Hold workshop on CDCC and explain "Composition" , "Terms of Reference", guideline for operation to members of CDCC	Workshop Report	Y	Y	N	N	Y
		Task 4: Hold CDCC meeting quarterly and minutes prepared						
		a) 1st CDCC meeting	Meeting minutes	Y	Y	N	N	Y
		b) 2nd CDCC meeting	Meeting minutes					

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		c) 3rd CDCC meeting	Meeting minutes					
		d) 4th CDCC meeting	Meeting minutes					
		Task 5: Review activities of CDCC, propose new composition and TOR to Urban Wing, LGD to establish legal framework.	Meeting minutes	Y	Y	N	N	Y
		Task 6: Continue CDCC according to new TOR	Meeting minutes	Y	Y	N	N	Y
<b>2.2 Establish Administrative Reform Committee (ARC)</b>	At least one strategic plan initiated	Task 1: Circular for formation of ARC produced by Mayor		Y	Y	N	N	Y
		Task 2: Form ARC		Y	Y	N	N	Y
		Task 3: Hold workshop on Administration Reform Plan (ARP), and explain "Composition" , "Terms of Reference", guideline for operation to members of ARC	Workshop Report / Meeting Minutes	Y	Y	N	N	Y
		Task 5: Request head of departments to review related parts of Function Analysis Sheet for ARP (functions, detail activities, present situation, 5 year target).	Request letter of the CEO to the members of ARC	Y	Y	N	N	N/A

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		Task 6: Review “area”, “issue” and “activity” in ARP, and discuss detail strategies to implement it.	Resolution of the meeting	Y	Y	N	N	N/A
		Task 7: Produce ARP strategic plan for each issue	ARP Plan	Y	Y	N	N	N/A
		Task 8: Produce draft by-law for specific area	Draft report of by-law	N/A	N/A	N/A	N	N/A
		Task 9: Submit ARP strategic plan to CSCC and City Corporation meeting for approval	CSCC meeting resolution.	Y	Y	N	N	N/A
		Task 10: Request Capacity Development Unit to formulate training program based on ARP strategic plan	Request letter	Y	Y	N	N	N/A
		Task 11: Promote implementation of strategic plan of each department	Report	Y	Y	N	N	N/A
		Task 12: Review achievement of ARP and produce report annually (report attached in CC annual report)	ARP report	P	Y	N	N	N/A
<b>2.3 Clarify vision and mission of each department</b>	Review Vision & mission	Task 3: Vision and Mission are displayed in Citizen Charter and website	Vision and Mission are displayed in CCs Citizen Charter and disseminate website	Y	Y	N	N	Y



Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		Task 4: Vision and Mission are reviewed	Review minutes	Y	P	N	N	Y
<b>2.4 Establish Capacity Development Unit (CDU), which will then formulate training program</b>	At least one Kaizen activities implemented by each department and report on capacity development produce by CDU	Task 1: CDU is formed and approved by CC Meeting.	CDU formation Letter	Y	Y	Y	N	Y
		Task 2: Letter is issued by Mayor and circulate to the members.	Mayor signed letter	Y	Y	N	N	Y
		Task 3: Hold workshop on CDU operation.	Workshop report	Y	Y	N	N	Y
		Task 4: Formulate Program for technical training and Kaizen activities with budget plan	CDU report	Y	Y	N	N	Y
		Task 5: Conduct the technical training according to schedule	Report	Y	Y	N	N	Y
		Task 6: Produce report on capacity development	Report	Y	Y	N	N	Y
<b>2.5 Revise job descriptions</b>	Job descriptions reviewed	Task 1: Review functions of CC by concerning department	Review report	Y	Y	N	N	Y
		Task 2: Job description is revised according to the functions in Act by each department	Report	Y	Y	N	N	Y
		Task 3: CDU reviews job description	Report	Y	Y	N	N	Y
		Task 4: Revised job description approved by City Corporation meeting	Approval letter	Y	Y	N	N	Y
		Task 5: New job descriptions is submitted to LGD for approval	Forwarding Letter	Y	Y	N	N	Y

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		Task 6: Circulate the Job Description to all the officer and staff by official letter signed by Mayor.	Distribute job description by Mayor letter	Y	Y	N	N	Y
		Job descriptions are reviewed by CDU	Review report by CDU	Y	Y	N	N	Y
<b>2.6 Initiate kaizen activities</b>	At least 1 Kaizen activity implemented in each department	Task 1: Prepare Kaizen Implementation guideline as per PCO direction.	Training report	Y	Y	N	N	Y
		Task 2: One Officer nominated by of each department participate in Kaizen training	Nomination Letter	Y	Y	N	N	Y
		Task 3: Conduct Kaizen training for Work Improvement Team (WIT) members and ensure participation in Kaizen training	Training report	P	Y	N	N	Y
		Task 4: Work Improvement Team (WIT) propose Kaizen activity with budget to CDU	Kaizen Plan	P	Y	N	N	Y
		Task 5: CDU provides fund for kaizen implementation.	Fund allocation by CC report	P	Y	N	N	Y
		Task 6: Initiate Kaizen activities in each department	Report	P	Y	N	N	Y

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		Task 7: Each department implement Kaizen activity, submit quarterly progress report to CDU	Report	P	Y	N	N	Y
		Task 8: CDU conduct monitoring by progress report and field visit	Report	P	Y	N	N	Y
		Task 9: CDU compile the report and present to City Corporation meeting.	CDU report	P	Y	N	N	Y
		Task 10: CDU compiles final report from the report produced by each department	Compiles final report	P	Y	N	N	Y
		Task 11: Final report submitted to Mayor, and best practice prize given to one department	Final report submitted to Mayor	P	Y	N	N	Y
		Task 12: Achievement of Kaizen displayed on website	Displayed on website	P	Y	N	N	Y
<b>2.7 Establish &amp; operationalize Comprehensive Planning Unit (CPU)</b>	CPU initiates activity based on policy paper	Task 1: Initiate discussion on development policy according to vision and strategy of CC as well as master plan	Meeting Resolution	Y	Y	Y	N/A	Y
		Task 2: Form task force in each sector as per direction of PMO for prioritized issue to make comprehensive strategic paper	Office Order	Y	Y	P	N	Y
		Task 3: The Task force will responsible for situation analysis of each sector and identify the future demand and prepare	Short and Long term Plan	Y	Y	Y	N	P

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		draft short and long term plan						
		Task 4: Review the IDPCC and update the inclusive list in different sector and follow the rolling plan as per IDPCC guideline	IDP List	Y	Y	Y	N/A	Y
		Task 5: Conduct CPU meeting monthly and prepare minutes and submit to PMO and concern officer	Meeting Resolution	Y	Y	Y	N/A	Y
		Task 6: CPU conduct meeting with the standing committee of Planning, civic Service development and take suggestions about the Planning of CC	Meeting Resolution	Y	P	Y	N/A	Y
		Task 7: CPU will present their activities in the city corporation meeting and submit report to Mayor and Chief Executive Officer	Report	Y	Y	P	N/A	N/A
<b>2.8 Activate Standing Committees</b>	All standing committees hold meeting monthly and produce annual report	Task 1: Assign officer to establish the standing committees with specific TOR	Office letter	Y	Y	Y	N	Y
		Task 2: Standing Committees review TOR (if any)	Review report	Y	Y	N	N	Y
		Task 3: Propose TOR for standing Committees to CC meeting for approval	Meeting Minutes	Y	Y	N	N	Y
		Task 4: Assigned concerning officer	Office letter	Y	Y	P	N	Y

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		initiates activity of standing committee						
		Task 5: Standing committees hold monthly meeting, prepare minutes and submit to Mayor to discuss in the City Corporation meetings	Meeting minutes	Y	Y	P	N	Y
		Task 6:Every standing committee produce annual report	Report	P	P	P	N	P
<b>2.9 Prepare and publish Annual Administrative Report</b>	Annual Administrative Report is prepared in each CC and approved by City Parishad	Task 1: Prepare annual report along with general description, brief budget, development activities, existing manpower and updated basic data	Draft report	P	N	Y	P	N/A
		Task 2: Compile functions achieved yearly in each department, standing committees, other committees and units	Compiles report	P	N	P	P	N/A
		Task 3: Summarize target functions to be achieved next year	Next year Plan	P	N	P	P	N/A
<b>3.1 Improve capacity/efficiency of tax assessment</b>	Linking system (holding tax ID and construction registration) created.	Task 6:Create link system between “holding tax ID number” and construction registration. (Holding tax ID (client ID) should register when construction registrations are processed).	Photocopy of Register	N/A	Y	Y	N/A	Y
<b>3.2 Carry out interim tax assessment and increase collection</b>	Interim tax assessment carried out regularly.	Task1: Identify missing holdings and bring them to assessment registration.	Photocopy of Register	Y	Y	Y	Y	(General assessment running)

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		Task 2: Prepare quarterly progress report and present it City Corporation meeting.	Situation assessment report	Y	(General assessment running)	Y	Y	(General assessment running)
		Task 3: Review progress of interim assessment linking with Finance and Establishment Standing Committee and place the report to CC monthly meeting.	Photocopy of Register	Y	(General assessment running)	Y	Y	(General assessment running)
		Task 4: Prepare report and submit to PMO on a quarterly basis.	Quarterly Report	Y	Y	Y	Y	Y
		Task 5: Tax collection efficiency should be increased up to 85% within 4 years after starting of the project.	Situation assessment report	Y	Y	Y	Y	Y
		Task 6: Continue the process even after the completion of the project.	Situation assessment report	Y	Y	Y	Y	Y
3.3 Identify other sources of CC taxes	Finance and Establishment Standing Committee held at least 4 times annually. → <i>Combined with 4.2</i>	Task 1: Examine re-identification of new tax sources which CCs can impose in their administrative area (e.g. clinic, lawyer, tobacco industry) following the taxation rule of LGD at Finance and Establishment Standing Committee.	Meeting Minutes	Y	Y	Y	Y	Y
		Task 2: Prepare proposal of new tax sources by Finance and Establishment Standing Committee and submit to City Corporation meeting for necessary	Meeting Minutes	Y	Y	Y	Y	Y

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		action.						
<b>4.1 Introduce independent account system in water supply and waste management</b>	Proper tariff examined	Task 2: Carry out cost recovery for O&M cost in water supply and waste management by properly adjusted water tariff and conservancy rate respectively	Financial Statement	Y	Y	Y	Y	Y
<b>4.2 Diversify earnings from CC services (e.g. markets, bus/truck terminals)</b>	Finance and Establishment Standing Committee held at least 4 times annually.	Task 1: Examine diversification of business operated by CCs (including PPP) at Finance and Establishment standing committee, in order to increase earnings in CCs.	Meeting Minutes	Y	Y	Y	Y	Y
		Task 2: Prepare proposal of new business activities at Finance and Establishment standing committee and submit to CC Council meeting for taking action following the CC Act.-2009.	Meeting Minutes					
		(a) 1 <sup>st</sup> Finance and Establishment Standing Committee meeting for the FY held.	Meeting minutes	Y	Y	Y	Y	Y
		(b) 2 <sup>nd</sup> Finance and Establishment Standing Committee meeting for the FY held.	Meeting minutes					
		(c) 3 <sup>rd</sup> Finance and Establishment Standing Committee meeting for the FY held.	Meeting minutes					
		(d) 4 <sup>th</sup> Finance and Establishment Standing Committee meeting for the FY held.	Meeting minutes					

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
<b>4.3 Establish integrated computer-based financial management system (IFMS)</b>	Integrated computer systems implemented	Task 1: Develop and install the integrated computer systems which linked accounting-tax database–budget (the systems included functions of Financially Independent Accounting System and Reserve Fund for rehabilitation) in cooperation with PMO / <b>MSU Software</b>	Financial Statement	Y	Y	Y	Y	Y
		Task 2: Ensure implementation of the integrated computer systems by training staffs in CC (the systems included functions of Financially Independent Accounting System and Reserve Fund for rehabilitation) / <b>MSU Software</b>	Financial Statement	Y	Y	Y	Y	Y
<b>4.4 Prepare financial statements and conduct internal audit</b>	Complied with	Task 1: Prepare Financial Statement (FS: income & expenditure statement) within one month of the closure of the fiscal year.	Financial Statement	Y	Y	Y	Y	Y
		Task 2: Submit the FS and present relevant documents in order for the internal audit department to carry out audit and to prepare report within three months of each fiscal year.	Audit Report					
		Task 3: Submit audit report to City Corporation meeting and PMO.	Audit Report					



Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		Task 4: Review the audit observation made by Standing Committee in the CC monthly meeting and suggests appropriate actions.	Meeting Minutes					
		Task 5: Correct and improve the financial and accounting system based on the decision of the CC monthly meeting and initiate disciplinary action against the concerned staff, if necessary.	Official Letter					
<b>4.5 Increase non-tax revenues at least by the inflation rate in each year</b>	Complied with	Task 1: Update rates of non-tax revenue sources (fees, lease, rent, etc.) in accordance with the Model Tax Schedule.	Progress Report & Meeting Minutes	Y	Y	Y	Y	Y
		Task 2: Fix target for collection of non-tax revenues by each official and adopt non-tax revenue collection plan.	FY 2017 / 18 Collection Target	Y	Y	Y	Y	Y
		Task 3: Monitor progress of implementation of this plan every month.	Progress Report	Y	Y	Y	Y	Y
		Task 4: Review the tasks mentioned above every month by CEO/Secretary.	Progress Report	Y	Y	Y	Y	Y
		Task 5: Review progress of other non-tax revenue in the monthly meeting of CC meeting	Progress Report	Y	Y	Y	Y	Y

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				NCC	CoCC	RpCC	GCC	ChCC
<b>4.6 All debts due to GOB and other entities paid as per the schedule</b>	Complied with	Task 1: Review documents related to all due debts to the Government of Bangladesh and any other entity, and make budget provision for making full repayment according to schedule.	Quarterly debt payment report	Y	N/A	Y	Y	Y
		Task 2: Inform PMO about repayment of due debt on a quarterly basis.	Quarterly debt payment report	Y	Y	Y	Y	Y
<b>4.7 Outstanding bills (incl. electricity and telephone) older than 3 months paid</b>	Complied with	Task 1: Ensure regular receipt of electricity and telephone bills every month	Copy of Bills	Y	Y	Y	Y	Y
		Task 2: Settle disputes over arrear electricity bills (as per decision of the inter-ministerial meeting in 2005). Also settle disputes over telephone bills, if any	Payment Document	Y	Y	P	Y	P
		Task 3: Keep provision in the budget for payment of electricity and telephone bills and ensure payment regularly.	Budget Copy	Y	Y	Y	Y	Y
		Task 4: Review progress of bill payment position every month by CEO/Secretary	Payment Document	Y	Y	Y	Y	Y
		Task 5: Review progress of bill payment in the monthly meeting of CC meeting.	Meeting Minutes	Y	Y	Y	Y	Y
<b>4.8 Budget compared with the actual</b>	Complied with	Task 1: CC will initiate to prepare a	Draft Budget	N/A	N/A	N/A	N/A	N/A

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				NCC	CoCC	RpCC	GCC	ChCC
expenditure →the role of Finance and Establishment Committee strengthened → the information displayed at the CC office		budget proposal before starting of the financial year compared with the budget and actual outlays in the previous year following rules and procedure as mentioned in CC Act (2018/19)						
		Task 2: The proposed budget will be disclosed and displayed for citizens' comments/suggestions well ahead of the same is discussed in CSCC and approved in the CC meeting.	Photo	N/A	N/A	N/A	N/A	N/A
		Task 3: Considering the comments/suggestions of citizens and those of CSCC meeting, CC will finalize and approve the budget in the CC meeting before starting the concerned financial year and will submit to the prescribed authority for approval.	Final Budget	N/A	N/A	N/A	N/A	N/A
5.1 Establishment of Civil Society Coordination Committee (CSCC) and make it functional	At least 4 meetings held and the minutes prepared	Task 6: Secretary of CSCC submit quarterly report with minutes for approval of Mayor, and circulate to participants	Letter Meeting minutes	Y	Y	Y	Y	Y
		a) 1st CSCC meeting for FY 2017/18	Meeting minutes	Y	Y	N	N	Y
		b) 2nd CSCC meeting for FY 2017/18	Meeting minutes					
		c) 3rd CSCC meeting for FY 2017/18	Meeting minutes					
		d) 4th CSCC meeting for FY 2017/18	Meeting					

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
			minutes					
<b>5.2 Establish &amp; operationalize Ward Level Coordination Committee (WLCC)</b>	i. All WLCCs held every three month ii. Good practices of WLCC shall be assessed and listed.	TOR	Meeting minutes					
		i) Arranged open discussion by inviting ward citizen to involve in the development activities and CC administration.	Meeting minutes	Y	Y	N	N	Y
		ii) Arranged open discussion in each after 6 months on overall activities of the ward through inviting 150 persons including budget allocation from CC and write down the peoples' demand and send it to CC council meeting for implementation	Meeting minutes	Y	Y	N	N	Y
		a) 1st WLCC meeting	Meeting minutes	Y	Y	N	N	Y
		b) 2nd WLCC meeting	Meeting minutes					
		c) 3rd WLCC meeting	Meeting minutes					
		d) 4th WLCC meeting	Meeting minutes					
<b>5.3 Community integration and formation of Community Group (CG)</b>	3R activity with CG implemented and model for 3R in collaboration with CG proposed.	Task 1: Conduct workshop for concept and implementation of CG activity according to the PMO guideline	Reports	Y	Y	Y	Y	Y
		Task 4: Provide CG members training on management and implementation of activities	Reports	Y	Y	Y	Y	Y
		Task 5: Initiate waste collection and other social activities with CGs	Reports	Y	Y	P	Y	Y

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				NCC	CoCC	RpCC	GCC	ChCC
		Task 6: Review the activities of waste collection and other social issues and improve the activity.	Reports	P	Y	P	Y	Y
		Task 7: Conduct training on 3R for CG, and guide them to address other social issues and community development by community groups implement it.	Reports	Y	Y	Y	P	Y
		Task 8 : Review 3R activities by CG, and a model is proposed	Reports	P	P	N	Y	
		Task 9: Expand activities of waste collection and 3R in other Wards.	Reports		P	N	Y	
		Task 10: Collect information of existing registered community group and patronize them to involve in the community work as guided by PMO	Reports	P	P	N	Y	
		Task 11: Form community based organization (CBO) in the core area of pilot wards.	Reports	Y	P	Y	Y	
<b>5.4 Prepare Gender Action Plan (GAP) – funded by the CC</b>	GAP prepared and endorsed by CCCC. GAP being fully implemented and quarterly report prepared.	Task 3 :CC allocates budget for GAP implementation	Reports	Y	Y	Y	Y	Y
		Preparation of Gender Action Plan (GAP) for FY 2018-19 by CC for implementation	Plan	Y	Y	Y	N	N
		Prepare Quarterly GAP Report by CC on progress of implementation	Reports	Y	Y	Y	N	N

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				NCC	CoCC	RpCC	GCC	ChCC
		Task 4: The standing committee follows TOR as below till a regulation prepared by the ministry	Reports	Y	Y	Y	Y	Y
<b>5.5 Prepare Poverty Reduction Action Plan (PRAP) – funded by CGP</b>	PRAP revised and endorsed by CSCC. Implementation commenced and the annual report produced.	Budget allocated for implementation of PRAP	Reports	Y	Y	Y	Y	Y
		Revised PRAP prepared, approved in the CSCC Meeting and CC Meeting	Meeting minutes	Y	Y	Y	Y	Y
		Preparation of PRAP Annual Report	Meeting minutes	Y	Y	N	Y	N
<b>5.6 Revise Citizen Charter</b>	Citizen Charter revised annually.	Citizen Charter Revised according to TOR	Reports	N	Y	N	Y	N
		Revised Citizen Charter discussed in the CSCC Meeting	Meeting minutes/ Reports	Y	Y	N	Y	N
		Display the Citizen Charter in a suitable place at CC premises, distribute in the form of booklet and also publish in the local newspaper for wide circulation.	Reports	Y	Y	N	Y	N
<b>5.7 Implement Citizen Report Card system</b>	i) Citizen Report Cards revised and approved by CSCC ii) The card is distributed and the result is compiled and disclosed at least once	Distribute Citizen Report Card (minimum 500 cards) and conduct survey separately to receive feedback from household citizen as well as commercial / social institutions or organizations etc. by engaging enumerators once in every year	Reports	N	Y	Y	P	Y

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				NCC	CoCC	RpCC	GCC	ChCC
		CRC is compiled and prepared as report by working group with further improvement of services and presented in CCCC	Reports	N	Y	Y	P	Y
		Discuss on draft CRC report and recommendation to take decision for further improvement of services	Reports	N	Y	Y	P	Y
		Use feedback in the citizen's report card to identify/assess gap in the existing services and facilities and to project the demand of services and facilities. Also use the result for enhancing accountability of the CC	Reports		Y	P	P	
		Compile the result and disclose at least twice within phase-2 implementation period	Meeting minutes/ Reports		Y	P	P	
<b>5.8 Establish &amp; operationalize Grievance Redress Cell (GRC) with revised terms of reference</b>	GRC is established with personnel and budget assignment. Guidelines of GRC (work and reporting flow) is available.	Task 3: Establish Grievance Redress Cell at CC office.	Reports	Y	Y	Y	Y	N/A
		Task 4: Hold one or more GRC meeting every month along with APs	Meeting minutes	Y	Y	N	P	Y
		Task 5: Determine the merit of each grievance	Reports		Y	N	P	N/A
		Task 6: Resolve grievance within 15 days of receiving complaint	Reports	Y	Y	N	P	
		Task 7: If AP is not satisfied with GRC decision advise him/her to lodge for an	Reports	N	Y	N	P	

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		appeal to the CC grievance redress cell						
		Task 8: Scrutinize the complaints /grievances and select the potential once for discussion for discussion and resolving those on a monthly basis	Reports	Y	Y	N	P	
		Task 9: Invite the potential complaints in the GRC and hold meeting on a monthly basis. Resolve the grievance with Aps/Complaints or include the same as an agenda of CC monthly meeting	Reports	Y	Y	N	P	
		Task 10: Keep record of all Grievances received with receiving date, contact details with complaints, nature of Grievances, agreed corrective actions with dates of these were effected and final outcome.	Reports Records	Y	Y	N	P	Y
		Task 11: CC will include 'Grievance Redress ' in the agenda of City Corporation meeting for taking appropriate action	Meeting minutes	Y	Y	N	P	Y
<b>6.1 Initiate/ update Master Plan – in coordination with relevant authorities &amp; agencies</b>	Prepared plans are accessible from public	Task 1: Master plan including drainage plan, traffic & transportation plan, land use plan, solid waste management plan are prepared/updated	Copy of Plan	Y	Y	Y	Y	N/A
		Task 2: Detailed Area Plan is prepared	Copy of Plan	Y	Y	Y	Y	N/A



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				NCC	CoCC	RpCC	GCC	ChCC
		Task 3: Action plans for infrastructure and public facilities are prepared	Copy of Plan	Y	Y	P	Y	P
		Task 4: Officer in charge of each plan is assigned	Office Order			N		Y
		Task 5: Committee for each plan is set up	Office Order					P
<b>6.2 Implement development control</b>	Major areas of illegal land use and squatting are plotted on map	Task 1: At least one qualified officer in charge of building permission is assigned	Done	Y	Y	Y	Y	Y
		Task 2: Signers for application procedure are defined	Done	Y	Y	Y	Y	Y
		Task 3: Application is examined without delay	Done	Y	Y	Y	Y	N/A
		Task 4: Use of permitted buildings are consistent with land use plan	Done	N/A	Y	N	Y	N/A
		Task 5: Illegal buildings are identified	Report	Y	Y	N	Y	P
		Task 6: Any action has been taken to illegal buildings	Report	Y	Y	N	Y	Y
<b>6.3 Infrastructure Development Plan (IDP) reviewed &amp; revised through inter-governmental coordination and citizen participation</b>	CC budget is consistent with CCIDP	Task 1: IDP information is accessible for citizen by website or as hardcopy	Screen shot of Website	Y	Y	Y	Y	Y
		Task 2: Infrastructure list is revised based on criteria which is set in policy papers by WLCC, standing committee, CSCC by the first quarter	Revised List of IDP	Y	Y	Y	Y	Y
		Task 3: Revised IDP shared in CDCC	Meeting	Y	Y	Y	Y	N/A

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		for coordination and collaboration by the end of 2 <sup>nd</sup> quarter	Resolution					
		Task 4: Comments and recommendations given by Standing Committees, CSCC and CDCC are reflected in IDP by CPU and reviewed again in Standing committee, CDCC and CSCC by 3 <sup>rd</sup> quarter	Meeting Resolution	Y	Y	N	Y	N/A
		Task 5: Revised IDP approved by CC Parisad	CC Council Meeting Resolution	Y	Y	Y	Y	P
		Task 6: Practical promotion to financial supporters is conducted	-			P	Y	Y
		Task 7: No infrastructure is developed if it is not mentioned in IDP	-			P	Y	Y
<b>6.4 Prepare O&amp;M Action Plan</b>	O&M action plan implemented	Task 1: Prepare O&M action plan based on framework set by PCO	Report	Y	Y	N	Y	Y
		Task 2: Submit drafts O&M action plan to PMO for their approval		Y	P	N	Y	Y
		Task 3: Submit the progress reports to PCO to ensure implementation		P	P	N	Y	Y
		Task 4: Implement O&M action plan		P	P	N	Y	P
<b>6.5 Implement environmental laws &amp;</b>	CC takes any action to stop and solve illegal actions and	Task 1: CC assign officer(s) in charge of environmental conservation	Report	Y	Y	Y	Y	Y

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
<b>regulations</b> ← assisted by DSM/CGP	situations	Task 2: CC comply act and rule in its infrastructure development		Y	Y	Y	Y	Y
		Task 3: CC identifies environmentally vulnerable areas and activities against Environmental Conservation Act within the jurisdiction of CC		Y	Y	N	Y	Y
		Task 4: CC takes action to stop the illegal activities which are not consistent with Environmental Conservation Act		Y	Y	N	Y	P
<b>6.6 Improve sanitary situations - public toilets &amp; drainage</b>	No. of public toilets and community latrines and waste water drainage connections are increasing.	Task 1: CC assign officer in charge of sanitation	Existing Condition Report on Public Toilet	Y	Y	Y	Y	P
		Task 2: Complete the situation analysis on overall sanitation condition of CC	Demand List	Y	P	Y	P	P
		Task 3: Demand analysis and area selection for public and household toilets	Report on O&M of Public Toilet	Y	P	Y	P	P
		Task 4: Build and coordinates operation and maintenance of public toilets	-	Y	P	Y	P	P
		Task 5: CC facilitate toilet installation for households	-	P	P	Y	P	P
		Task 6: CC increase drainage connection of waste water from	-	P	P	Y	P	P

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		households						
<b>6.7 Solid waste management – awareness raising &amp; improving practices</b> <i>← jointly with Activity 5.3 (Community Groups)</i>	Solid waste collection coverage and frequency are improved.	Task 1: CC assign officers in charge of solid waste management	Report on existing CBO Operation	Y	Y	Y	Y	Y
		Task 2: CC establishes primary waste collection system by collaboration with Community Based Organizations (CBOs), traditional local organization and private sectors	Report on Existing Condition of SWM	Y	Y	Y	Y	Y
		Task 3: CC locates dust bins, solid waste deposits and transfer station appropriately in collaboration with community	Report of CC SWM operation	Y	Y	Y	Y	Y
		Task 4: CC coordinates to clean solid waste from road and drainage	Report on SWM Coverage and Frequency Rise	Y	Y	Y	Y	Y
		Task 5: CC collects solid waste in wider area and dispose it into a specific dumping site		Y	Y	Y	Y	Y
<b>7.1 Awareness raising campaigns on specific law enforcement issues</b>	At least one campaign activities implemented.	Task 1: Law Officer (or officer in charge, if Law Officer is not assigned) requests each department to raise law issues	Office letter	Y	Y	N	N	N/A

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		Task 2: Law Officer examines the raised law issues, and propose possible actions to be taken	Review report	Y	Y	N	N	N/A
		Task 3: Law Officer makes detail plan of awareness campaign on a specific issues (at least one) with budget	Plan & budget	Y	Y	N	N	Y
		Task 4: The plan of awareness campaign is examined, and discussed by the Standing Committee for law and discipline and approved by City Corporation meeting.	Approval letter	P	Y	N	P	Y
		Task 5: The plan of awareness campaign submitted to CC meeting for approval (if, any comments raised, then examined in the Standing Committee for revision, and submitted to CC for approval again)	Meeting minutes	Y	Y	N	P	Y
		Task 6: Law officer implement campaign activity	Rally	P	Y	N	N	N/A
		Task 7: Law officer make report on the campaign activity, and submitted to Mayor and CEO	Campaign report	P	Y	N	N	N/A
<b>7.2 Establish and operationalize Law Enforcement Unit (LEU)</b>	A workshop for the Law & Discipline Standing Committee conducted.	Task 1: Circular on LEU signed by Mayor and distributed	Mayor signed letter	Y	Y	N	N	Y
		Task 2: Form LEU and hold workshop on guideline for LEU activity	Workshop report	P	Y	N	N	Y

Area/Activity	Performance Criteria	ICGIAP Tasks for FY 2018/19	Verification Means	Cumulative progress (Y =completed, P= in progress, N= due but not started, Blank= not yet due and not started) Add brief description on actions/progress in each CC				
				NCC	CoCC	RpCC	GCC	ChCC
		Task 3:Make plan for law enforcement	Plan	P	Y	N	N	N/A
		Task 4:Hold training on law enforcement	Training Report	P	Y	N	N	N/A
<b>7.3 Capacity development of Law Enforcement &amp; Discipline Standing Committee</b>	Proposed legal actions implemented and produce report	Task 1: Participate in training on law enforcement	Attendance sheet	P	Y	N	N	N/A
		Task 2: Examines awareness campaign on law (proposed in activity 7.1)	Approval letter	P	Y	N	N	N/A
		Task 3:Examines plan of law enforcement activities (proposed in activity 7.2)	Report by LEU	P	Y	N	N	N/A
		Task 5:Implement law enforcement activity	Plan, Pictute			N	N	N/A
		Task 6:Produce report on law enforcement	Enforcement Report					

**Table 3.1.3: Problems/Issues and Resolutions to be Undertaken or Already Undertaken/Achieved**

Problems/Issue	Resolutions to be undertaken	Undertaken/Achieved
<b>Outstanding Electricity Bills of ChCC</b> According to the CEO of ChCC, the CC has paid the principle on outstanding electricity bills from the period of the previous Mayor but the current Mayor has declined to pay the high interest charges. (ICGIAP Activity 4.7)	The concerned electric authority may be requested by the Mayor or higher authority to waive the interest charges.	The concerned authority for ChCC has yet to accept the CC request to waive the interest charges.
<b>Standing Committee Meetings</b> As per ICGIAP action plan, each SC has to hold meetings monthly. However, only the Finance and Establishment Committees hold their meetings monthly in each CC. With the exception of ChCC, other SCs are not meeting regularly due to the lack of relevant matters to review. SC meeting participants question the need for monthly meetings for all SCs. (ICGIAP 2.8)	Review the usefulness of monthly meetings for all 18 SCs listed in the CC Act and determine an appropriate meeting frequency for each. Submit a revised requirement for SC meetings for consideration by the CGP Steering Committee under LGD.	Appropriate meeting frequencies for each SC committee are being reviewed.

### 3.2 Progress of Design, Supervision, and Monitoring

#### 3.2.1 Site Visits

The DSM Sub-team has conducted the following site visits in the month of September 2018 in order to monitor progress of ongoing sub-projects of Batch -2 as well as ensuring quality control and material testing issues. They visited the sites to review the design of bridges, roads and drains where ever necessary. They also monitored the documentation of awarded sub-projects of Batch-2, and expiry of contracts and performance guarantee. They checked sites for final payment of Batch-1 sub-projects.

**Table 3.2.1: Site Visits by DSM Sub-team during the Month of September, 2018**

	Date	Destination	Activity	Attendance
September	5-9-2018	CoCC	Visited package Batch-2 CoCC-2, 3, and 9. See the physical progress of works. CuCC-3 is progressing slowly but no progress at Package-2. Reviewed the design of manhole of pipe drain Package-3	DTL, SFEs and JFE of DSM Consultants
	10-9-2018	NCC	Visited NCC 2-4, 2-5, 2-6, & 2-3 to review progress. Meeting with Contractor Representatives about poor Progress and how to increase productivity.	SIM, SFE, JFEs of DSM Consultant
	20-09-2018	GCC	Visited GCC 2-1, 2-6, 2-8 and 2-8 to review progress. Meeting with Contractor representatives for packages 2-1, 2-6, & 2-9 about poor progress and how to increase productivity. Contractor representative for Package 2-8 failed to attend site visit.	SIM, SFEs of DSM Consultants
	10.9.2018	GCC	Visited Package B1 GCC 3,4 and 5 and B2 GCC-1. There is no progress of B1 GCC-3 and 5 and very slow progress at B2 GCC-1. Meeting with Contractor representatives for packages B1 GCC-3 and 5 about poor progress and how to increase productivity.	QCS-1, SFEs of DSM Consultants
	9.9.2018 to 12.9.2018	ChCC	Visited Package B1 ChCC-14 and 16, Packages B2 ChCC-2, 3, 4, 9, 10, 11, 12, 13, 14, 15, and 17 for quality and progress. Meeting with CE about poor quality of workmanship of B1 ChCC-14 and B2 ChCC-2 and how to improve Progress of works. Met with Contractor Representatives to discuss means to improve progress for packages ChCC 1-14, & 2-17.	QCS-2, SFEs of DSM Consultants

#### 3.2.2 Progress Summary of Batch 1 Subprojects

The total number of sub-project was originally 57 and the revised number is 55. The total contract amount of 55 No subprojects of Batch-1 are **BDT: 4,303,016,709.07** and as on 30 September 2018 total amount paid to the contractors of five City Corporations are **BDT: 3,411,075,499.45**. The physical progress of sub-projects of Cumilla and Narayanganj City Corporations are 100 percent and accordingly the final payments are made to all Contractors. The physical progresses of Chattogram, Gazipur and Rangpur City Corporations are 76.21%, 86.91% and 100% respectively. The financial progresses are 63.60%, 72.72% and 94.27% respectively. The subproject B1 ChCC-14 of Chattogram City Corporation started late and as per contract the date of completion is 03.06.2019. The subproject B1 ChCC-16 has land eviction problem and City Corporation is trying to evict the land from unauthorized occupation. Except B1 ChCC-14 and B1 ChCC-16 the other Batch-1 subprojects have been completion. In Gazipur City Corporation out of 9 subprojects 6 have been completed by 100 percent, Package B1 GCC-3 was stopped for long but have good progress during September 2018, Package B1 GCC-4 started after long gap and progressed well during July and August this year but again stopped, B1 GCC-5 has no progress for long time. The DSM consultant's the TL, DTL, SIM & QCSs visiting the sites and City Corporation Office and giving necessary instructions to the contractors to complete rest of the works. The works of Batch-1 sub projects of Rangpur is over. All 18 sub projects have been completed.

The financial progress of Batch 1 subprojects as of the end of September 2018 is summarized below

**Table 3.2.2: Financial Status of Batch 1 by City Corporations**

Name of City Corporation	Subproject No		Contract Awarded		Disbursement	
	Original	Revised	No of Packages	Amount (BDT)	Amount (BDT)	%
NCC	3	3	3	274,434,231.83	264,635,886.00	96.43
CoCC	9	8	8	689,235,186.35	670,632,899.00	97.30
RpCC	18	18	18	881,127,555.23	830,639,414.00	94.27
GCC	9	9	9	895,708,596.20	651,367,071.00	72.72
ChCC	18	17	17	1,562,511,139.46	993,800,229.45	63.60
<b>Total</b>	<b>57</b>	<b>55</b>	<b>55</b>	<b>4,303,016,709.07</b>	<b>3,411,075,499.45</b>	<b>79.27</b>

### 3.2.3 Design Progress Summary of Batch 2 Subproject

- Out of 77 sub-projects the DSM team have completed the Design of 74 Sub-projects.
- No Sub-projects design have not been progressed for the following reasons
- RpCC-13: Rangpur CC failed to provide adequate location/land for truck terminal
- ChCC-6: The FSMP team has the opinion that the subproject is not feasible as it requires land acquisition. The fund of ChCC-6 is transferred and reallocated for extension of ChCC-5
- NCC-8: Khal rehabilitation/and reconstruction included in works planned by another Agency

#### Summary of status:

Accepted Sub-projects- 71

Correction/Adjustments- 3

Total= 74

### 3.2.4 Field Progress status of Batch-2 sub projects (Tender & construction):

CC	Revised		No of Subprojects		NOA	Work Commenced	Remarks
	No of Subprojects	Project Cost (Core BDT )	Draft Preparation DD	Approved			
NCC	12	269.51	11	11	9	9	-
GCC	14	236.60	14	14	13	13	-
CoCC	9	249.53	9	9	8	8	B2 CuCC-6 has gone for re-tender
RpCC	25	217.23	24	24	24	22	-
ChCC	17	444.08	16	13	12	12	-
<b>Total</b>	<b>77</b>	<b>1416.59</b>	<b>74</b>	<b>71</b>	<b>66</b>	<b>64</b>	<b>-</b>

### 3.2.5 Table 3.2.4: Status of Batch2 Subprojects

1. CoCC: All nine contracts have been awarded. The contractor of CoCC-6 after signing contract, expressed his unwillingness to work and work has been cancelled by Cumilla City Corporation and forfeited his performance guarantee and retendered for the work. The overall physical progress as on 30 September 2018 is 9.88%. The financial progress is 5.05 percent. Contracts CoCC-2 and 3 has been signed in June and July 2018 are big contracts both in terms of money and volume and the City Corporation is advised to give special effort to expedite their progress. Also CoCC-6 has been re-tendered and need special effort to sign the contract and complete the work before June 2020.



2. NCC: Out of 11 contracts nine (9) have been awarded and physical progress as on 30 September 2018 is 45.02%. Package B2 NCC-4 and 11 has good progress during September but the progress of other packages is not satisfactory. The NCC is advised to take the necessary steps to step up progress the works of B2 NCC-1, 3 and 5. There is no progress of package B2 NCC-5 during September. The sub projects NCC-7 canal excavation and NCC-10 construction of bridges not yet contracted. They are big packages and tendered under 2 envelop system and are at evaluation stage and need approval of the ministry. NCC is advised to speed up the procedure for signing the contract of B2 NCC-7 and 10. Special effort will be needed to complete these 2 sub-projects within June 20120.
3. RpCC: Out of total 24 sub-projects twenty-two (22) contracts have been awarded. Notification of award is issued for RpCC-2, and 11 during September 2018. The work's progress is slowly. The overall physical progress of RpCC is 27.26%. Some of packages have lapses 100% of their original contract period but works progress is very insignificant. DSM issued letter to PCO and accordingly PCO advised Rangpur City Corporation to take necessary steps for cancellation of contracts RpCC-8, 9, and 20. Out of 22 contracts 17 contracts have is no progress of during September 2018.
4. GCC: Thirteen (13) No contracts have been awarded out of the 14 sub projects. There is no progress for several months at package B2 GCC-3, 4, and 11. The Gazipur City Corporation should take necessary steps against those contractors for suspending works for long time. The PCO also advised the City Corporation to take necessary steps. From rest of the 10 packages 6 is progressing but for rest 4 packages have no progress during September 2018. The overall progress of GCC is 23.86 % as of September 2018. The sub project B2 GCC-14 the water supply system is at tendering process. It will be crucial for GCC to complete the procedure of signing contract and complete the work of this package within June 2020.
5. ChCC: Twelve (12) contracts have been awarded out of 13 approved packages. Contract awarded for package ChCC-8 in September 2018 and will start soon. The physical progress of works as of September 2018 is 36.70%. The package wise physical progress during September 2018 is good but it doesn't reflect in CC wise percentage total due to newly inclusion of ChCC-8.

### 3.2.6 The financial progress of Batch 2 subprojects

The financial progress of Batch2 Sub Projects as of the end of September 2018 is summarized below. The total amount that paid to the contractors of 5 No City Corporations is BDT: 1,679,013,905.52.

**Table 3.2.5 Financial Status of Batch 2 by CCs**

Name of City Corporation	Subproject No		Contract Awarded		Disbursement	
	Original	Revised	No of Packages	Amount (BDT)	Amount (BDT)	%
NCC	12	11	9	1,191,122,871.42	423,558,151.00	35.56
CoCC	9	9	8	1,628,954,886.03	82,283,259.00	5.05
RpCC	25	24	22	1,713,023,399.31	331,844,246.00	19.28
GCC	14	14	13	1,782,445,939.73	274,962,854.00	15.43
ChCC	17	16	12	2,272,064,580.64	566,365,395.52	24.93
<b>Total</b>	<b>77</b>	<b>74</b>	<b>64</b>	<b>8,587,611,677.13</b>	<b>1,679,013,905.52</b>	<b>19.55</b>

As of 30 September, 2018

**Table 3.2.6 Environmental Monitoring**

Name of City Corporation	Environmental Monitoring status ,Batch-2			Environmental monitoring by check sheet			
	Number of sub projects	IEE Completed as per requirement DOE	EIA Completed	Sub projects Under construction		IEE	EIA
				IEE	EIA		
<b>NCC</b>	12	8	0	8	0	Yes	
<b>CoCC</b>	9	4	1	0	0	Yes	
<b>RpCC</b>	25	10	2	11	0	Yes	
<b>GCC</b>	14	9	1	7	0	Yes	
<b>ChCC</b>	17	6	2	1	0	Yes	
<b>Total</b>	77	37	6	27	0.0		

### 3.2.7 Survey works:

The progress and status of survey of Batch-2 sub projects is shown in Table below

**Table 3.2.7: Progress of Batch 2 Survey Work**

As of 30 September, 2018

CC	Topographic Survey																	
	Road cum Road+Drain (km)			Drain (km)			Overpass (no)			Bridge (no)			Khal (km)			School cum Cyclone Shelter/Center		
	Plan	Actual	Remaining	Plan	Actual	Remaining	Plan	Actual	Remaining	Plan	Actual	Remaining	Plan	Actual	Remaining	Plan	Actual	Remaining
Chittagong	10.2	10.2	0				3	3	0	1	1	0				8	8	0
Comilla	75.3	75.3	0	40.5	40.5	0				9	9	0	33.8	33.8	0			
Narayangonj	23.44	23.44	0	36.27	36.27	0				16	16	0	34.94	20.0	14.94			
Gazipur	54.8	54.8	0	35.3	35.3	0				1	1	0						
Rangpur	76.3	76.3	0	54.1	54.4	0				1	1	0						
Grand Total	240.04	240.04	0	166.17	166.17	0	3	3	0	28	28	0	68.74	53.8	14.94	8	8	0
% Progress		100			100			100			100			78.26			100	
% Remaining			0.00			0.00			0.00			0.00			21.74			0.00

**Table 3.2.8 Financial Status of Batch 1 by CCs**

As of 30 September 2018

Name of City Corporation	Subproject No		Contract Awarded		Disbursement	
	Original	Revised	No of Packages	Amount (BDT)	Amount (BDT)	%
NCC	3	3	3	274,434,231.83	264,635,886.00	96.43
CoCC	9	8	8	689,235,186.35	670,632,899.00	97.30
RpCC	18	18	18	881,127,555.23	830,639,414.00	94.27
GCC	9	9	9	895,708,596.20	651,367,071.00	72.72
ChCC	18	17	17	1,562,511,139.46	993,800,229.45	63.60
<b>Total</b>	<b>57</b>	<b>55</b>	<b>55</b>	<b>4,303,016,709.07</b>	<b>3,411,075,499.45</b>	<b>79.27</b>

**Table 3.2.9 Financial Status of Batch 2 by CCs**

As of 30 September 2018

Name of City Corporation	Subproject No		Contract Awarded		Disbursement	
	Original	Revised	No of Packages	Amount (BDT)	Amount (BDT)	%
NCC	12	11	9	1,191,122,871.42	423,558,151.00	35.56
CoCC	9	8	8	1,628,954,886.03	82,283,259.00	5.05
RpCC	25	24	22	1,713,023,399.31	331,844,246.00	19.37
GCC	14	14	13	1,782,445,939.73	274,962,854.00	15.43
ChCC	17	16	12	2,272,064,580.64	566,365,395.52	24.93
<b>Total</b>	<b>77</b>	<b>73</b>	<b>64</b>	<b>8,587,611,677.13</b>	<b>1,679,013,905.52</b>	<b>19.55</b>

**Table 3.2.10 Progress Summary of Batch 1 Subprojects By CCs**

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT) (Rev.)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Chittagong City Corporation (ChCC)													
ChCC1-1	Complete	41,649,479.00	07.12.2015	20.02.2017	100.00	0.00	100.00	36,921,333.00	0.00	36,921,333.00	88.65	0.00	88.65
ChCC1-2	Complete	141,332,101.00	07.12.2015	19.02.2017	100.00	0.00	100.00	127,575,527.00	0.00	127,575,527.00	90.27	0.00	90.27
ChCC1-3	Complete	186,915,402.00	07.12.2015	30.04.2017	100.00	0.00	100.00	152,240,897.00	0.00	152,240,897.00	81.45	0.00	81.45
ChCC1-4	Complete	88,186,403.00	08.11.2015	07.11.2016	100.00	0.00	100.00	81,050,607.00	0.00	81,050,607.00	91.91	0.00	91.91
ChCC1-6	Complete	69,995,195.36	14.12.2015	30.08.2017	100.00	0.00	100.00	52,304,135.00	0.00	52,304,135.00	74.73	0.00	74.73
ChCC1-7	Complete	17,504,858.16	14.10.2015	12.08.2017	100.00	0.00	100.00	14,809,482.00	0.00	14,809,482.00	84.60	0.00	84.60
ChCC1-8	Complete	18,497,076.31	14.10.2015	12.08.2017	100.00	0.00	100.00	15,584,277.00	0.00	15,584,277.00	84.25	0.00	84.25
ChCC1-9	Complete	64,308,416.00	14.12.2015	7.08.2017	100.00	0.00	100.00	62,916,755.00	0.00	62,916,755.00	97.84	0.00	97.84
ChCC1-10	Complete	44,579,722.00	14.12.2015	30.10.2017	99.00	1.00	100.00	44,121,125.45	-100,000.00	44,021,125.45	98.97	-0.22	98.75
ChCC1-11	Complete	18,089,499.64	14.10.2015	07.01.2017	100.00	0.00	100.00	17,099,448.00	0.00	17,099,448.00	94.53	0.00	94.53
ChCC1-12	Complete	16,343,013.63	14.10.2015	07.01.2017	100.00	0.00	100.00	16,195,326.00	0.00	16,195,326.00	99.10	0.00	99.10
ChCC1-13	Complete	15,944,085.56	14.10.2015	07.01.2017	100.00	0.00	100.00	15,798,638.00	0.00	15,798,638.00	99.09	0.00	99.09
ChCC1-14	Complete	375,021,190.80	03.12.2017	03.06.2019	17.00	2.00	19.00	36,097,045.00	0.00	36,097,045.00	9.63	0.00	9.63
ChCC1-15	Complete	110,969,317.00	26.04.2016	31.12.2017	100.00	0.00	100.00	91,337,160.00	0.00	91,337,160.00	82.31	0.00	82.31
ChCC1-16	Complete	234,173,010.00	06.12.2016	30.06.2018	70.00	1.00	71.00	126,139,663.00	0.00	126,139,663.00	53.87	0.00	53.87
ChCC1-17	Complete	51,906,026.00	04.01.2017	30.06.2017	100.00	0.00	100.00	48,438,912.00	0.00	48,438,912.00	93.32	0.00	93.32
ChCC1-18	Complete	67,096,344.00	11.01.2017	11.08.2017	100.00	0.00	100.00	55,269,899.00	0.00	55,269,899.00	82.37	0.00	82.37
Total		1,562,511,139.46			75.55	0.66	76.21	993,900,229.45	-100,000.00	993,800,229.45	63.61	-0.01	63.60

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Gazipur City Corporation (GCC)													
GCC1-1	Complete	151,050,264.70	01.02.2016	31.12.2017	100.00	0.00	100.00	138,108,503.00	-291,000.00	137,817,503.00	91.43	-0.19	91.24
GCC1-2	Complete	49,068,665.00	08.09.2015	31.01.2017	100.00	0.00	100.00	47,469,418.00	0.00	47,469,418.00	96.74	0.00	96.74
GCC1-3	Complete	100,324,529.20	10.03.2016	31.11.2017	60.00	5.00	65.00	44,455,110.00	0.00	44,455,110.00	44.31	0.00	44.31
GCC1-4	Complete	107,266,391.90	23.03.2016	31.12.2017	72.00	2.00	74.00	29,444,544.00	0.00	29,444,544.00	27.45	0.00	27.45
GCC1-5	Complete	217,121,522.69	25.02.2016	31.12.2017	75.00	0.00	75.00	139,241,166.00	0.00	139,241,166.00	64.13	0.00	64.13
GCC1-6	Complete	60,793,888.83	01.02.2016	14.04.2017	100.00	0.00	100.00	56,859,802.00	0.00	56,859,802.00	93.53	0.00	93.53
GCC1-7	Complete	108,779,188.60	16.08.2015	30.03.2017	100.00	0.00	100.00	104,619,019.00	0.00	104,619,019.00	96.18	0.00	96.18
GCC1-8	Complete	44,300,448.28	02.11.2015	13.01.2017	100.00	0.00	100.00	39,847,678.73	-174,301.73	39,673,377.00	89.95	-0.39	89.56
GCC1-9	Complete	57,003,697.00	18.08.2015	24.03.2017	100.00	0.00	100.00	51,787,132.00	0.00	51,787,132.00	90.85	0.00	90.85
Total		895,708,596.20			86.11	0.80	86.91	651,832,372.73	-465,301.73	651,367,071.00	72.77	-0.05	72.72

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT) ( Rev.)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Rangpur City Corporation (RpCC)													
RpCC 1-1	Complete	23,753,256.00	05.05.2015	13.05.2016	100.00	0.00	100.00	23,664,034.00	-1.00	23,664,033.00	99.62	0.00	99.62
RpCC 1-2	Complete	45,597,014.00	17.05.2015	08.08.2016	100.00	0.00	100.00	45,317,117.00	0.00	45,317,117.00	99.39	0.00	99.39
RpCC 1-3	Complete	47,976,090.49	08.10.2015	17.10.2016	100.00	0.00	100.00	46,916,702.00	0.00	46,916,702.00	97.79	0.00	97.79
RpCC 1-4	Complete	61,374,086.53	03.03.2016	15.05.2018	100.00	0.00	100.00	52,033,177.00	0.00	52,033,177.00	84.78	0.00	84.78
RpCC 1-5	Complete	26,082,771.25	07.10.2015	16.10.2016	100.00	0.00	100.00	24,392,957.00	-1.00	24,392,956.00	93.52	0.00	93.52
RpCC 1-6	Complete	41,454,632.90	03.10.2015	30.09.2017	100.00	0.00	100.00	38,579,942.00	0.00	38,579,942.00	93.07	0.00	93.07
RpCC 1-7	Complete	14,411,587.00	17.09.2015	31.08.17	100.00	0.00	100.00	14,372,333.00	0.00	14,372,333.00	99.73	0.00	99.73
RpCC 1-8	Complete	46,752,202.25	21.12.2015	06.02.2018	100.00	0.00	100.00	38,444,083.00	648,683.00	39,092,766.00	82.23	1.39	83.62
RpCC 1-9	Complete	62,009,443.00	21.12.2015	30.09.2017	100.00	0.00	100.00	61,827,317.00	-27,000.00	61,800,317.00	99.71	-0.04	99.66
RpCC 1-10	Complete	60,029,994.37	06.01.2016	30.03.2017	100.00	0.00	100.00	57,946,960.00	0.00	57,946,960.00	96.53	0.00	96.53
RpCC 1-11	Complete	52,481,296.81	29.12.2015	31.01.2018	97.00	3.00	100.00	39,658,931.00	0.00	39,658,931.00	75.57	0.00	75.57
RpCC 1-12	Complete	90,859,286.17	29.12.2015	28.02.2018	100.00	0.00	100.00	90,268,912.00	0.00	90,268,912.00	99.35	0.00	99.35
RpCC 1-13	Complete	45,182,722.00	06.01.2016	29.06.2017	100.00	0.00	100.00	43,793,600.00	0.00	43,793,600.00	96.93	0.00	96.93
RpCC 1-14	Complete	24,735,373.46	09.11.2015	02.02.2017	100.00	0.00	100.00	24,624,328.00	-200.00	24,624,128.00	99.55	0.00	99.55
RpCC 1-15	Complete	70,793,483.00	09.11.2015	18.11.2016	100.00	0.00	100.00	70,628,772.00	0.00	70,628,772.00	99.77	0.00	99.77
RpCC 1-16	Complete	48,539,447.00	10.12.2015	15.11.2017	100.00	0.00	100.00	39,332,768.00	0.00	39,332,768.00	81.03	0.00	81.03
RpCC 1-17	Complete	39,243,279.00	09.11.2015	18.01.2017	100.00	0.00	100.00	39,229,655.00	0.00	39,229,655.00	99.97	0.00	99.97
RpCC 1-18	Complete	79,851,590.00	30.09.2015	21.12.2016	100.00	0.00	100.00	78,986,345.00	0.00	78,986,345.00	98.92	0.00	98.92
Total		881,127,555.23			99.82	0.18	100.00	830,017,933.00	621,481.00	830,639,414.00	94.20	0.07	94.27

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Comilla City Corporation (CoCC)													
CoCC 1-1	Complete	118,259,892.06	16.09.2015	15.09.2016	100.00	0.00	100.00	115,044,258.00	0.00	115,044,258.00	97.28	0.00	97.28
CoCC 1-2	Complete	71,963,986.00	30.08.2015	29.08.2016	100.00	0.00	100.00	71,963,921.00	0.00	71,963,921.00	100.00	0.00	100.00
CoCC 1-3	Complete	100,935,057.14	25.06.2015	24.06.2016	100.00	0.00	100.00	94,790,570.00	1,682,556.00	96,473,126.00	93.91	1.67	95.58
CoCC 1-4	Complete	57,202,228.00	30.04.2015	29.04.2016	100.00	0.00	100.00	55,331,563.00	0.00	55,331,563.00	96.73	0.00	96.73
CoCC 1-5	Complete	81,490,582.00	13.09.2015	12.09.2016	100.00	0.00	100.00	81,489,631.00	0.00	81,489,631.00	100.00	0.00	100.00
CoCC 1-6	Complete	142,743,680.71	01.09.2015	31.08.2016	100.00	0.00	100.00	135,428,645.00	0.00	135,428,645.00	94.88	0.00	94.88
CoCC 1-7	Complete	90,804,040.00	31.03.2015	30.03.2016	100.00	0.00	100.00	89,066,035.00	0.00	89,066,035.00	98.09	0.00	98.09
CoCC 1-9	Complete	25,835,720.44	19.04.2015	18.04.2016	100.00	0.00	100.00	25,835,720.00	0.00	25,835,720.00	100.00	0.00	100.00
Total		689,235,186.35			100.00	0.00	100.00	668,950,343.00	1,682,556.00	670,632,899.00	97.06	0.24	97.30



As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Narayanganj City Corporation (NCC)													
NCC 1 -1	Complete	96,794,720.55	08.10.2015	10.07.2016	100.00	0.00	100.00	95,494,174.00	0.00	95,494,174.00	98.66	0.00	98.66
NCC 1 -2	Complete	88,781,280.00	19.04.2015	30.10.2016	100.00	0.00	100.00	85,222,563.00	0.00	85,222,563.00	95.99	0.00	95.99
NCC 1 - 3	Complete	88,858,231.28	19.04.2015	30.09.2016	100.00	0.00	100.00	83,919,149.00	0.00	83,919,149.00	94.44	0.00	94.44
Total		274,434,231.83			100.00	0.00	100.00	264,635,886.00	0.00	264,635,886.00	96.43	0.00	96.43

**Table 3.2.11 Progress Summary of Batch 2 Subproject By CCs**

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Chittagong City Corporation													
ChCC2-1		0.00			0.00	0.00	0.00				0.00	0.00	0.00
ChCC2-2	Complete	506,299,833.90	04.12.2017	13.5.2019	31.00	4.00	35.00	115,652,611.70	0.00	115,652,611.70	22.84	0.00	22.84
ChCC2-3	Complete	508,470,473.00	04.12.2017	13..5.2019	33.00	4.00	37.00	111,213,591.75	0.00	111,213,591.75	21.87	0.00	21.87
ChCC2-4	Complete	489,666,848.63	04.12.2017	13.5.2019	35.00	4.00	39.00	101,836,908.00	0.00	101,836,908.00	20.80	0.00	20.80
ChCC2-5		0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-6		0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-7		0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-8	Complete	206,472,096.35	02.09.2018	25.11.2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-9	Complete	64,237,683.00	30.11.2017	23.02.2019	52.00	3.00	55.00	31,783,319.60	0.00	31,783,319.60	49.48	0.00	49.48
ChCC2-10	Complete	68,536,104.00	13.06.2017	04.12.2018	40.00	3.00	43.00	21,673,031.76	5,607,769.31	27,280,801.07	31.62	8.18	39.81
ChCC2-11	Complete	129,591,568.00	10.12.2017	05.03.2019	29.00	4.00	33.00	27,197,053.56	9,493,267.40	36,690,320.96	20.99	7.33	28.31
ChCC2-12	Complete	37,108,572.00	02.05.2017	26.10.2018	33.00	3.00	36.00	9,574,850.37	0.00	9,574,850.37	25.80	0.00	25.80
ChCC2-13	Complete	54,218,781.76	02.05.2017	23.10.2018	40.00	4.00	44.00	16,549,668.78	5,536,578.28	22,086,247.06	30.52	10.21	40.74
ChCC2-14	Complete	52,975,210.00	17.8.2017	10.11.2018	68.00	5.00	73.00	25,906,549.53	11,050,018.24	36,956,567.77	48.90	20.86	69.76
ChCC2-15	Complete	90,586,298.00	02.08.2017	9.11.2018	56.00	2.00	58.00	45,114,761.67	0.00	45,114,761.67	49.80	0.00	49.80
ChCC2-16		0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ChCC2-17	Complete	63,901,112.00	03.07.2017	10.09.2018	63.00	2.00	65.00	28,175,415.57	0.00	28,175,415.57	44.09	0.00	44.09
Total		2,272,064,580.64			36.53	0.17	36.70	534,677,762.29	31,687,633.23	566,365,395.52	23.53	1.39	24.93

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Gazipur City Corporation (GCC)													
GCC2-1	Complete	328,342,850.76	16.11.2017	10.11.2018	15.00	1.00	16.00	15062546.00	0.00	15062546.00	4.59	0.00	4.59
GCC2-2	Complete	174,478,070.18	22.06.2017	28.8.2018	38.00	1.00	39.00	55037298.00	0.00	55037298.00	31.54	0.00	31.54
GCC2-3	Complete	95,385,769.43	17.04.2017	11.04.2018	3.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
GCC2-4	Complete	74,058,011.56	26.02.2017	21.04.2018	6.00	0.00	6.00	0.00	0.00	0.00	0.00	0.00	0.00
GCC2-5	Complete	212,394,316.56	29.11.2017	23.11.2018	13.00	2.00	15.00	9704699.00	0.00	9704699.00	4.57	0.00	4.57
GCC2-6	Complete	134,978,409.04	18.05.2017	23.1.2019	20.00	0.00	20.00	17368031.00	0.00	17368031.00	12.87	0.00	12.87
GCC2-7	Complete	137,372,974.59	19.05.2017	25.06.2018	22.00	0.00	22.00	8148200.00	0.00	8148200.00	5.93	0.00	5.93
GCC2-8	Complete	99,451,369.88	31.01.2018	26.01.2019	25.00	0.00	25.00	20483698.00	0.00	20483698.00	20.60	0.00	20.60
GCC2-9	Complete	88,283,232.46	30.03.2017	4.06.2018	25.00	0.00	25.00	9229191.00	0.00	9229191.00	10.45	0.00	10.45
GCC2-10	Complete	116,730,246.72	17.04.2017	22.12.2018	40.00	5.00	45.00	23337820.00	22682290.00	46020110.00	19.99	19.43	39.42
GCC2-11	Complete	57,500,331.18	26.02.2017	21.04.2018	3.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
GCC2-12	Complete	106,232,638.23	14.05.2017	30.11.2018	20.00	1.00	21.00	17216238.00	0.00	17216238.00	16.21	0.00	16.21
GCC2-13	Complete	157,237,719.14	26.02.2017	14.9.2018	54.00	0.00	54.00	76692843.00	0.00	76692843.00	48.78	0.00	48.78
GCC2-14		0.00			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total		1,782,445,939.73			22.96	0.91	23.86	252,280,564.00	22,682,290.00	274,962,854.00	14.15	1.27	15.43

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Rangpur City Corporation (RpCC)													
RpCC 2-1	Complete	89,639,487.00	10.10.2017	10.9.2018	98.00	0.00	98.00	64,083,278.00	0.00	64,083,278.00	71.49	0.00	71.49
RpCC 2-2						0.00		0.00	0.00			0.00	
RpCC 2-3	Complete	120,457,553.17	28.02.2018	10.03.2019	27.00	6.00	33.00	18,529,430.00	0.00	18,529,430.00	15.38	0.00	15.38
RpCC 2-4	Complete	187,691,656.54	03.09.2018	13.9.2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-5	Complete	116,315,155.00	20.06.2017	25.08.2018	38.00	7.00	45.00	36,534,532.00	10,702,938.00	47,237,470.00	31.41	9.20	40.61
RpCC 2-6	Complete	16,311,965.50	20.07.2017	19.07.2018	25.00	0.00	25.00	3,387,492.00	0.00	3,387,492.00	20.77	0.00	20.77
RpCC 2-7	Complete	87,469,082.00	20.06.2017	1.9.2018	34.00	0.00	34.00	14,950,600.00	0.00	14,950,600.00	17.09	0.00	17.09
RpCC 2-8	Complete	79,714,285.00	20.06.2017	19.06.2018	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-9	Complete	72,408,126.00	20.06.2017	19.06.2018	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-10	Complete	61,767,206.44	26.09.2017	25.09.2018	52.00	1.00	53.00	22,351,165.00	5,392,221.00	27,743,386.00	36.19	8.73	44.92
RpCC 2-11						0.00		0.00	0.00			0.00	
RpCC 2-12	Complete	33,446,649.32	26.09.2017	25.09.2018	20.00	0.00	20.00	5,351,509.00	478,198.00	5,829,707.00	16.00	1.43	17.43
RpCC 2-13	Deleted Contract							0.00				0.00	
RpCC 2-14	Complete	23,257,223.62	30.03.2017	9.8.2018	75.00	0.00	75.00	9,625,449.00	0.00	9,625,449.00	41.39	0.00	41.39
RpCC 2-15	Complete	70,135,086.51	03.04.2017	30.08.2018	72.00	0.00	72.00	45,764,959.00	0.00	45,764,959.00	65.25	0.00	65.25
RpCC 2-16	Complete	50,328,330.01	30.03.2017	23.8.2018	52.00	0.00	52.00	20,847,962.00	0.00	20,847,962.00	41.42	0.00	41.42
RpCC 2-17	Complete	79,005,731.16	30.03.2017	11.8.2018	46.00	0.00	46.00	30,448,304.00	1.00	30,448,305.00	38.54	0.00	38.54
RpCC 2-18	Complete	116,363,950.33	11.04.2017	15.06.2018	45.00	0.00	45.00	38,830,046.00	0.00	38,830,046.00	33.37	0.00	33.37
RpCC 2-19	Complete	48,501,500.45	11.04.2017	15.06.2018	20.00	0.00	20.00	4,566,162.00	0.00	4,566,162.00	9.41	0.00	9.41
RpCC 2-20	Complete	110,064,798.81	11.04.2017	15.06.2018	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-21	Complete	45,235,232.16	20.07.2017	19.07.2018	7.00	0.00	7.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-22	Complete	87,452,982.00	10.10.2017	09.10.2018	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-23	Complete	68,078,855.00	20.06.2017	23.8.2018	5.00	5.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-24	Complete	90,976,222.64	21.03.2018	31.03.2019	3.00	0.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00
RpCC 2-25	Complete	58,402,320.65	21.03.2018	31.03.2019	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00
Total		1,713,023,399.31			25.88	1.13	27.26	315,270,888.00	16,573,358.00	331,844,246.00	18.40	0.97	19.37

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Comilla City Corporation (CoCC)													
CoCC 2 -1	complete	104,087,183.59	17.12.2017	16.12.2018	16.00	2.00	18.00	6,555,967.00	0.00	6,555,967.00	6.30	0.00	6.30
CoCC 2 -2	complete	381,570,268.10	26.6.2018	25.10.2019	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -3	complete	425,942,046.80	26.6.2019	25.10.2019	3.00	3.00	6.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -4	complete	52,805,428.31	17.12.2017	16.12.2018	12.00	0.50	12.50	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -5	complete	166,391,319.71	09.07.2018	30.9.2019	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -6	complete				0.00	0.00	0.00	0.00	0.00	0.00			
CoCC 2 -7	complete	194,959,981.42	22.01.2018	21.01.2019	3.00	0.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00
CoCC 2 -8	complete	156,577,124.40	22.01.2018	21.01.2019	32.00	5.00	37.00	42,232,174.00	0.00	42,232,174.00	26.97	0.00	26.97
CoCC 2 -9	complete	146,621,533.70	17.12.2017	16.12.2018	26.00	3.00	29.00	33,495,118.00	0.00	33,495,118.00	22.84	0.00	22.84
Total		1,628,954,886.03			7.73	1.91	9.88	82,283,259.00	0.00	82,283,259.00	5.05	0.00	5.05

As of 30 September 2018

Physical Progress ( % )								Financial Progress					
Package No	Tender Status	Contract Amount (BDT)	Signing date	Completion Date as per contract	Up to previous month	Reporting month	Cumulative	Payment Bill Amount (BDT)			% Progress		
								Up to previous month	Reporting month	Cumulative	Up to previous	Reporting month	Cumulative
Narayanganj City Corporation (NCC)													
NCC 2 -1	Complete	67,479,056.11	12.07.2017	30.11.2018	36.00	1.00	37.00	19,820,570.00	0.00	19,820,570.00	29.37	0.00	29.37
NCC 2 -2	Complete	169,373,609.66	8.10.2017	03.10.2018	58.00	2.00	60.00	91,043,528.00	0.00	91,043,528.00	53.75	0.00	53.75
NCC 2 -3	Complete	270,033,036.70	23.05.2017	31.12.2018	27.00	1.00	28.00	56,325,513.00	0.00	56,325,513.00	20.86	0.00	20.86
NCC 2 -4	Complete	77,915,435.74	05.03.2017	31.12.2018	43.00	4.00	47.00	27,357,168.00	0.00	27,357,168.00	35.11	0.00	35.11
NCC 2 -5	Complete	184,594,977.81	05.03.2017	31.12.2018	40.00	0.00	40.00	38,420,295.00	0.00	38,420,295.00	20.81	0.00	20.81
NCC 2 - 6	Complete	48,235,730.63	05.03.2017	31.10.2018	45.00	1.00	46.00	13,560,595.23	6,189,279.77	19,749,875.00	28.11	12.83	40.94
NCC 2 -7		0.00			0.00	0.00	0.00				0.00	0.00	0.00
NCC 2-8	Dropped												
NCC 2 - 9	Complete	191,736,277.53	08.10.2017	03.10.2018	53.00	1.00	54.00	88,494,542.00	0.00	88,494,542.00	46.15	0.00	46.15
NCC 2-10		0.00			0.00	0.00	0.00				0.00	0.00	0.00
NCC 2 -11	Complete	74,943,389.24	23.05.2017	17.10.2018	58.00	7.00	65.00	41,394,380.00	0.00	41,394,380.00	55.23	0.00	55.23
NCC 2 -12	Complete	106,811,358.00	8.10.2017	3.10.2018	45.00	2.00	46.00	40,952,280.00	0.00	40,952,280.00	38.34	0.00	38.34
Total		1,191,122,871.42			43.46	1.65	45.02	417,368,871.23	6,189,279.77	423,558,151.00	35.04	0.52	35.56

### 3.3 Progress of Feasibility Study and Master Plan Review

The FSMP team undertook mainly the following tasks in September 2018 as summarized below:

Preparation of list of priority projects by sector (i.e., transport, water supply, drainage, sewerage and solid waste management, and municipal facilities)

Urban planners and transport planners as well as sector specialists completed their sector reviews, discussions with CC officials. Project Profiles have been being prepared and partially circulated among the team members. Priority Project List has been finalized and relevant city reports have been submitted to PCO, and waiting for their comment to finalize these reports.

#### 3.3.1 DFR Preparation

The FSMP sector specialists worked on the preparation of DFRs as shown in the table below, which describes the current status of each report.

**Table 3.3.1 Summary of DFR Preparation Status**

As of 30 September 2018

City	Report	Status
Five Cities	Infrastructure Development Strategies and List of Priority Projects	<ul style="list-style-type: none"> <li>• DFR Submitted in August 2017</li> <li>• Final Report is being prepared</li> </ul>
Five Cities	Municipal Solid Waste Management (SWM): Guidelines and Strategies for Improvement in Five Study Cities	<ul style="list-style-type: none"> <li>• DFR Submitted in August 2017</li> <li>• Final Report is being prepared</li> </ul>
Narayanganj	Construction of Kadam Rasul Bridge over Shitalakhya River (FS01)	<ul style="list-style-type: none"> <li>• DFR Submitted in October 2017</li> <li>• Final Report is being prepared</li> </ul>
Comilla	Construction of Comilla Embankment Road (FS02)	<ul style="list-style-type: none"> <li>• DFR Submitted in September 2017</li> <li>• EIA/RAP to be submitted later</li> </ul>
	Development of Surface Water Supply System in Comilla (FS03)	<ul style="list-style-type: none"> <li>• DFR Submitted in December 2017</li> <li>• EIA/RAP to be submitted later</li> </ul>
	Rehabilitation of Racecourse Khal, Agriculture Institute Khal and Chhyabitan Drain in Comilla (FS04)	<ul style="list-style-type: none"> <li>• DFR Submitted in September 2017</li> <li>• Final Report is being prepared</li> <li>• EIA/RAP to be submitted later</li> </ul>
Rangpur	Construction of Rangpur Inner Ring Road (North-Eastern Section) (FS05)	<ul style="list-style-type: none"> <li>• DFR Submitted in October 2017</li> <li>• Final Report is being prepared</li> </ul>
	Construction of New Drain, and Rehabilitation of Shyamasundari-Khoksha-Ghagot Canal System in Rangpur (FS06)	<ul style="list-style-type: none"> <li>• DFR Submitted in October 2017</li> <li>• Final Report is being prepared</li> </ul>
Gazipur	Construction of Joydevpur Railway Flyover (FS07)	<ul style="list-style-type: none"> <li>• DFR Submitted in September 2017</li> <li>• Final Report is being prepared</li> <li>• EIA/RAP to be submitted later</li> </ul>
	Construction of Naojor-Kashimpur Bridges over Turag River (FS08)	<ul style="list-style-type: none"> <li>• DFR Submitted in September 2017</li> <li>• Final Report is being prepared</li> <li>• EIA/RAP to be submitted later</li> </ul>
	Development of Surface Water Supply System in Gazipur (FS09)	<ul style="list-style-type: none"> <li>• DFR Submitted in December 2017</li> <li>• EIA/RAP to be submitted later</li> </ul>
Chittagong	Development of Central Bio gasification/Composting Facilities in Chittagong (FS10)	<ul style="list-style-type: none"> <li>• DFR (Main Report, Drawings) Submitted in August 2017</li> <li>• Final Report is being prepared</li> <li>• EIA to be submitted later</li> </ul>
Five Cities	Rehabilitation, Expansion and Redevelopment of Existing Public Toilets in Five Study Cities (FS11)	<ul style="list-style-type: none"> <li>• DFR (Main Report, Drawings) Submitted in August 2017</li> <li>• Final Report is being prepared</li> <li>• EIA to be submitted later</li> </ul>

### 3.3.2 Summary of Activities by Sector in September 2018

The Table 3.3.2 summarizes sector activities during this period:

**Table 3.3.2 Sector Activities by FSMP Team - September 2018**

Sector	Monthly Activity Summary
Urban Planning / Municipal Infrastructure	(No assignment during this period)
Industrial Development	(No assignment during this period)
Transport Planning	(No assignment during this period)
Road and Bridge Engineering	(No assignment during this period)
Traffic Management	(No assignment during this period)
River Engineering	(No assignment during this period)
Geotechnical Engineering	(No assignment during this period)
Water Supply	(No assignment during this period)
Drainage System	(No assignment during this period)
Sewerage System	(No assignment during this period)
Solid Waste Management	(No assignment during this period)
Demand Forecasting / Economic Analysis	(No assignment during this period)
Costing and Implementation Planning	(No assignment during this period)
Environment Sector	(No assignment during this period)
Social Sector	(No assignment during this period)

### 3.3.3 DFR Presentation Workshop

During August to December several DFR presentation workshops have been organized as shown below:

**Table 3.3.3 Schedule of DFR Presentation Workshop, August – December. 2017**

CC	Dates	Agenda	Team Members
Narayanganj	2 August, 2017	Presentation on infrastructure development strategies and preliminary list of priority projects.	1. Urban Development Planner- Salma A. Shafi 2. Urban Development Planner – Moniza Biswas 3. Urban Development Planner- Dipak Chandra Shaha 4. Architect- Arifur Rahman 5. Solid Waste Management Specialist- Zahid Hossain 6. Solid Waste Management Specialist- Rezaul Karim
Gazipur	6 August, 2017	Presentation on infrastructure development strategies and preliminary list of priority projects.	1. Urban Development Planner- Salma A. Shafi 2. Urban Development Planner – Moniza Biswas 3. Urban Development Planner- Dipak Chandra Shaha 4. Water Supply Engineer- Mr Mostafa Kamal 5. Water Supply Engineer- Md Saiful Islam 6. Transport Planner - Zia Naim Haider 7. Transport Planner - Md Masudur Rahman 8. Drainage Engineer- Liton Barua
Rangpur	13-15 November, 2017	Master plan Review- <ul style="list-style-type: none"> <li>Key Elements of FSMP study</li> <li>Strategy of project selection</li> <li>Development of long list</li> <li>Strategic evaluation of projects</li> <li>List of priority projects with tentative costs</li> <li>Feasibility Studies</li> <li>Rangpur Inner Ring Road</li> <li>Drainage Improvement</li> <li>Municipal Services</li> </ul>	1. Deputy Project Director, CGP, LGED – Md. Manzurul Islam 2. Transport Planner- Md. Rafiqul Islam 3. Urban Development Planner- Salma A. Shafi 4. Social Consideration Expert – Hasina Khatun 5. Road Engineer- Emdadul Haque
Comilla	21-22 November, 2017	Master plan Review- <ul style="list-style-type: none"> <li>Key Elements of FSMP study</li> </ul>	1. Deputy Project Director, CGP, LGED – Md. Manzurul Islam



CC	Dates	Agenda	Team Members
		<ul style="list-style-type: none"> <li>• Strategy of project selection</li> <li>• Development of long list</li> <li>• Strategic evaluation of projects</li> <li>• List of priority projects with tentative costs</li> </ul> Feasibility Study <ul style="list-style-type: none"> <li>• Embankment Road</li> <li>• 3 Drainage Improvement Project</li> <li>• Water Treatment Plant</li> <li>• Municipal Services Project</li> </ul>	2. Urban Development Planner- Salma A. Shafi 3. Social Consideration Expert – Hasina Khatun 4. Road Engineer- Emdadul Haque 5. Solid Waste Management Expert- Md. Zahid Hossain
Chittagong	6 December	Master plan Review- <ul style="list-style-type: none"> <li>• Key Elements of FSMP study</li> <li>• Strategy of project selection</li> <li>• Development of long list</li> <li>• Strategic evaluation of projects</li> <li>• List of priority projects with tentative costs</li> </ul> Feasibility Studies <ul style="list-style-type: none"> <li>• Chittagong Bio-gasification Plant</li> <li>• Municipal Services project</li> </ul>	1. Deputy Project Director, CGP, LGED – Md. Manzurul Islam 2. Urban Development Planner- Salma A. Shafi 3. Social Consideration Expert – Hasina Khatun 4. Solid Waste Management Expert- Md. Zahid Hossain
LGED	16 January, 2018	Presentation and discussion on over all activities of FSMP team	1. Additional Chief Engineer, LGED- Mohammad Anwar Hossain 2. Superintendent Engineer, LGED- Khondaker Alinoor 3. Superintendent Engineer, LGED – Md. Shafiqul Islam Akand 4. Project Director, UGIIP-3- A.K.M Rezaul Islam 5. Executive Engineer, EUCP- Md. Golam Kabir 6. Project Director, EUCP- Provas Chandra Biswas 7. Deputy Project Director, MGSP- Md. Anwarul Islam 8. Deputy Project Director, CTEIP- Saiful Islam Shahid 9. Project Director, CTEIP- Md. Anwar Hossain 10. Project Director, MGSP- Shaikh Muzakkr 11. Executive Engineer, LGED- Sultana Naznin Afroz 12. Project Director, NOBIDEP- A.N.M Enayet Ullah 13. Superintendent Engineer, LGED- Md. Ali Akhtar Hossain 14. Urban Development Specialist, MSU, MGSP - Pulin Chandra Golder 15. Project Manager, UGIIP-3, Shamsul Islam 16. Deputy Project Director, NOBIDEP – Md. Anwar Hossain 17. Project Director, CGP, LGED - Sahidul Islam 18. Deputy Project Director, CGP, LGED – Md. Manzurul Islam 19. Deputy Project Director, CGP, LGED - Mahfuzul Hossain 20. Transport Planner- Md. Rafiqul Islam 21. All the FSMP team members

### 3.3.4 Status of DFR Submission and Schedule

Draft Final Reports are being prepared. Total of 16 reports out of planned 17 reports have been submitted already. Internal presentation within LGED have been organized and initial comments have been provided to the consultants. Based on the comments and the team's own review, Revised DFR have been prepared.

**Table 3.3.4 Status of FSMP DFR Submission and Schedule**

Number	Report Title	Status (% Complete as of September 2018)
1.	Feasibility Study and Master Plan Review (FSMP): Main Project Report	96%
2.	Infrastructure Development Strategies and List of Priority Projects: Narayanganj CC	Submitted
3.	Infrastructure Development Strategies and List of Priority Projects: Comilla CC	Submitted
4.	Infrastructure Development Strategies and List of Priority Projects: Rangpur CC	Submitted
5.	Infrastructure Development Strategies and List of Priority Projects: Gazipur CC	Submitted
6.	Infrastructure Development Strategies and List of Priority Projects: Chittagong CC	Submitted
7.	Municipal Solid Waste Management (SWM): Guidelines and Strategies for Improvement in Five Study Cities	Submitted
8.	Feasibility Study Report (FS01): Construction of Kadam Rasul Bridge over Shitalakhya River	Submitted
9.	Feasibility Study Report (FS02): Construction of Comilla Embankment Road	Submitted
10.	Feasibility Study Report (FS03): Development of Surface Water Supply System in Comilla	Submitted
11.	Feasibility Study Report (FS04): Rehabilitation of Racecourse Khal, Agriculture Institute Khal and Chhyabitan Drain in Comilla	Submitted
12.	Feasibility Study Report (FS05): Construction of Rangpur Inner Ring Road (North-Eastern Section)	Submitted
13.	Feasibility Study Report (FS06): Construction of New Drain, and Rehabilitation of Shyamasundari-Khoksha-Ghagot Canal System in Rangpur	Submitted
14.	Feasibility Study Report (FS07): Construction of Joydevpur Railway Flyover	Submitted
15.	Feasibility Study Report (FS08): Construction of Naojor-Kashimpur Bridges over Turag River	Submitted
16.	Feasibility Study Report (FS09): Development of Surface Water Supply System in Gazipur	Submitted
17.	Feasibility Study Report (FS10): Development of Central Biogasification / Composting Facilities in Chittagong	Submitted
18.	Feasibility Study Report (FS11): Rehabilitation, Expansion and Redevelopment of Existing Public Toilets in Five Study Cities	Submitted

Attachment: Photos of GICD, September 2018



Meeting with the Community Workers at NCC on 20 September, 2018



Compost plant at Panchabati, NCC visited on 20 September, 2018.



Visit pre-primary school at CuCC on 24 Sep. 2018 in package 3, Dishaban Agashan.



Check savings, micro-credit and other registers in Package 2 of Jheel -3 at ChCC on 10 Sep. 2018



Orientation Meeting on Roles & Responsibilities of Standing Committees' Members on 17 Sep. 2018, at Rangpur City Corporation Conference Room



Under construction Latrine at Sannasir Dighi CDC under Package 5, RpCC on 18<sup>th</sup> September, 2018.



Team Leader, GII, CGP Mr. Michael Slingsby sharing important messages to the community health workers who are participating in the Refresher Training on "Primary Health Care and Health Education" under PRAP on 26<sup>th</sup> September, 2018 at BARD, Kotbari, Cumilla



Dr. Dildar Sultana (Swapna), a physician discussing some common diseases and related important matters to the Community Health Workers in the Refresher Training on "Primary Health Care and Health Education" under PRAP from 24-27 September, 2018 at BARD, Kotbari, Cumilla.